

FT No. 31,153

© THE FINANCIAL TIMES LIMITED 1990

Monday May 21 1990

## World News

Bush praises  
breakthrough  
in Moscow  
arms talks

US President George Bush has welcomed the Moscow arms talks as a breakthrough which ensures that his summit with President Mikhail Gorbachev in Washington in 10 days' time should be "another solid step forward" in the US-Soviet relationship. Page 16

**Stalled EC meeting**  
A meeting of EC Foreign Ministers in County Kerry, Ireland, failed to produce definitions of political union in Europe and a plan of action to be put to a meeting of EC heads of government in Dublin next month. Page 2

**Change in Taiwan**  
Taiwan's President Lee Teng Hui announced historic changes in the Nationalist Government's basic policy to improve relations with China. Page 6

**Crisis in Egypt**  
Egypt has been plunged into a constitutional crisis after a court ruling that the present parliament was elected unconstitutionally at the last poll in 1987. Page 6

**Lisbon congress**  
The Portuguese Communist Party (PCP) ended an extraordinary congress in Lisbon by reaffirming its Marxist-Leninist character and warning about recent changes in eastern Europe. Page 4

**Korean riots**  
About 10,000 South Korean students and dissidents fought riot police in the southwestern city of Kwangju. Page 6

**S Africans wounded**  
Racial tension increased in the Orange Free State community of Welkom after South African police opened fire wounding 12 people in the black township. Page 3

**Test for Ulster**  
Peter Brooke, Northern Ireland secretary, will tomorrow face one of the biggest tests so far in his quest to start talks on the province's political future when he resumes a meeting with Unionist leaders. Page 9

**Estonians join up**  
Thousands of Estonians have been sworn in as members of a pro-independence home guard force on the eve of strikes threatened by pro-Moscow loyalists in the Baltic republic. Page 2

**Deng returns**  
Veteran leader Deng Xiaoping still plays a major part in China's politics, state television reported, breaking official silence on the 85-year-old leader's role since his formal retirement in March. Page 5

**Mafia controversy**  
President Francesco Cossiga of Italy has intervened to test allegations by Leoluca Orlando, crusading mayor of Palermo, that Sicilian magistrates are holding back on prosecuting Mafia perpetrators of a number of "political" murders of recent years. Page 3

**Iran boycotts Hajj**  
Iran said its pilgrims would stay away from the annual Muslim pilgrimage (Hajj) to Mecca for the third successive year because of sharp differences with Saudi Arabia.

**Aged fingerprint**  
A Chinese police expert has discovered what he believes to be the world's oldest fingerprint - left by a potter as many as 7,000 years ago on the inside of a water jar.

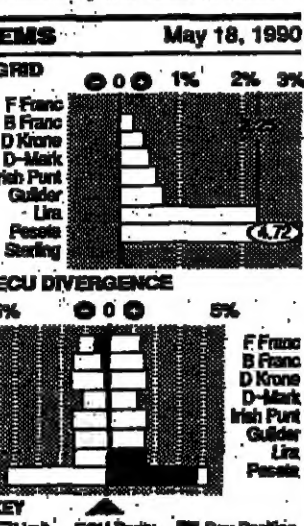
**Nato fitness bid**  
Under the slogan "All aboard, at Nato for a life-enhancing mission", notices pinned up at Nato headquarters in Brussels have been promoting lectures on heart fitness. Page 4

## Business Summary

US banks cut  
loans but no  
credit crunch,  
says Fed

US COMMERCIAL banks are restricting loans on property and to some small and medium-sized businesses, but there is no general credit crunch, according to a Federal Reserve survey. The Fed's survey of 60 bank loan officers shows that since the end of last year, there has been "a considerable tightening of lending policies on commercial property, excluding construction and land development loans. Total commercial and industrial lending has still grown this year, though at a slower pace in the second half of 1989. Page 16

**EUROPEAN Monetary System:**  
The Bank of Italy bought French francs, D-Marks and European currency units to prevent the lira rising above its upper divergence limit within the EMS last week. The French franc was the weakest member of the system, touching its minimum permitted level of L218.13 against the lira, but there was no sign of intervention by the Bank of France.



**ECU DIVERGENCE**  
The chart shows the convergence of EMS exchange rates. The upper grid, based on the system's weakest currency, defines the cross-rates from which only the Deutsche Mark may move by more than 2% per cent. The lower chart plots currency divergences from the central rate against the European Currency Unit (ECU).

**MONTEDISON**, Italian chemicals group which owns a 40 percent share in Enimont, the country's public-private chemical concern, reported a 70 percent rise in consolidated group earnings to L1,168m (\$568m) last year. Page 20

**WORLD BANK** and OECD study says cutting subsidies to farmers would save a considerable part of the \$200bn they cost consumers and taxpayers in 24 industrial countries every year. Page 3

**EUROPEAN Medicines Agency**, new centralised EC agency for reviewing safety of medicines, is due to be established under plans for regulating the EC's 25bn-a-year (\$42bn) pharmaceuticals industry after 1992. Page 4

**GREEK conservative Government** launched an ambitious privatisation programme by offering 28 heavily indebted industrial companies for sale to the private sector. Page 4

**COMPAQ COMPUTER** is due to launch a series of personal computer products with prices to rival those manufactured in the Far East. Page 20

**OVER ARUP**, UK engineering consultancy, released plans of its proposals for a 54km Channel tunnel rail link to rival the European Rail Link rail scheme already under consideration. Page 9

**MYTOS Real Estate Development** and Mitsubishi Estate, Japan's two leading property companies, showed substantial profits growth in the year to March. Page 20

## Vote rigging allegations mar Romanian elections

By Judy Dempsey and Owen Bennett-Jones in Bucharest

ROMANIA'S first free elections for over 40 years attracted a huge turnout yesterday but were marred by allegations of vote-rigging.

Reports from around the country indicated that the turnout could be as high as 80 per cent in the elections for both president and parliament.

In the industrial city of Ploesti, north of Bucharest, scores of people lined up outside one polling station, while inside both young and old people thronged to drop their ballot papers into steel boxes larger than crates.

The signs across Romania were that Mr Ion Iliescu, leader of the ruling National Salvation Front which was catapulted to power after the over-

throw of the Ceausescu dictatorship five months ago, would be elected President.

"I'm off to vote for Domn (Mr) Iliescu," said Mr Petre Anghelescu, an 81-year-old retired engine driver. "It's because of the food. Ceausescu was a robber. I used to queue six hours for bread, 20 hours for eggs. Now, there's no problem. We have everything."

As soon as the polling stations opened, however, there were reports of election-rigging from Bucharest and Iasi, a university town in the east of the country.

Bucharest radio reported that a woman in Iasi had received a ballot paper which had already been stamped. Only voters themselves are permitted to

stamp their ballot after they have voted. The radio called on the electorate to be "vigilant" in checking their ballot papers.

The 16m electorate faced a bewildering choice of 80 parties. The opinion polls, if they are to be believed, have consistently given around 40 per cent of the vote to the Front, 35 per cent to the National Liberal Party, 8 per cent to the National Peasants Party and 7 per cent to the Ecologist Movement. The final results are not expected until next Friday.

The opposition parties repeatedly accused the Front of intimidation and violence in the run-up to the elections. The Front has denied the allegations but has been reluctant to condemn intimidation openly.

The Front is expected to control the 389-member Assembly of Deputies and the 190-member Senate thanks to support from the workers and large sections of the peasantry.

However, the Liberals and their presidential candidate and leader, Mr Teodor Codreanu, may do well enough to be invited to form a coalition with the Front.

The Front has insisted that it would be more comfortable with a working majority and a strong opposition, rather than a landslide victory. It would consider sharing power, perhaps with the Liberals, given the need for a national consensus in dealing with the country's economic problems.

Background, Page 2



Queuing to vote: peasants and a gypsy family wait outside a polling station in a village near Bucharest yesterday

## Violence erupts in the West Bank and Gaza after Arabs shot dead

By Hugh Carnegie in Jerusalem and Tony Walker in Cairo

SEVEN Palestinians were killed yesterday and hundreds injured in the furious protest riots which followed in the occupied territories.

The scale of the rioting had not been since the early days of the 28-month-old intifada, or uprising, in the West Bank and Gaza Strip. It came after an Israeli gunman shot dead a group of Arab labourers.

Israeli officials feared that the unprovoked killing of the seven workers, just outside Rishon le-Zion 10 miles south of Tel Aviv, would re-ignite the uprising.

Numbers killed in the rebellion have fallen sharply this year, allowing the authorities to claim it was being subdued, although resentment against Israeli rule has not diminished.

Arab leaders reacted to the killings with outrage, despite strong condemnation of the gunman's attack by the Israeli Government and many politicians, including those on the extreme right. It further soured an already tense atmosphere in the Middle East ahead of an Arab summit in Baghdad, aimed largely against Israel, on May 28.

Yesterday's events began shortly after 8am when the 21-year-old gunman, in Israeli army uniform and carrying an automatic rifle, opened fire on labourers from Gaza who were seeking work and had been waiting at a pick-up point nicknamed the slave market. In addition to those killed, 16 workers were wounded.

The man, whose motive was unclear, was arrested a short time later. The police announced he had been discharged from the army 18 months ago and had used his brother's uniform and gun. They said he was "deranged".

Thousands of Palestinians in Gaza, and to a lesser extent in the West Bank, then took to the streets in defiance of a blanket curfew imposed on Gaza and many places in the West Bank. Five demonstrators were reported killed in Gaza and two in the West Bank and hundreds more were wounded in clashes with the Israeli army.

Mr Yitzhak Shamir, the Prime Minister and leader of the Likud Party, called the shooting a "shocking act of madness" and expressed his condolences. Later he said the only way to stop violence was "through talks and negotiations".

But Palestinian leaders in the occupied territories blamed what they called the Government's extreme positions - Mr Shamir has refused to accept US terms for Israeli-Palestinian peace talks and is firmly committed to Israeli control of the occupied territories - and public hatred for Arabs in Israel. They declared a three-day general strike by Arabs and said 50 leaders would begin a protest hunger strike.

In Cairo, Mr Yasser Arafat, the chairman of the Palestine Liberation Organisation (PLO), called for an urgent meeting of the UN Security Council over the killings.

Mr Salah Khalaf, the PLO's second-in-command, told the Kuwait News Agency that "our Palestinian people and our guerrillas will take upon themselves to deliver a suitable reply to this Zionist atrocity".

Dr Elmar Abdel Meguid, Egypt's Foreign Minister, said the incident was a "response to the atmosphere prevailing in Israel and in the occupied Arab territories and is a result of the recent faltering of peace efforts." Mr Cheddi Kheel, the Arab League Secretary General, called for a total Israeli withdrawal from the occupied territories.

Mr Munir Badran, the Jordanian Prime Minister, said: "The Israeli authorities are authorities of terror." In an interview with the state-run television service, he accused Israel of encouraging "state terrorism, government terrorism and terrorism by their Zionist citizens against the Palestinian people." He said the issue should be tackled by the Arab summit due to be held later this month.

Continued on Page 16

UK claims  
attitude on  
S African  
sanctions  
is changing

By Kieran Cooke in Smeem, Ireland, and Caroline Southey in London

MR DOUGLAS HURD, the British Foreign Secretary, yesterday maintained that the European Community's attitude towards South African sanctions had changed and said that an EC summit in Dublin in late June would again discuss the issue.

Speaking after a meeting of EC foreign ministers in Ireland, Mr Hurd said many of the ministers had agreed with the British position that it was now important to send a signal of encouragement to the Government of Mr F.W. de Klerk, the South African president.

"I hope that when we come to discuss the issue in more detail in June, what was heresy... will now be accepted," he said. When the EC last discussed the issue in February, Britain was alone in calling for a partial lifting of sanctions.

However, although Mr de Klerk has won broad support in Europe for his reforms during his present six-nation tour, only Portugal has made an explicit call for the lifting of sanctions.

Other governments have not yet signalled any intentions to change present policies.

Mr de Klerk yesterday left Britain for West Germany after meeting Mrs Margaret Thatcher, the British Prime Minister, at a meeting of the Group of Seven finance ministers in Washington on May 7.

Continued on Page 16

London site for  
European bank  
sparks EC row

By Patrick Harveron in London and Ian Davidson in Paris

THE DECISION to site the new European Bank for Reconstruction and Development (EBRD) in London under a French presidency prompted a serious row between member governments of the new institution yesterday.

Some of the smaller members of the fledgling bank, which will lend money to help rebuild the economies of the emerging democracies of eastern Europe, are unhappy at how the president and headquarters for the EBRD were selected. The Dutch Government has threatened to boycott the signing of the statute of the new bank scheduled for May 28.

At Saturday's meeting in Paris, the EBRD's 40 government shareholders voted by 32 to 8 to elect Mr Jacques Attali, special adviser to President Francois Mitterrand of France, as president of the new multinational institution, and by 23 to 17 for London as the location for the bank.

The Dutch were upset that the choice of the location and presidency of the EBRD appeared to have been made before the Paris negotiating session for the presidency of the EBRD. But at the last minute on Saturday it had offered instead to endorse Mr Attali as president of the bank in exchange for agreement that the institution's headquarters be located in London.

Continued on Page 16

Transition problems, with uniting the Germans, Page 14



Jacques Attali: bank president

Mr Hans Van Den Broek, the Dutch Foreign Minister, said yesterday that he was "appalled" at how the decisions had been taken by just four of the biggest shareholders of the EBRD. He said that the smaller members of the bank had been confronted with a "fait accompli" in Paris.

The Dutch Government had originally championed its own candidate, Mr Onno Ruding, a former Dutch Finance Minister for the presidency of the EBRD. But at the last minute on Saturday it had offered instead to endorse Mr Attali as president of the bank in exchange for agreement that the institution's headquarters be located in London.

Continued on Page 16

Lotus and Novell break off  
software merger negotiations

By Louise Kehoe in San Francisco

LOTUS Development and Novell of the US called off at the weekend a \$1.5bn merger plan that would have created the world's largest personal computer software company, after failing to agree on board control.

Lotus - creator of 1-2-3, a popular electronic spreadsheet program - signed a letter of intent on April 5 to merge with Novell, a leading personal computer networking company.

The planned merger was widely seen as a challenge to Microsoft, the leading personal computer software company, but is being challenged by a program called LAN Manager which has the backing of several big companies.

The merger would have "blocked the steamroller effect" of Hewlett-Packard, Microsoft and IBM have had with LAN Manager," said Mr Lee Doyle, an analyst at International Data Corporation.

Last year Lotus and Novell had combined revenues of \$770m compared with Microsoft's \$920m.

Lotus had made several concessions, including offering to change the name of the company to Lotus-Novell and to appoint Novell's Mr Noorda as chairman.

But according to a Lotus official, "we had agreed that the board of directors would include four people from Lotus and three from Novell's side. Late on Friday night, Novell said they wanted four on the board so it would be even. Novell could not be reached for comment."

Another point of contention appears to have been who should succeed Mr Noorda, who, at 66, is expected to retire soon.

over the number of directors from each side.

"We are disappointed that we have had to break off negotiations," Mr Manzi said. "We expect our business to be unaffected by this action."

For Lotus, however, the merger represented an opportunity to broaden its product line. Novell could have strengthened its position in the market for local area network (LAN) software.

Novell's Netware remains the dominant personal computer LAN operating system, but is being challenged by a program called LAN Manager which has the backing of several big companies.

The merger would have "blocked the steamroller effect" of Hewlett-Packard, Microsoft and IBM have had with LAN Manager," said Mr Lee Doyle, an analyst at International Data Corporation.

Last year Lotus and Novell had combined revenues of \$770m compared with Microsoft's \$920m.

Lotus had made several concessions, including offering to change the name of the company to Lotus-Novell and to appoint Novell's Mr Noorda as chairman.

But according to a Lotus official, "we had agreed that the board of directors would include four people from Lotus and three from Novell's side. Late on Friday night, Novell said they wanted four on the board so it would be even. Novell could not be reached for comment."

Another point of contention appears to have been who should succeed Mr Noorda, who, at 66, is expected to retire soon.

## CONTENTS

## THE MONDAY INTERVIEW

Jacques Calvet (left), the chairman of Peugeot, has dragged Europe's third-largest car maker from the trough of industrial disaster to the peak of prosperity. He is now changing his management strategy to pave the way for his own departure. Page 34

Overseas	2-6	Businessman's Diary	12
Companies	28	Crossword	28
Britain	8-18	Currencies	29
Companies	30	Editorial Comment	14
Arts-Reviews	13	International Bonds	18
World Guide	13	Financial Diary	12
Building Contracts	12		

## MANAGEMENT The economic role of the financial markets

Archibuteaux A modern approach from the banks of Switzerland

Editorial comment: Labour and the economy: A new deal on dumping

Unleashing the Germans: A gamble with nations at stake

Television: The battlelines are drawn in the high definition market

Lombard: The test of Britain's intentions on EMS entry

Int'l Capital Markets

Letters


Management

Money Page

Money Markets

Observer

## FT SURVEYS THIS WEEK



**TURKEY**

In the past 10 years, the country has come a long way towards a democratic society and free market system from martial law and economic stagnation.

**■ TODAY:**  
Norway Waiting on events  
Scottish Tourist Industry  
Investors wake up

---

**■ TUESDAY:**  
Ontario Making a good life  
even better

---

**■ WEDNESDAY:**  
Automatic Identification  
Codes for efficiency in many  
sectors of industry

---

**■ THURSDAY:**  
Turkey (see panel, left)

---

**■ FRIDAY:**  
Swindon To mock is to miss  
the point  
London Docklands What is all  
the fuss about?

In the past 10 years, the country has come a long way towards a democratic society and free market system from martial law and economic stagnation.



## Williams &amp; Glyn's (Nederland) B.V.

US\$ 100,000,000 11% Guaranteed Bonds 1993

Unconditionally and irrevocably guaranteed  
as to payment of principal and interest by

The Royal Bank of Scotland Group plc

Notice is hereby given that, in accordance with the Terms and Conditions of the above-mentioned loan, Bonds for the principal amount of US\$ 20,000,000 have been drawn, in the presence of a Notary Public, on April 24, 1990 for redemption at par on June 30, 1990.

The following Bonds have been drawn and may be presented to Kredietbank S.A. Luxembourg for cash or to other Paying Agents named on the Bonds:

00000	00010	00020	00030	00040	00050	00060	00070	00080	00090	00100	00110	00120	00130	00140	00150	00160	00170	00180	00190	00200	00210	00220	00230	00240	00250	00260	00270	00280	00290	00300	00310	00320	00330	00340	00350	00360	00370	00380	00390	00400	00410	00420	00430	00440	00450	00460	00470	00480	00490	00500	00510	00520	00530	00540	00550	00560	00570	00580	00590	00600	00610	00620	00630	00640	00650	00660	00670	00680	00690	00700	00710	00720	00730	00740	00750	00760	00770	00780	00790	00800	00810	00820	00830	00840	00850	00860	00870	00880	00890	00900	00910	00920	00930	00940	00950	00960	00970	00980	00990	01000	01010	01020	01030	01040	01050	01060	01070	01080	01090	01100	01110	01120	01130	01140	01150	01160	01170	01180	01190	01200	01210	01220	01230	01240	01250	01260	01270	01280	01290	01300	01310	01320	01330	01340	01350	01360	01370	01380	01390	01400	01410	01420	01430	01440	01450	01460	01470	01480	01490	01500	01510	01520	01530	01540	01550	01560	01570	01580	01590	01600	01610	01620	01630	01640	01650	01660	01670	01680	01690	01700	01710	01720	01730	01740	01750	01760	01770	01780	01790	01800	01810	01820	01830	01840	01850	01860	01870	01880	01890	01900	01910	01920	01930	01940	01950	01960	01970	01980	01990	02000	02010	02020	02030	02040	02050	02060	02070	02080	02090	02100	02110	02120	02130	02140	02150	02160	02170	02180	02190	02200	02210	02220	02230	02240	02250	02260	02270	02280	02290	02300	02310	02320	02330	02340	02350	02360	02370	02380	02390	02400	02410	02420	02430	02440	02450	02460	02470	02480	02490	02500	02510	02520	02530	02540	02550	02560	02570	02580	02590	02600	02610	02620	02630	02640	02650	02660	02670	02680	02690	02700	02710	02720	02730	02740	02750	02760	02770	02780	02790	02800	02810	02820	02830	02840	02850	02860	02870	02880	02890	02900	02910	02920	02930	02940	02950	02960	02970	02980	02990	03000	03010	03020	03030	03040	03050	03060	03070	03080	03090	03100	03110	03120	03130	03140	03150	03160	03170	03180	03190	03200	03210	03220	03230	03240	03250	03260	03270	03280	03290	03300	03310	03320	03330	03340	03350	03360	03370	03380	03390	03400	03410	03420	03430	03440	03450	03460	03470	03480	03490	03500	03510	03520	03530	03540	03550	03560	03570	03580	03590	03600	03610	03620	03630	03640	03650	03660	03670	03680	03690	03700	03710	03720	03730	03740	03750	03760	03770	03780	03790	03800	03810	03820	03830	03840	03850	03860	03870	03880	03890	03900	03910	03920	03930	03940	03950	03960	03970	03980	03990	04000	04010	04020	04030	04040	04050	04060	04070	04080	04090	04100	04110	04120	04130	04140	04150	04160	04170	04180	04190	04200	04210	04220	04230	04240	04250	04260	04270	04280	04290	04300	04310	04320	04330	04340	04350	04360	04370	04380	04390	04400	04410	04420	04430	04440	04450	04460	04470	04480	04490	04500	04510	04520	04530	04540	04550	04560	04570	04580	04590	04600	04610	04620	04630	04640	04650	04660	04670	04680	04690	04700	04710	04720	04730	04740	04750	04760	04770	04780	04790	04800	04810	04820	04830	04840	04850	04860	04870	04880	04890	04900	04910	04920	04930	04940	04950	04960	04970	04980	04990	05000	05010	05020	05030	05040	05050	05060	05070	05080	05090	05100	05110	05120	05130	05140	05150	05160	05170	05180	05190	05200	05210	05220	05230	05240	05250	05260	05270	05280	05290	05300	05310	05320	05330	05340	05350	05360	05370	05380	05390	05400	05410	05420	05430	05440	05450	05460	05470	05480	05490	05500	05510	05520	05530	05540	05550	05560	05570	05580	05590	05600	05610	05620	05630	05640	05650	05660	05670	05680	05690	05700	05710	05720	05730	05740	05750	05760	05770	05780	05790	05800	05810	05820	05830	05840	05850	05860	05870	05880	05890	05900	05910	05920	05930	05940	05950	05960	05970	05980	05990	06000	06010	06020	06030	06040	06050	06060	06070	06080	06090	06100	06110	06120	06130	06140	06150	06160	06170	06180	06190	06200	06210	06220	06230	06240	06250	06260	06270	06280	06290	06300	06310	06320	06330	06340	06350	06360	06370	06380	06390	06400	06410	06420	06430	06440	06450	06460	06470	06480	06490	06500	06510	06520	06530	06540	06550	06560	06570	06580	06590	06600	06610	06620	06630	06640	06650	06660	06670	06680	06690	06700	06710	06720	06730	06740	06750	06760	06770	06780	06790	06800	06810	06820	06830	06840	06850	06860	06870	06880	06890	06900	06910	06920	06930	06940	06950	06960	06970	06980	06990	07000	07010	07020	07030	07040	07050	07060	07070	07080	07090	07100	07110	07120	07130	07140	07150	07160	07170	07180	07190	07200	07210	07220	07230	07240	07250	07260	07270	07280	07290	07300	07310	07320	07330	07340	07350	07360	07370	07380	07390	07400	07410	07420	07430	07440	07450	07460	07470	07480	07490	07500	07510	07520	07530	07540	07550	07560	07570	07580	07590	07600	07610	07620	07630	07640	07650	07660	07670	07680	07690	07700	07710	07720	07730	07740	07750	07760	07770	07780	07790	07800	07810	07820	07830	07840	07850	07860	07870	07880	07890	07900	07910	07920	07930	07940	07950	07960	07970	07980	07990	08000	08010	08020	08030	08040	08050	08060	08070	08080	08090	08100	08110	08120	08130	08140	08150	08160	08170	08180	08190	08200	08210	08220	08230	08240	08250	08260	08270	08280	08290	08300	08310	08320	08330	08340	08350	08360	08370	08380	08390	08400	08410	08420	08430	08440	08450	08460	08470	08480	08490	08500	08510	08520	08530	08540	08550	08560	08570	08580	08590	08600	08610	08620	08630	08640	08650	08660	08670	08680	08690	08700	08710	08720	08730	08740	08750	08760	08770	08780	08790	08800	08810	08820	08830	08840	08850	08860	08870	08880	08890	08900	08910	08920	08930	08940	08950	08960	08970	08980	08990	09000	09010	09020	09030	09040	09050	09060	09070	09080	09090	09100	09110	09120	09130	09140	09150	09160	09170	09180	09190	09200	09210	09220	09230	09240	09250	09260	09270	09280	09290	09300	09310	09320	09330	09340	09350	09360	09370	09380	09390	09400	09410	09420	09430	09440	09450	09460	09470	09480	09490	09500	09510	09520	09530	09540	09550	09560	09570	09580	09590	09600	09610	09620	09630	09640	09650	09660	09670	09680	09690	09700	09710	09720	09730	09740	09750	09760	09770	09780	09790	09800	09810	09820	09830	09840	09850	09860	09870	09880	09890	09900	09910	09920	09930	09940	09950	09960	09970	09980	09990	10000
-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------	-------



## OVERSEAS NEWS

## Bank of Italy cuts official discount rate to 12.5%

By John Wyles in Rome

THE Bank of Italy's official discount rate was cut from 13.5 per cent to 12.5 per cent at the weekend, following the Government's adoption last Friday of an L11,590bn budget deficit reduction package.

Approved by the Treasury on the advice of the Central Bank, the interest rate manoeuvre restored the discount rate to its pre-March, 1989, level.

In an apparent attempt to emphasise that the cut should not be seen as an endorsement of the government's budget strategy, the Treasury said the move was aimed at "contributing to the stability of the Lira".

Upward pressure on the Lira followed the removal at the beginning of last week of all residual exchange controls in Italy. Strong capital inflows prompted large interventions by the Central Bank to prevent the Lira hitting its upper ceiling against several other currencies in the European Monetary System.

The immediate impact of the discount rate cut should be to reduce the yields on government bonds and certificates and thus to help contain the cost of debt servicing. This is proving to be much higher this year than the L116,750bn the Government estimated last autumn, and could reach L125,150bn, according to

revised figures published last Friday.

The new deficit reduction package raises the original 1989 target deficit of L133,900bn (0.84 per cent of gross domestic product) to just L135,600bn. The formula adopted is the by-now-familiar one of minor spending cuts allied to a variety of increases in indirect taxes.

These should boost revenues by an extra L5,600bn and will add between 0.3 and 0.4 per cent to the officially-targeted inflation rate of 5 per cent. Of the L6,700bn the Government expects to save on the expenditure side, some L4,500bn is to be delivered by the passage of various programmes.

The absence of genuine long-term economies has been seized on by the Government's critics, including Cossiga's opponents, who have complained that the package will have "a heavy impact on companies' production costs". But the Government's statistics medium-term programme through to 1993 seems to have taken note of the warnings that tougher action than previously planned is needed on the deficit.

The Treasury has brought forward to 1991 its aim of producing a budget surplus, net of interest costs, setting a target of L1,445bn for next year, rising to L2,150bn in 1992.

## Cossiga intervenes in row over Mafia investigations

PRESIDENT Francesco Cossiga of Italy has intervened to test allegations by Mr Leonida Orlando, crusading mayor of Palermo, that Sicilian magistrates are holding back on prosecuting Mafia perpetrators of a number of "political" murders of recent years, John Wyles reports from Rome.

Mr Orlando's claims on TV that prosecutors have enough evidence to try suspects amount to charges of a cover-up by men hitherto regarded as his allies in the fight against the Mafia.

Amid public consternation, Mr Cossiga announced at the weekend he would discuss the allegations with senior prosecutors from Palermo, Messina, Catanzaro and Catania on Wednesday. The Ministers of the Interior and of Justice will also be present.

Although he is president of the magistracy's self-governing body, Mr Cossiga so far has played only a watching role in controversies which revealed divisions between anti-Mafia investigators and judges in Sicily in the last few years.

## UK urges EC to modify farm trade stance

By Peter Montagnon, World Trade Editor

THE UK has urged its Community partners to modify their tough stand on world farm trade in order to facilitate progress in the Uruguay Round of multilateral trade negotiations.

Speaking after an informal meeting of EC trade ministers in Dublin, Mr Nicholas Ridley, UK Trade and Industry Secretary, said member states should distinguish the wood from the trees if a positive overall result was to be achieved.

"There was a strong element in the (Dublin) discussion which acknowledged we must go far enough in agriculture to get an agreement," he said in an interview.

Delegates said the UK

wanted the EC to relax its demand for Uruguay Round agreement on a "re-balancing" mechanism allowing some increased support to farmers in specific areas as long as the overall level of assistance declined.

Vehemently opposed by the US, re-balancing forms an essential plank of the EC's negotiating position on agriculture. It would allow it to compensate its farmers for cuts in grain export subsidies with increased protection against rising imports of cereal substitutes.

Mr Desmond O'Malley, Ireland's Commerce Minister, said there is still no change in the European position on farm reform, but, several partic-



Ridley: agreement call

pants at the meeting said member states were now edging towards a realisation that flexibility was needed in a number

of areas to complete the Uruguay Round successfully.

Efforts by Portugal at the weekend to obtain an EC commitment not to make further concessions on textiles were met "by a solid phalanx" of countries arguing in favour of a decent deal that could make developing countries more willing to satisfy EC demands for better protection for intellectual property rights, Mr Ridley said.

The EC remains resolutely opposed to the US idea of reforming world textile trade by introducing a system of global quotas that would catch European exports up in its present restrictions.

The EC is not, however, willing to give up its insistence on

the right to apply selective and discriminatory safeguard measures against countries whose exports disrupt its markets. This has upset many developing countries, but the EC believes it now has some tacit support from the US.

Despite continuing public condemnation of US unilateralism in Europe, it is now less clear that mandatory trade sanctions under US law will have to be completely abandoned before the EC agrees to a stronger dispute settlement system in the General Agreement on Tariffs and Trade.

Attention is shifting towards negotiating a compromise, constraining the way in which the US legislation is applied.

## Mexico 'to make big cut' in public deficit

By Richard Johns in Mexico City

MEXICO will cut its public sector fiscal deficit this year to one per cent of Gross Domestic Product, the lowest level for 25 years, President Carlos Salinas de Gortari forecast at the weekend.

That would compare with an estimate in the Bank of Mexico's recent annual report of 3.9 per cent in 1989. The public sector fiscal deficit was 12.7 per cent of GDP in 1988 and more than 18 per cent in 1987.

The President's forecast came in a conversation with Mr Bob Hawke, Australia's Prime Minister, and Mr Toshiki Kaifu, Premier of Japan, taking part in the plenary session of the Pacific Basin Economic Conference.

In the first quarter of this year, Mexico achieved a primary surplus (before taking into account interest rates but including state parastatal companies).

The budgets of the parastatal companies totalled Pesos 15,473bn (12.5bn), a 10.7 per cent rise over the same period of 1989, according to a report to Congress last week.

After a rise of 13.2 per cent in tax collection in 1989, state revenue in the first quarter rose by 4.5 per cent in real terms to nearly Pesos 25,000bn - 13.6 per cent more than programmed, with nearly all the improvement accounted for by petroleum revenues.

Public spending rose 12.8 per cent at Pesos 34,308bn during the period.

But the figures show the primary fiscal deficit of Pesos 6,600bn - somewhat confiningly not including the parastatals - was 11 per cent lower in real terms.

State companies apart, the parastatals are largely accounted for by benefits resulting from the final agreement on the restructuring and reduction of \$47bn of public sector debt to the commercial banks.

Joseph Manna reports from Caracas: Venezuela's inflation rate this year should fall to an annual 25 per cent, compared with 84 per cent during 1989, Mr Pedro Tinoco, president of the Central Bank of Venezuela, said.

## Subsidies cut 'would save taxpayers nearly \$200bn'

By Nancy Dunne in Washington

CUTTING subsidies to farmers would save a considerable part of the \$200bn (\$125bn) they cost consumers and taxpayers in 28 industrial countries every year, according to a compendium of studies released today by the World Bank and the Organisation for Economic Co-operation and Development.

The cost of farm programmes to the Third World countries - in distorted markets, depressed commodity prices, and under-developed farm economies - is immeasurable. Still, as a boost to the current drive towards freer trade in agriculture, a key item in the Uruguay Round, the studies seek to quantify the damage inflicted on the developing countries, as their richer brethren empty their treas-

uries to buy up markets around the world.

Between increased agricultural protection and the macro-economic policies of the industrialised countries, commodity prices fell by almost 50 per cent in real terms between 1980 and 1987. As interest rates rose, markets grew increasingly unstable. Foreign exchange earnings dropped, and the developing countries struggled under a crushing debt burden.

Based on papers produced for an international symposium last October in Paris, Agriculture Trade Liberalisation: Implications for Developing Countries, the studies draw on forecasts about the impact of free trade in agriculture. The conclusion by the editors, Mr Ian Goldin and Mr Odin Knudsen, clarifies the insistence by the Third World countries on new rules for agriculture within the Round. Production would be likely to shift in their favour and, as a whole, the developing countries would emerge as net exporters, rather than importers, of farm products.

According to one forecast, if all the members of the General Agreement on Tariffs and Trade (GATT) liberalised, the gain to the industrial countries in reduced government pay-out and consumer costs would be \$60bn. The developing countries' gain would also be \$60bn.

Since 1977, the agriculture trade balance of the less developed countries (LDCs) has sharply deteriorated. The combination of depressed world prices, along with developing country policies (such as taxing agriculture relative to industry) has discouraged output and lowered rural incomes in the Third World.

With reform, however, world food prices for many commodities would rise above their depressed mid-1980s level. The largest increases would come in dairy, meat and sugar prices, but grains would also rise.

Some countries would be winners; others, losers. One study reveals a net increase of rice exports from the Asian developing countries, with India, Indonesia and Bangladesh shifting from net importer to net exporter status. Africa and the Middle East

would suffer a decline in net export revenues.

International price fluctuations would diminish to one-third of their current levels. There is little debate over the long-term impact of agricultural trade liberalisation: it would result in a more efficient system for the world. Food aid would have to be made available to cushion the shock of higher prices in some of the poor countries. There might also be some provision made for storage of surpluses to be used in years of poor weather.

The real debate is on the short-term political effects and the distributional impact. Agricultural protection has affected both the resource use of other sectors and the policies of other governments.

## S Africa police wound 12 blacks

By Michael Newman in Johannesburg

RACIAL tensions heightened in the Orange Free State community of Welkom yesterday after South African police opened fire wounding 12 people in the town's black township.

The shooting took place after a meeting in Thabong township, at which residents decided to suspend their 11-day consumer boycott of white businesses.

The boycott, called to protest against attacks on blacks by

right-wing white vigilantes, appears to have had a significant effect on smaller businesses in the town.

A resident said police opened fire on people returning to their homes after the meeting.

Police are maintaining a heavy presence in Welkom, after an incident last week in which two white employees of a local gold mine were murdered by rioting black mine-

workers.

The South African Government and the African National Congress (ANC) have agreed on principles for the release of remaining political prisoners, according to the Johannesburg Sunday Times newspaper.

The release of prisoners is viewed as one of the most difficult remaining obstacles to the start of negotiations on a new constitution.

## Ruggiero flies to Moscow

MR Renato Ruggiero, Italy's Foreign Trade Minister, flew to Moscow yesterday apparently ruling out the option of sharply cutting exports to the Soviet Union in response to Moscow's failure to make payments on existing contracts, John Wyles reports from Rome.

But the minister said Italian companies could not go on signing contracts with the Moscow "without precise Soviet plans for making the necessary currency available".

He favoured dealing with the problem by urging Moscow to step up its deliveries of gas, petroleum and raw materials to Italy, "otherwise everything will stop".

No figure has been put on accumulating Soviet debts with Italy. Mr Ruggiero suggested that the problem was partly caused by companies, new to the rules of the market, ordering goods without automatic foreign currency cover from the central authorities.

## Enso-Gutzeit Stronger Internally and Internationally



Enso head office with Helsinki's Orthodox cathedral in background.

Enso-Gutzeit, widely known outside Finland as Enso, recently decided to build two new pulp mills in eastern Finland which are expected to secure the company's long-term supplies of raw material for paper and board production.

New joint ventures The new pulp mill at Uusikaupunki, in eastern Finland, is the key component in an interesting joint venture company established with the Soviet Union, and named Enocell. Enso owns 80 per cent of the new company and the Soviet side 20 per cent. This joint venture is scheduled to be fully operational by the early 1990s,

when Enocell takes over the business activities and resources of the present Uusikaupunki mills. The day-to-day management of the company is entirely in Enso's hands. At about the same time, the first stage of the new pulp mill being built at Imatra is due to go on stream. Another joint venture involving Enso and the Soviet Union is the Ladeno project in Soviet Karelia, in which the Soviet side will have 51 per cent ownership and Enso 49 per cent. Ladeno is not a capital intensive venture. It will be a harvesting company supplying Enocell with Soviet birch raw material from the vast, unharvested birch forests of the

region. Enso's strategy is to concentrate on the products in which it has the greatest expertise, namely, liquid and food packaging boards, graphic boards, fine papers and publication papers. Liquid and food packaging board is clearly a subject of pride at Enso, to judge from the observation by a company executive that Enso now exports enough of the grade to produce one in every six of the world's milk and juice cartons.

## Net sales rose in 1989

A long upward trend enjoyed by the forest products industry began to slow down towards the end of 1989. Despite that, Enso's consolidated net sales in 1989 reached FIM 10,760 million, which was an increase of 9.8 per cent over the previous year. Today, Enso's President and COO, Jukka Härmälä, speaks of a downward trend likely to affect the industry internationally. The forest products industry in Scandinavia cannot survive without exporting, and exporting is something that the firms and the Swedes have traditionally done well. In Enso's case, 85 per cent of production is exported, and of that figure 80 per cent of sales value is derived from western European markets. At present, demand for sawn goods is buoyant, as Jukka Härmälä points out, but there is turbulence in the market for pulp and paper. Härmälä ascribes this to the effect of over-capacity which is causing pulp prices to fall. This is a problem for all Finnish forest products manufacturers when it is added to the fact that inflation in Finland is running higher than

in the principal competitor countries. Thus, Härmälä predicts some downturn in profits this year. So much for cyclical anomalies. With or without them Enso is moving towards increased capacity on its paper and board machines and higher overall output following acquisitions in the Netherlands and France.

## Success of London listing

Implementation of future investment projects will require a high input of capital, and equity-linked financing will assume greater significance. Discussions have been going on with the Finnish government, Enso's biggest shareholder, on forms of financing that would ensure a more flexible supply of capital. The company tries, as a senior executive expressed it, to increase awareness at the Ministry of Trade and Industry of the realities of the market. Enso's listing on the London Stock Exchange is seen in Helsinki as a useful step forward in attracting foreign capital. Seven per cent of Enso shares are now foreign-owned.

## Expansion in EC area

The Finnish forest products industry is already well integrated with the EC market, under the terms of the free trade agreement signed by Helsinki and Brussels in 1973. Enso has long had a presence in the United Kingdom and continental Europe through its own sales and distribution network and the company's European operations have been reinforced by the recent acquisition of a 57 per cent interest in Dutch fine paper manufacturer, Berghuizer Papierfabriek,

and the take-over of the entire share capital of French core-board manufacturer, Sonstrel. Berghuizer has operated as an independent unit of Enso's fine paper division since September 1989. Those acquisitions will generate concrete benefits. Berghuizer produces 130,000 tons of uncoated, wood-free paper annually and is a publicly quoted company in the Netherlands. Härmälä explains that Enso's reason for strengthening its presence in continental Europe is not only the approach of the EC single market but also to better serve the company's customers. In Canada, Enso is co-owner of the Eurocan Pulp and Paper Co., together with West Fraser Timber Co. Ltd., through the latter's Canadian subsidiaries.

## ENSO'S MANUFACTURING DIVISIONS AT A GLANCE

**Pulp and Board:** Enso is the world's leading exporter of liquid and food packaging boards. The division's other products are graphic paperboards and market pulp.

**Fine Papers:** Enso is one of western Europe's biggest producers of copying papers. The division's main products are coated and uncoated wood-free papers and specialty papers. The mills are situated at three locations in Finland and at Wapenveld in the Netherlands.

**Publication Papers:** Enso is one of western Europe's biggest newspaper manufacturers with a product range that includes standard and special newspaper, covering tinted, lightweight and coated grades.

**Pankabboards and Converted Products:** Enso is Finland's biggest producer of corrugated board blanks and liquid packaging blanks. The division's main products are Pankabboards, coreboards, tubes, corrugated board products, paper sacks, converted paper products and expanded polystyrene products. The acquisition of Sonstrel will strengthen the division as a supplier of high-quality coreboards.

**Laminating Papers:** Enso is one of the world's leading producers of laminating papers, the main products being Absorbex kraft paper and Implex products.

**Wood Products:** Enso is western Europe's biggest producer of sawn goods. The division's main products are sawn and planed goods, prefabricated timber-frame houses, glued-laminated wooden beams and prefabricated industrial buildings.

**Forest Division:** procures wood raw material for the company's mills and for other forest industry companies under cooperation agreements, manages the company's forests and supervises land use.

**ENSO-GUTZEIT OY**

Enso Gutzeit Oy Kuusaväenmäki  
SF-00160 Helsinki Finland  
Phone +358-0-16 291.  
Fax +358-0-162 9471.  
Telex 121438 enso sf



## OVERSEAS NEWS

## Greece offers 28 companies to private sector

By Kerin Hope in Athens

THE Conservative Government in Greece has launched an ambitious privatisation programme by offering 28 heavily indebted industrial companies for sale to the private sector.

The selling companies belong to the Industrial Reconstruction Organisation set up by a Socialist Government to administer companies which it nationalised in the early 1980s. Most companies will be offered to individual buyers, Greek or foreign, but several will be floated on the Athens Stock Exchange, according to Mr George Soudias, Economy Minister.

Half-a-dozen companies, which show operating profits, are being revalued by local banks and investment advisers. Among them are a leading cement producer, an Athens department store and a yacht-builder. Another 21 companies controlled by the IRO will be liquidated, Mr Soudias said. Sales of their assets will provide funds to help service debts of more than Dr120bn (\$439m).

## Swedes rush to capitalise on tax loophole

By Tim Dickson in Brussels

SWEDEN'S image as a Scandinavian socialist paradise is being revised in Belgium after an extraordinary influx of Volvo-driving millionaires.

Diplomats and lawyers in Brussels say that as many as 25 wealthy Swedes a week are arriving here before the expected closure of a loophole in the Swedish/Belgian double taxation treaty later this year.

"I just didn't know we had so many rich people," one puzzled Swedish expatriate commented yesterday. "They really seem to be crawling out of the woodwork."

Panic appears suddenly to have gripped his well-heeled countrymen because of rumours that Finance Ministry officials in Stockholm and Brussels have provisionally agreed details of a revised double tax treaty ending legally sanctioned tax avoidance on property disposals.

If confirmed, the change will mean that Swedish nationals living in Belgium will no longer be able to sell their residential and commercial real estate assets back home and escape hefty capital gains and wealth tax payments under Swedish law (which can run up to 65 per cent).

Although Belgium over the years has often vied with the Scandinavian country for the dubious honour of having the highest income taxes in Europe, it does not have a capital gains tax.

The current double tax treaty between the two countries is widely seen as an anomaly, especially in Stockholm. It does not follow the guidelines of the Organisation for Economic Co-operation and Development and effectively means that Belgium is the last European "escape route" for the highly taxed Swede.

Swedish officials estimate that more than 100 nationals moved to Belgium last year and sold property on which they would normally have paid an average \$500,000 in taxes.

## A German compromise that makes economic sense

Daniel Gros and Alfred Steinherr look at the Bonn-Berlin currency conversion pact

AGREEMENT seems to have been reached on the conditions for German monetary union, to take effect on July 2. The terms are close to West German Chancellor Helmut Kohl's electoral promise: each East German will be able to exchange 4,000 East German marks into D-Marks at the favourable rate of one-to-one.

Above that ceiling, each D-Mark will cost two East German marks. Wages will be related to wages, and debts of the state-owned banks will be converted at two-to-one.

This agreement is often considered to be politically motivated, while the Bundesbank's earlier proposal of conversion at two-to-one is thought to reflect economic reality. The agreement, in fact, does make more economic sense than is generally recognised.

We have argued elsewhere that converting wages at less than one to one would lead to inflation without increasing East German competitiveness. Here this issue is put to one side. The question is, instead, whether the conversion rates for financial assets and

liabilities are appropriate.

The balance sheet of the East German consolidated credit system, recently made public, provides a useful background for discussion of the conversion rates for financial assets and liabilities. One thing will be noticed at once: the balance sheet at the end of 1989 is much larger than would be expected from the widely discussed figure of about 170bn East German marks in household savings deposits.

Attention has been focused on the most important item on the asset side: 260bn East German marks in "credit to enterprises". This attention is misplaced. East Germany has only two sectors: households and the state. The latter includes enterprises (all gov-

ernment-owned) and the "external" sector (through the government monopoly on foreign trade). What matters to the future unified Germany is the consolidated net worth of the East German state, not what one part of it owes another.

The economic impact of currency conversion depends on the net creditor position of households vis-à-vis the government sector. This was equal to 170bn East German marks (175bn in savings deposits, plus 17bn in cash, less 23bn in real estate credit).

Not every East German can convert the full 4,000 marks, but that amount would give a maximum of 64bn East German marks for conversion at one to one, and 106bn for con-

version at two to one. Thus the 170bn East German marks of the end of 1989 will turn into no more than DM117bn. Thus conversion at two to one for sums of more than 4,000 East German marks will reduce the implicit transfers from the Bundesbank (through the so-called compensatory items) by about DM50bn, compared with full one-one conversion.

Would this amount of D-Marks be enough to create an inflationary "monetary overhang"? A monetary overhang arises if the increase in the money supply in D-Marks exceeds the increase in money demand from the East German economy. The increase in the money supply can be calculated mechanically from the existing stock. But the additional demand for money is difficult to estimate.

The difficulty is that it is not clear what kind of "money" these deposits represent. If East German savings deposits were essentially sight deposits (M1), because they can be cashed without notice, the additional demand for D-Marks would only be about DM10bn on normal West German monetary ratios and conversion at

four to one would have been appropriate. If they were true savings deposits (M3), the additional demand for D-Marks would be about DM80bn on normal West German monetary ratios and conversion at two to one would have been appropriate.

Last, if they are simply the sum of all financial assets (because no other liquid instruments were available until now), then even a conversion rate of one to one would appear to generate no monetary overhang.

On balance, the last view seems the right one. Even so, a monetary overhang cannot be ruled out. This uncertainty may justify a temporary freezing of savings accounts above certain threshold levels. With this qualification, the proposed conversion seems quite sensible.

*German Unification in European Perspective* CEPS Working Document No. 49, March 1990. The authors are respectively Senior Research Fellow, Centre for European Policy Studies (CEPS), Brussels, and Director of Financial Research, European Investment Bank.

## Portuguese CP spurns deviation from orthodoxy

By Patrick Blum in Lisbon

THE Portuguese Communist Party (PCP) ended an extraordinary congress yesterday by reaffirming its Marxist-Leninist character and warning about recent changes in eastern Europe.

The PCP, among the most orthodox western communist parties, has viewed recent developments in eastern Europe with much apprehension.

In a closing speech punctuated by concerted clapping and chanting by delegates, Mr Alvaro Cunhal, 76-year-old party leader, made clear it was not about to abandon its orthodox policy.

He said the party supported the efforts of the Soviet communists to restructure Soviet society within socialism, but he warned against changes

under way elsewhere.

"In relation to the changes in the socialist countries of eastern Europe, the congress identified five negative features which show a distancing from the communist ideal and a serious break with the principles and characteristics of the socialist societies under construction," he said.

Mr Cunhal's message will give little hope to the small band of party reformers. There was no evident dissent among delegates. A handful of critics only had won representation at the congress.

Mr Carlos Carvalhas, an MEP, was elected to a new position of deputy general secretary, which makes him the most likely successor to Mr Cunhal, who has led the party since 1961.

## EC to set up agency for safety of medicines

By Peter Marsh

A CENTRALISED European Community agency for reviewing safety of medicines is due to be established under plans for regulating the EC's 250,000 pharmaceuticals industry after 1992.

The European Medicines Agency would grow over the next few years to have a staff of up to 150, who would be responsible for administering requests from drug companies to sell new products in different member states.

Some European drug companies fear the new agency might not have enough funds to work effectively and impose control on the government departments in individual countries which are now responsible for drug approvals.

Plans for the new organisation, due to be finalised next month, fit ideas in the drugs industry for a more controlled approach to approvals. The industry believes this could

reduce the long registration periods for new products and save companies having to apply for approvals to individual EC governments.

But Dr Trevor Jones, research director at Wellcome, the UK drugs company, said: "As constituted, the agency would be little more than a shop for arranging meetings."

Some US drugs companies already active in Europe also lobbied against the idea of an over-powerful centralised agency similar to the US Food and Drug Administration.

They said that such an all-powerful European agency, which would have been close to a one-stop shop for medicines approvals, could give Japanese companies a clear run at the European drugs business.

The new European agency is intended to work closely with existing national drug-control bodies.

## Nato takes the strain to meet the new demands of peace

By David White, Defence Correspondent

UNDER THE slogan "ADAPTATION to NATO for a life-enhancing mission", notices pinned up at North Atlantic Treaty Organisation headquarters in Brussels have been promoting lectures on heart fitness.

With the present pressure of work on diplomats and officials as NATO revises its doctrines and adapts to post-Cold War life, they may need the advice.

Changes in strategy and force structures after the hoped-for treaty with Warsaw Pact countries on conventional arms reductions will be discussed by defence ministers in Brussels this week.

Meeting in the alliance's Defence Planning Committee tomorrow and on Wednesday, they will try to prepare the ground for the London strategy-review summit in July.

The meeting will be preceded by talks today among the European allies.

The ministers are due to discuss a report by NATO military authorities on Soviet capabilities, the expected reduction in the potential threat to the Western allies, and its implications for NATO's defence posture.

In the build-up to the summit, NATO foreign ministers are also due to meet in Scotland on July 7 and 8.

The defence ministers are expected finally to drop their long-standing official target of 3 per cent annual volume increases in defence spending.

However, allies will be urged to resist making large unilateral reductions in their forces.

Plans for proportionality among the allies the equipment cuts between the conventional forces talks are believed to be virtually complete. Diplomats at NATO said work on this had been "unexpectedly easy."

The ministers are likely to move further towards decisions on the future of short-range nuclear forces, following the abandonment of NATO plans to pursue the replacement of current ground-to-ground missiles and shells.

The London summit is expected to approve the broad outlines of policy on these tactical arms.

A year after acrimonious wrangling among its members on the short-range nuclear issue, NATO has agreed that negotiations on US and Soviet land-based weapons can start as soon as a conventional forces treaty is signed, without waiting for implementation.

## IS SUCCESS THE GREATEST THREAT TO YOUR BUSINESS?



It may sound like a paradox. But a full order book can create a whole host of problems.

What about slow payers, or new customers with no credit rating? How do you expand to meet demand when your money is tied up in your sales ledger?

With *Intrum Justitia* a successful business can be just that. A success.

Our dedicated approach to cash collection will reduce your exposure to slow payers, thus narrowing the gap between invoice

and payment. You'll be paid faster enabling you to unleash your own money to fuel business expansion. No need to rely on external borrowing at punitive rates.

So by improving cash flow you'll realise higher return on capital employed, enabling accurate business planning, which leads to

increased profits.

We can also check the credit rating of almost any customer you can name, in the UK or throughout the world.

*Intrum Justitia* is Europe's largest and the world's third largest Group in credit management and debt recovery services. By providing a complete suite of domestic and international credit management support, we'll help you make the most of your success.

Telephone Brian Keegan on 081-423 3355 or fill in and post the coupon today.

**intrum justitia**

The European Credit Management Corporation

Send to: Intrum Justitia, 54-56 High Street, Harrow-on-the-Hill, Middlesex, HA1 3LL.

Please send me more information on the following services offered by Intrum Justitia companies in the UK.

**Justitia Unico!**  
Debt Recovery ☐ Intrum Information ☐  
Credit Systems and Services ☐ Credit Reporting ☐  
Intrum International ☐ International Credit Reporting ☐  
International Debt Recovery ☐ Intrum Insurance Services ☐  
Export Credit Insurance ☐

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_  
Postcode \_\_\_\_\_  
Telephone \_\_\_\_\_

## COMPANY NOTICES

**LAURENCE COFFIN**  
A French Limited Company  
with an Authorized Capital of FF 1,000,000,000  
Head Office: 20 rue de Valenciennes, Paris 10  
RUE FAUBOURG 20 75010 PARIS  
TELEPHONE 01 46 22 88 11  
TO HOLDERS OF CONVERTIBLE BONDS  
5% INTEREST

**NOTICE OF MEETING**  
The increase of the capital of the company by the issue of convertible bonds of FF 1,000,000,000 is hereby given to the holders of convertible bonds of FF 1,000,000,000. The meeting of the General Assembly will be held on the 28th May 1990, at 10.00 am, at the offices of the company, 20 rue de Valenciennes, Paris 10, for the purpose of the following agenda:

1. Approval of the report of the Board of Directors for the year ended 31st December 1989 and the financial statements and the report of the auditors.  
2. Approval of the payment of a final dividend of 9 francs per share less 35% tax.  
3. To fix and approve Dividend: for the year ended 31st December, 1989 amounting to FF 252,500.  
4. To appoint auditors and to authorize the directors to fix their remuneration.  
5. To transact any other ordinary business.  
NOTICE IS ALSO HEREBY GIVEN that the Register of Members will be closed from 15th June, 1990 to 21st June, 1990 (both dates inclusive) for the preparation of the dividend accounts. The dividend, if approved, will be paid on 23rd June, 1990 to shareholders whose names appear on the members' register on 14th June, 1990. Fully completed transfer forms received by the Company's Registrars, SPK KIDMAY SDN. BHD., up to 5.00 p.m. on 14th June, 1990 shall be accepted for registration for the above purpose.

By Order of the Board  
AHMAD SHARAF BIN HAJI DIN  
RIZWAN BIN MUSTAFFA  
Secretaries

**GADEK (MALAYSIA) BERHAD**  
(Incorporated in Malaysia)

**Notice of Meeting**

NOTICE IS HEREBY GIVEN that the Twelfth Annual General Meeting of the Company will be held at the Company House, Meridian Plaza, Bayside Road, Jalan Sultan Ismail, 50250 Kuala Lumpur, Malaysia on Tuesday 19th June, 1990 at 12.00 noon for the following purposes:

1. To receive and adopt the accounts for the year ended 31st December, 1989 and the directors' and auditors' reports thereon.  
2. To approve the payment of a final dividend of 9 sen per share less 35% tax.  
3. To fix and approve Dividend: for the year ended 31st December, 1989 amounting to RM25,250.  
4. To appoint auditors and to authorize the directors to fix their remuneration.  
5. To transact any other ordinary business.

NOTICE IS ALSO HEREBY GIVEN that the Register of Members will be closed from 15th June, 1990 to 21st June, 1990 (both dates inclusive) for the preparation of the dividend accounts. The dividend, if approved, will be paid on 23rd June, 1990 to shareholders whose names appear on the members' register on 14th June, 1990. Fully completed transfer forms received by the Company's Registrars, SPK KIDMAY SDN. BHD., up to 5.00 p.m. on 14th June, 1990 shall be accepted for registration for the above purpose.

By Order of the Board  
AHMAD SHARAF BIN HAJI DIN  
RIZWAN BIN MUSTAFFA  
Secretaries

**NOTES**  
1) A member of the company entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy need not be a member of the company but must be a qualified legal practitioner, an approved company auditor or a person approved by the Registrars of Companies.  
2) The instrument appointing a proxy must be deposited at the registered office of the company not less than 48 hours before the time set for the meeting.  
3) There are no restrictions of service having an unexpired term of more than one year between any director and the company.  
(A proxy form is enclosed with this Report and Accounts)

## MOTOR CAR ADVERTISING appears every Saturday in the WEEKEND FT.

REACH THE RIGHT READERS by advertising now

Telephone James Burton 071-873 3218

## LEGAL NOTICES

**SAIFEDIN STEELMILL LIMITED**  
We, Nigel Vooch and John Martin, of the City of London, do hereby certify that the following is a true and correct copy of the Memorandum of Association and Articles of Association of the above named company as amended from time to time, and that the same are the only documents which govern the management and control of the company.  
Dated this 11th day of May 1990  
W J Vooch  
John Martin  
Joint Administrative Receivers

**S F LIMITED**  
Registered number: 240497  
Shropshire Partners  
Nature of business: Agricultural Merchants  
Trade classification: 01  
Date of appointment of joint administrative receivers: 4 May 1990  
Name of person appointing the joint administrative receivers: Lloyd Bank Ltd  
IAN HAPPER CARPENTERS and JOHN FREDERICK POWELL  
Joint Administrative Receivers  
(Office holder nos 814 and 240) of City of London  
41 Temple Row, Birmingham B2 4JT

## RENTALS

## KENWOODS RENTAL

QUALITY FURNISHED FLATS AND HOUSES  
Street and Long Ltd  
25 Spring St, London W1A 1AA  
Tel 071-492 2271 Telex: 282721  
Fax 071-252 3795

## PUBLIC NOTICE

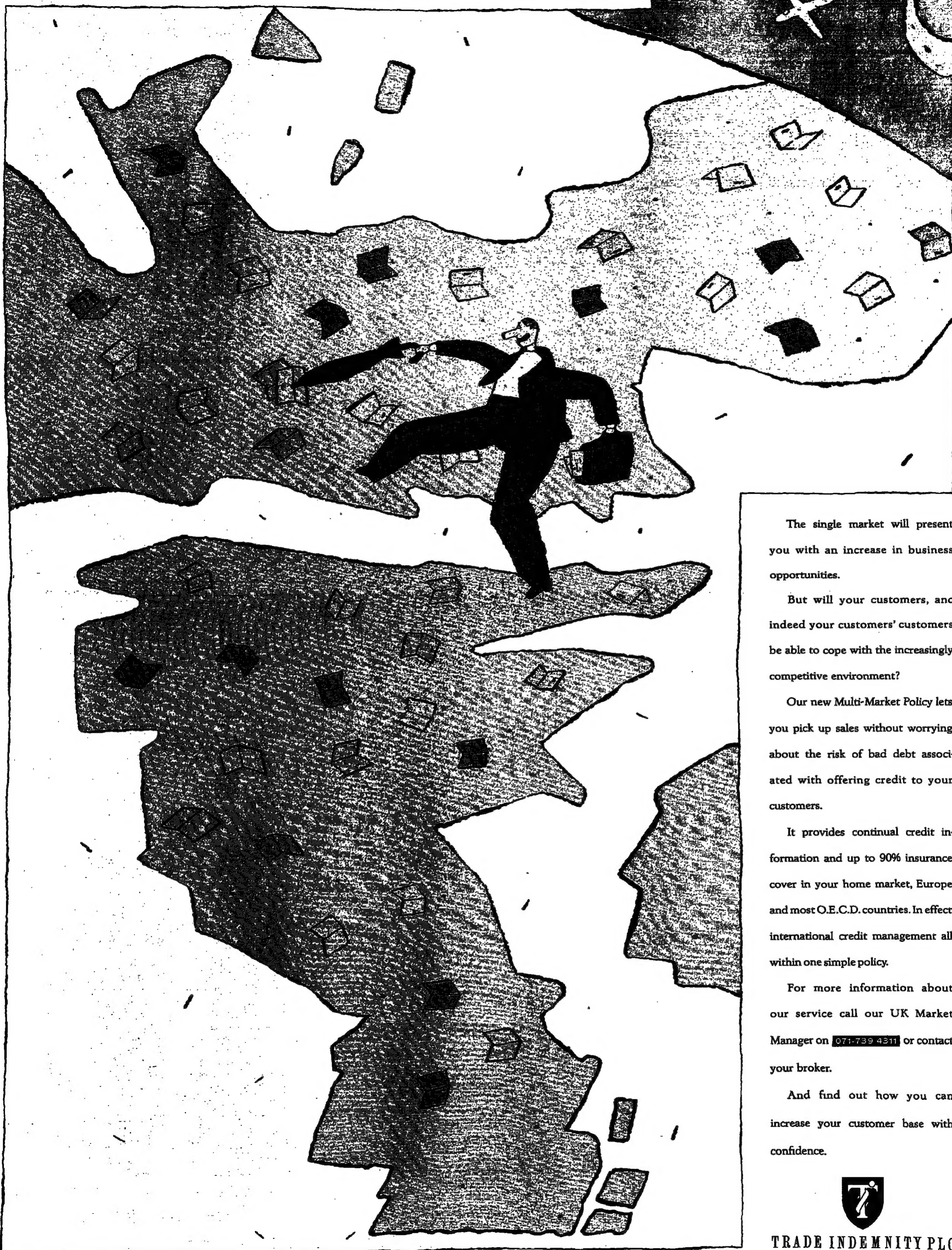
## MMC INVESTIGATIONS INTO THE SUPPLY OF NEW CARS AND OF NEW CAR PARTS

The Monopolies and Mergers Commission is carrying out a monopoly inquiry into the supply of new motor cars. The Commission will be examining various aspects of the market for the sale of new cars and in particular the distribution systems through manufacturers' franchised dealers, and differences in car prices between the United Kingdom and other European countries. The Commission is also carrying out a parallel investigation into the supply of new motor car parts. Any person wishing to give information or views on either inquiry should write as soon as possible but not later than 30 June 1990 to: The Reference Secretary (Cars and Car Parts Inquiry), Monopolies and Mergers Commission, New Court, 48 Carey Street, London WC2A 2JT.

**Advertise your house in full colour in the Weekend FT.**  
To find out more, call Lesley Proctor on 071-873 4896



IN THE SINGLE MARKET WE ENABLE YOU TO PICK UP  
NEW ORDERS WITH CONFIDENCE.



The single market will present you with an increase in business opportunities.

But will your customers, and indeed your customers' customers be able to cope with the increasingly competitive environment?

Our new Multi-Market Policy lets you pick up sales without worrying about the risk of bad debt associated with offering credit to your customers.

It provides continual credit information and up to 90% insurance cover in your home market, Europe and most O.E.C.D. countries. In effect, international credit management all within one simple policy.

For more information about our service call our UK Market Manager on 071-739 4311 or contact your broker.

And find out how you can increase your customer base with confidence.



TRADE INDEMNITY PLC



## OVERSEAS NEWS

## Taiwan clears path for improved links with China

By Peter Wickenden in Taipei

TAIWAN'S President Lee Teng Hui yesterday announced historic changes in the Nationalist Government's basic policy in order to improve relations with China and implement complete democracy.

In his inaugural speech, Mr Lee said he hoped that the "Period of Mobilisation for the Suppression of the Communist Rebellion" could be officially ended as soon as possible.

Since the Nationalists were driven off mainland China in 1949, they have regarded the victorious Communists as rebels with whom official contact, negotiations or compromise were ruled out under Taipei's "Three No's" policy - no official contact, no negotiations and no compromise.

Starting with the lifting of a ban on travel to China in 1987, Taipei has steadily worked to ease tensions across the Taiwan Straits. With flexible interpretation, the "Three No's" have become known as the "Three Maybes".

They now look set for abolition. If Peking implements democracy and a free economic system, renounces the use of force against Taiwan and does not obstruct Taiwan's pursuit of an independent foreign policy, then "channels of communication" could be established, Mr Lee declared.

He proposed the complete opening up of academic, cultural, economic, trade, scientific and technological exchange as a foundation for mutual respect, peace and prosperity. "We hope then, when conditions are ripe, to discuss the matter of reunification," he said.

Meanwhile, Taiwan will not pull its government organisations

TAIWAN'S economy will grow by a real 7.48 per cent in the first half of 1991 compared to the first half of 1990, against a revised forecast of 7.23 per cent growth for all of 1990 and 7.18 per cent in 1989, Taipei's Bureau of Statistics said, Reuters reports from Taipei.

This year's growth rate is revised down from a forecast of 7.27 per cent made in February. The bureau predicts gross national product per head will reach \$8,159 (\$5,099) this year, against \$7,509 in 1989. The bureau said export of merchandise and services would grow by a real 2.54 per cent this year with imports up by 8.36 per cent.

Taiwan's surplus in trade of merchandise and services would fall 23 per cent to \$9.3bn, a downward revision from \$10.8bn, forecast in February.

Exports out of Hong Kong and Macao.

Mr Lee's remarks are a far cry from the rhetoric Taipei has directed at Peking in the past. This time, the emphasis was on co-operation and unification, and there was no explicit mention at all of Taipei recovering control of the Chinese mainland.

Mr Lee also announced changes in the constitution to allow the restructuring of central and local government, and the creation of a modern legal code within two years.

About 10,000 people yesterday marched through Taipei, contending that Mr Lee had dealt a blow to democracy by nominating the nation's only four-star general as premier.

## S Korean students clash with riot police

By John Ridding in Kwangju

ABOUT 10,000 South Korean students and dissidents fought with riot police in the southwestern city of Kwangju yesterday.

The clashes were the worst in a three-day series of protests marking the tenth anniversary of a bloody suppression of a pro-democracy uprising.

Earlier in the day, Chondae-hyop, the radical national student organisation, vowed to avenge the death of a student who died after jumping from a crane to avoid being caught by riot police.

However, yesterday's unrest was confined to Kwangju. A weekend rally by Chondae-hyop, attended by more than 30,000 students, was relatively peaceful, while a large police presence in the city centre prevented a planned combined demonstration by students, workers and dissidents.

Further clashes are expected in Kwangju, and the funeral on Wednesday of Shin Jang Ho, the 31-year-old student who died on Saturday, is likely to provide a focus for protests.

But observers said they expected the situation in the city to return to normal before the weekend and that the scale of unrest in Kwangju was less than expected.

Widespread unrest had been forecast as students and dissident groups converged to commemorate the suppression of the city's 1980 uprising, in which more than 200 people were killed.

## Deng 'still has big role in China'

VETERAN Chinese leader Deng Xiaoping still plays a major part in Chinese politics, China's state television reported yesterday, breaking official silence on the 85-year-old leader's role since his formal retirement in March. Reuters reports from Peking.

"His policies will continue to play a guiding role in China's socialist construction," President Yang Shangkun was quoted as saying.

## Quebec stands by for its hour to strike

Canadians wonder if sovereignty-association is at hand, writes Bernard Simon

TEN years ago yesterday, 5,000 despondent Quebec nationalists gathered in a Montreal arena to hear their exhausted leader René Lévesque concede that they would have to wait a little longer to fulfil their dream of a Quebec Libre.

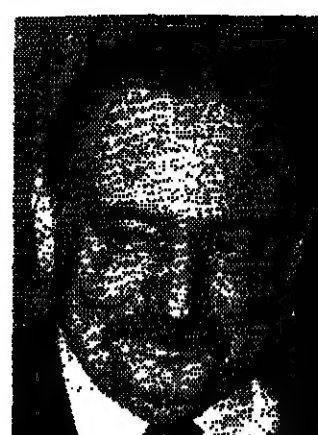
Having soundly lost a referendum on whether to pursue his brand of semi-independence from Canada, known as sovereignty-association, the best the charismatic Parti Québécois (PQ) leader could promise at the end of his speech was: *à la prochaine* - until next time.

A decade later, Quebecers and other Canadians are wondering whether that time is at hand.

One opinion poll after another points to a surge in separatist sentiment among Quebecers, and the air in Montreal and Quebec City is thick with talk of how a newly-assertive and confident Quebec could manage quite well without Ottawa and the rest of Canada. The surge in nationalism has been strong enough to persuade economists at National Bank of Canada, the biggest Quebec-based bank, to include an independence scenario in their latest forecast for senior management.

"We've shown we can run a business," says the Franco-Canadian president of one of Montreal's biggest companies. "A lot of us now feel that we can also run a country."

Mr Jacques Parizeau, Quebec's finance minister in 1980 and now leader of the PQ in opposition, asserts that there is



Parizeau: confident

a wave that seems to have risen in the past four to five months. Mr Parizeau, who has a doctorate from the London School of Economics and speaks perfect idiomatic English, is confident that a more mature separatist movement with a broader base will soon accomplish what he failed to do in 1980.

In particular, Mr Parizeau points to the more assertive Quebec business community. A number of people were prey in the past to the argument that Quebec was going to get slaughtered economically; now they are impressed by the opposite argument from business people who say: "We may be in a position to do it. Maybe we can."

Despite the opinion polls and Mr Parizeau's confidence, it is by no means certain that the momentum will be strong enough to propel Quebec

towards a form of independence in the near future, or that the PQ would be the main beneficiary.

A more likely outcome of the present turmoil may be less dramatic: another slight loosening of the fragile Canadian federation, with the split for which the separatists yearn postponed yet again, for a few years or perhaps until well into the 21st century.

Even Mr Parizeau acknowledges that the mood among separatists in the province these days may not be as spectacularly sparkling as it was at the height of the PQ's popularity in the 1970s.

For many of Quebec's 6.5m people, the present wave of nationalism appears to be a safety valve to vent a host of frustrations against Ottawa and English Canada, rather than the emotional crusade for independence which reached its climax in the 1980 referendum.

Reassentment has been fanned by Canada's latest identity crisis, in the form of an intense debate over the intricate constitutional accord reached at, and named after, Meech Lake, north of Ottawa.

The accord gives Quebec formal recognition as a "distinct society", plus constitutional power to preserve and promote that uniqueness. It also meets four other conditions - including wider powers over immigration and Supreme Court appointments - which Quebec set as its precondition for signing the 1982 Canadian constitution.



Bourassa: hard line

Meech Lake is on a knife's edge as a June 23 deadline nears for its ratification by the three provinces - Manitoba, Newfoundland and New Brunswick - which have so far refused to accept it.

Mr Brian Mulroney, Canada's Prime Minister, and other Meech Lake supporters are trying to stitch together a delicately balanced companion resolution which would satisfy the accord's critics without compromising Quebec's demand that the accord be signed unaltered by all 10 provinces.

A formula to save Meech Lake - still a real possibility - would take some of the wind out of the separatists' sails. Quebec's canny Liberal premier, Mr Robert Bourassa, is unlikely to agree to any compromise that would expose his flank to the PQ.

The collapse of the accord

would bring uncertainty. Meech Lake has come to be regarded by Quebecers as a litmus test of their acceptance by English Canada. Its rejection would strain relations between Quebec and the rest of the country, forcing Mr Bourassa to take a harder line in any future constitutional negotiations.

One of Mr Bourassa's ministers said last week that Quebec will seek "a substantial reorganisation" of its links with the rest of Canada, but one falling short of true independence. The Bourassa government appears to be resuscitating a concept of two nations, namely Quebec and English Canada, working together as partners in a federal system even weaker than the present Canadian model.

In the event of Meech Lake collapsing, the PQ is likely to press Mr Bourassa to call an early election. "If there is that idea of sovereignty, we've got to try to help him commit himself," Mr Parizeau says.

But having won handsomely at the polls little more than six months ago, the Bourassa government is unlikely to see much advantage in an election. The full extent of Mr Bourassa's willingness to loosen Quebec's ties with Ottawa may not be apparent much before the next election is due in 1993 or 1994.

And the main beneficiary then of whatever separatist sentiment prevails could be the cool-headed and agile Mr Bourassa rather than the more emotional, inflexible separatists.

## Mubarak could face fresh polls after court ruling

By Tony Walker in Cairo

EGYPT has been plunged into a constitutional crisis after a court ruling at the weekend that the present parliament was elected unconstitutionally at the last poll in 1987.

President Hosni Mubarak would seem to have little choice but to call fresh elections.

But observers expect him to delay as long as possible in the light of fresh signs of a resurgence of Moslem extremism and unhappiness over a recent round of steep price increases.

The Supreme Constitutional

Court ruled that the 1986 electoral law unfairly discriminates against independent candidates under the party list system, making it very difficult for independents to gain election.

The court found, however, that legislation passed by the parliament which it has found to be unconstitutional was in fact valid.

The decision is certain to perplex legal purists. The court set June 2 as the cut-off point for new legislation. This will give the parliament time to approve

the 1990-91 budget.

Mr Mubarak is certain to come under strong pressure to call elections for a parliament heavily dominated by his own ruling National Democratic Party.

In 1987, the NDP won 350 of the parliament's 448 seats in an election marked by allegations of widespread ballot-rigging.

The largest single opposition group is the banned but tolerated Moslem Brotherhood which is permitted to contest elections as part of a three-way alliance with the Socialist Labour Party and the Liberals.

Mr Ahmed Nasser, a representative of the Wafd opposition party, said there "was no alternative to new elections - the parliament becomes unconstitutional as soon as the ruling is published in the official gazette."

The court, in its ruling, said that "when the People's Assembly was elected according to a legal text that has been determined to be unconstitutional... the formation of the assembly by necessity is null and void."

The court ruling is awkward for the regime, coming as it

does hard on the heels of demands for democratic change in Eastern Europe and elsewhere in the Arab world.

Mr Mubarak is certain to face strong calls for genuinely free and fair elections similar to those held recently in Jordan.

Such a process would almost certainly encourage a more spirited election campaign than the rather desultory affairs of recent years.

In these, an overwhelming victory for the ruling party was always a foregone conclusion.

Yesterday at Silverstone, we witnessed a return to the victory rostrum for the Jaguar XJR-11\*. In the third round of the World Sports Prototype Championship, this latest racing Jaguar emphatically underlined

its inherent performance and reliability, in the face of fierce opposition. And rest assured, the lessons we learn on the track are always followed on the road.

**JAGUAR**  
JAGUAR CARS LTD, COVENTRY, ENGLAND



## UK NEWS

# Electric supply industry facing market challenge

By David Thomas, Resources Editor

THE new structure in the electricity supply industry will face its first big challenge today when the industry's regulator decides whether to raise one of the main curbs on competition in the new market.

National Power and PowerGen, the two new electricity generators, have asked for the limit prohibiting them from jointly capturing more than 15 per cent of demand in any of the 12 area supply companies of England and Wales to be increased.

Professor Stephen Littlechild, director general of the Office of Electricity Regulation, is expected to deliver his ruling today. (Whatever his decision, it is almost bound to anger sections of the industry.)

National Power has been active in offering buy-price supply contracts to industrial users with maximum demand of more than 1 MW - the only customers at present able to shop around for competitive supplies.

Area company chairmen are

bracing themselves for a decision by Prof Littlechild to raise the 15 per cent limit.

Area companies are keen to point out that loss of more supply business will not greatly affect their profitability, since most profits are made from local transmission networks, in which they retain a monopoly.

Nevertheless, they are worried that further losses of supply contracts would hinder their ability to market to large customers.

Some area chairmen have also told the government authorities of their concern that the generators may be offering contracts below a fair market price. However, they feel inhibited about making a formal complaint to the regulator along these lines since it could potentially disrupt the entire privatisation.

On the other hand, if Prof Littlechild refuses to raise the limit, large industrial customers prevented from shopping around for competitive supplies will be angered.

## BT releases figures on billing inquiries

By Hugo Dixon

BRITISH Telecom receives about 500,000 inquiries each year from customers about their bills. But it says in a report today that the inquiries do not all count as complaints since the vast majority are dealt with in a single phone call.

The figures on billing inquiries have been released as part of BT's regular six-monthly report on the quality of the phone service. The report showed that the quality of the basic network continued to improve with just over 1 per cent of calls failing to get through because of network faults. Over the six months to the end of March, BT also became more efficient in answering calls to the operator and directory inquiries, with over 86 per cent answered within seconds.

However, BT's speed in repairing faulty residential lines deteriorated sharply during the period, a fact which the company blamed on storms and floods early this year.

The Telecommunications Users Association said it was receiving more complaints about faulty bills than ever before and that small customers were not getting a good repair service, although it gave BT credit for improvements that it had made to other aspects of its service.

The proportion of faulty residential lines repaired within nine working hours declined from 76 per cent to 69 per cent in the six month period. Business lines, to which BT gives priority, fared better with the number of faults repaired in five working hours increasing from 76 per cent to 79 per cent.

A further 4,000 pay-phones were installed during the past year, bringing the total to over 90,000. BT said 95 per cent were in full working order.

BT also announced that small business customers would be given an individual contact within the company to deal with inquiries. About 200,000 larger businesses have such individual contacts.

## Wellcome fears delay for wider use of AIDS drug

By Peter Marsh

WELLCOME, the UK pharmaceutical company, has suffered a possible setback to early approval in western Europe for wider use of Retrovir, its anti-AIDS drug.

The European Commission, in a rarely-used procedure, has decided to handle centrally the applications which Wellcome made separately to the 12 individual European Community nations.

Dr Trevor Jones, Wellcome's director of research, said the decision could delay licensing of the drug for wider use in specific nations by several months.

Wellcome wants an early European decision on whether Retrovir, the only drug licensed to treat AIDS, can be prescribed to people who carry the HIV virus but do not have the full AIDS symptoms.

A committee of experts in Brussels will review the data connected with the Wellcome application, probably over the next two months.

The committee's opinion will then be circulated to the 12 member states, which will take this into account when judging the matter.

In March, the US Food and Drug Administration (FDA) allowed doctors to prescribe the product for some groups of HIV carriers who do not have the full-scale disease.

At present, drug is being taken by an estimated 80,000 people worldwide.

There is no known cure for AIDS.

Some scientists, especially in the US, think many HIV carriers could benefit from taking Retrovir at an early stage. The drug often slows the course of the illness and reduces some symptoms.

In Europe, however, there is less general acceptance of the wisdom of this course. Some physicians and AIDS sufferers worry prolonged use of the drug can produce toxic effects and lead to new strains of Retrovir-resistant viruses.

# The pleasure dome that still awaits a roof

Richard Donkin reports on Battersea power station which was to have opened today as a leisure centre

BATTERSEA power station, one of London's best-known landmarks, was to have opened today as a pleasure dome - a symbol of the hope and ambition of its owner, Mr John Broome. But the power station remains semi-derelict - without a roof and one wall - and its fate is as uncertain as ever.

Mr Broome had invited Mrs Margaret Thatcher, the Prime Minister, to an official opening of the new centre which he predicted would be completed by 2.30pm today. Instead, local demonstrators against the scheme will gather there to perform a mock opening.

Only two years ago Mr Broome's plans were hailed as potentially one of the glittering prizes of the Thatcher revolution.

"We wanted to draw attention to the fact that the thing was supposed to be completed whereas it is a derelict eyesore," said Mr Brian Barnes, chairman of the Battersea Power Station community group which organised today's mock opening ceremony.

The community group is to submit its own plans for a sport and leisure development on the site.

Another project to develop the building into a mosque has been talked about, although no

plans have materialised.

Mr Broome's private company, Alton Group, has submitted an application with Mr Paul Bloomfield's private Dutch-registered company, ICA Holdings, to develop a 52-acre site, retaining the original leisure plans for the power station but adding two 22-floor hotels, 1,250 sq ft of offices space, 64,000 sq ft of shops and 750,000 sq ft of conference exhibition space.

The outline planning application to Wandsworth Council takes in two parcels of land that are not in Mr Broome's ownership (he has about 81 acres). The largest tract of about 14 acres at Battersea Wharf belongs to Parc Securites, part of Mr Warner Ray's Omni Holdings group. Another part of the proposed development belongs to British Rail.

The plan has yet to come before Wandsworth planning committee. Planners are awaiting a report on increased traffic expected to be generated by the proposals.

The prospects of the plan succeeding, even if given permission, depend on whether anyone will come up with the rest of the financing, probably around £200m, needed to complete the plan.

Security Pacific, the bank which organised a syndicate for the majority of the financ-

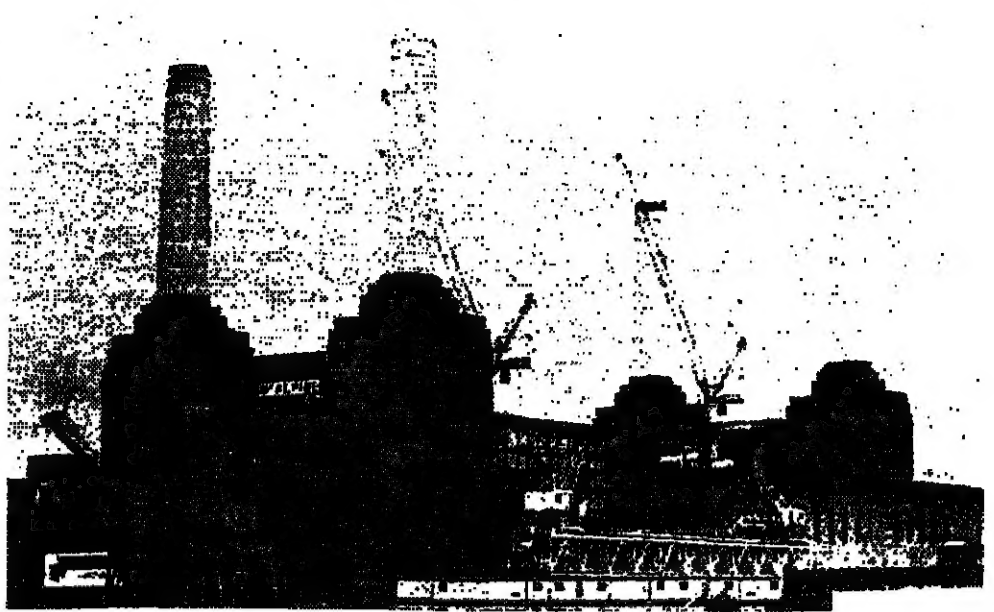
ing, was able to recoup some of the debts on Battersea by forcing the sale of Mr Broome's Alton Towers theme park to Pearson, the group that publishes the Financial Times, for £85m in March.

The bank had covered itself initially by arranging cross guarantees on Battersea from the Alton Group. It also raised a £35m loan for Alton Towers which had to be paid back by the time of the sale. Pearson only wanted assets and refused to take on debt. Mr Broome has been left with about £20m of debt owed to Security Pacific and about £15m owed to McAlpine, the builders, which stopped work on the power station more than a year ago.

Mr David Cooper, Mr Broome's lawyer said that if the new planning application were to be rejected it would leave the company with four options: to do nothing, to apply for delisting pending demolition, to apply for listed building consent to demolish the power station or to appeal against the planning refusal.

The company, he said, would be most likely to apply for delisting which would take another two years.

He said that Mr Broome would not entertain another option to hand the site over to another developer while keeping the surrounding land. City



Alan Harper

Cranes hover over a semi-derelict Battersea power station. Its fate still uncertain

Industrial, a private company, headed by Mr Sam Morris has drawn up proposals for conversion of the building into a trade and exhibition centre.

However, according to Mr Cooper, Mr Broome will not relinquish the site. "John is not prepared to sell because this is his baby. He did this project because he believed in

it. He is not the sort of bloke to run away from it now just because the going has got difficult.

"He is committed to Wandsworth, Mrs T, the whole world, to finish it off, so why should he sell it to Sam Morris?"

The Prime Minister herself trumpeted Mr Broome as a

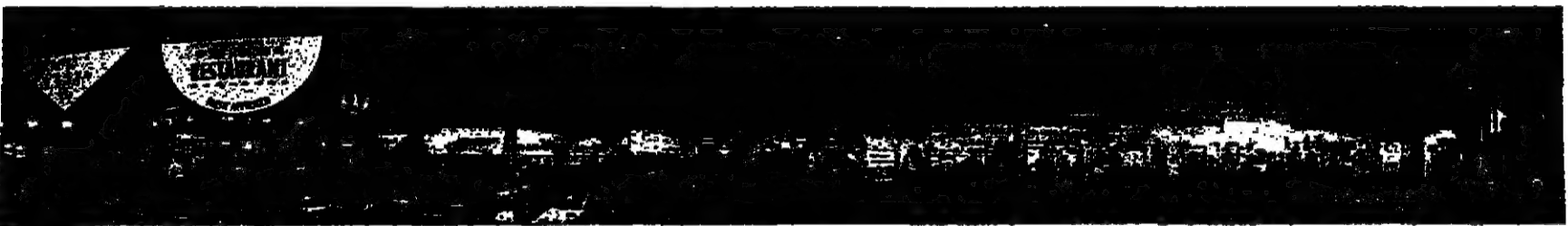
man of "enterprise and vision" when she launched the project in June 1988. Mr Broome was seen as one of her champion entrepreneurs.

His vision of a pleasure dome, complete with hologram, oceanarium and other Disney-type attractions, remains intact. Whether it will ever materialise is open to question.

## TERMINAL THREE...REBORN



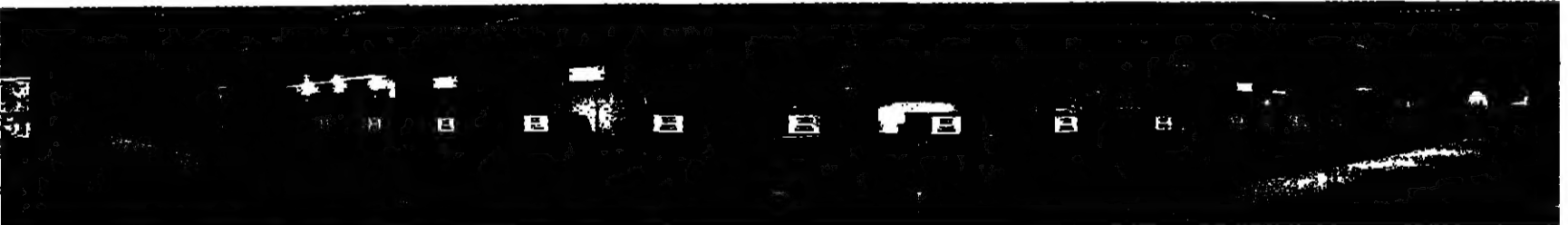
### MORE STYLE



### MORE CHECK-INS



### MORE CHECK-OUTS



### MORE SPACE



### MORE INVESTMENT



### MORE EXPERIENCE

Heathrow's Terminal 3 has been transformed. For the last four years work has been going on behind the scenes and while over six million passengers per annum used the terminal during this project, few were aware of what was happening. Now, everyone will appreciate the difference.

We have spent £110 million enlarging the terminal and creating a spacious new environment to give you a better standard of service. There are more check-in desks, a brand new computerised baggage handling system and a larger baggage reclaim hall to help speed your journey.

You can visit Europe's largest Duty and Tax Free store, browse among a range of quality shops or relax in calm, comfortable surroundings.

All this has been achieved without closing the terminal. In fact it has been one of the most sophisticated projects ever attempted on a building as complex as Terminal 3.

We at BAA have the experience and commitment to build Britain's airports for the future. And, as the reborn Terminal 3 shows, to keep them ahead of their competitors.

B.A.A. ▣

# Heathrow

The World's Premier International Airport

## NOTICE OF PREPAYMENT



## Crédit National

FF 500,000,000  
Guaranteed Floating Rate Notes due 1991  
Unconditionally guaranteed by  
The Republic of France

In accordance with paragraph "Prepayment" of the Terms and Conditions of the Notes, notice is hereby given that Crédit National will prepay, on the next interest payment date, June 27, 1990 all the Notes remaining outstanding at their principal amount.

Payment of interest due on June 27, 1990 and reimbursement of principal will be made in accordance with the Terms and Conditions of the Notes.

Interest will cease to accrue on the Notes as from June 27, 1990.

Luxembourg, May 21, 1990

The Fiscal Agent



KREDIETBANK  
S.A. LUXEMBOURGEOISE



## UK NEWS

# Tory attack on Government over London traffic

By Richard Tomkins, Transport Correspondent

CONSERVATIVE councils in London will today deliver a strongly worded attack on the Government for its reluctance to adopt road pricing as the solution to the capital's traffic problems.

They will accuse the Government of adopting a "head in the sand" attitude towards road pricing, saying a "drastic solution" is needed to prevent congestion bringing the capital to a halt.

Road pricing is a mechanism for charging drivers for using roads, either through the issue of licences to enter certain areas or through electronic monitoring.

A growing body of opinion in Britain sees road pricing as the best solution to the difficulty. Organisations supporting such a scheme include the Confederation of British Industry, the London Chamber of Commerce and Industry, the Royal Town Planning Institute and London Regional Transport.

Transport ministers, however, have ruled out the introduction of road pricing in the foreseeable future. The Depart-

ment of Transport sees it as economically desirable but impractical.

Today's call comes from the Conservative-led London Boroughs Association. The Labour-led Association of Local Authorities also favours road pricing.

The LBA says congestion is costing businesses in London millions of pounds a year and is threatening the capital's future as a prosperous and competitive city.

Large businesses which have put detailed figures on the annual cost of London congestion include Royal Mail Letters (£10.4m), J. Sainsbury (£3.4m) and Marks and Spencer (£2m).

"Road pricing is technically feasible, can offer very good value for money and may represent the only sure way of alleviating London's chronic traffic congestion, yet still the Government refuses to give it serious consideration," the LBA says.

Road Pricing for London, London Boroughs Association, 23 Buckingham Gate, London SW1E 6LB, 23.

# The high price of getting to grips with gridlock

Richard Tomkins on a remedy for the congestion nightmare that costs businesses millions every year

THE word "gridlock" has entered the vocabulary of Londoners in the past year, to describe the feared total paralysis of the capital's traffic as a result of growing congestion.

The idea of road pricing has risen to the top of the agenda as a means of averting the crisis.

It is not just the risk of gridlock that worries the transport planners.

Since 1974, average traffic speeds in London's morning peak have fallen from 15 mph to 11 mph in the inner area, representing a 27 per cent increase in journey times.

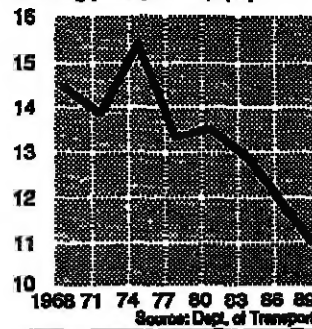
Businesses in the capital are running up extra costs amounting to millions of pounds a year because they need bigger vehicle fleets, more staff and higher stock levels than they would if traffic flowed more freely.

The aim of road pricing is to reduce congestion by encouraging more discriminating use of the roads - for example, by cutting out unnecessary journeys or encouraging more people on to public transport.

In London, this would also offer the opportunity to turn the capital's most seriously under-used public transport asset - its bus service - into a faster and potentially profit-

## Inner London traffic speeds

Morning peak period (mph)



Source: Dept. of Transport

able contributor to the city's economic life.

But although the notion of road pricing is superficially attractive, it runs into formidable practical objections.

The simplest system is for drivers to pay an annual fee for a licence which gives them the right to enter an area during busy times.

This system, however, fails to differentiate between the frequent visitor driving right to the centre of the designated area and the occasional visitor driving to a destination just over the border.

It also runs the risk of creating parking problems around the perimeter and produces



London's morning peak: average speeds have dropped to 11 mph

traffic jams caused by people trying to by-pass the designated area.

A more sophisticated method of road pricing is to employ electronic systems - either a meter within the vehicle triggered by a roadside device, or a central charging computer triggered by an electronic number plate.

Electronic systems overcome some of the objections to licensing because the triggering devices can be spread across the city in such a way that more charges are clocked up as the mileage increases. Time of day and type of vehicle can also be taken into account.

But the cost of installing

these devices would be immense. They would also be prone to breakdown and tampering, with the consequence that few cities in the world have dared try it. Lagos and Athens have experimented with a crude system of restraint by excluding cars with odd or even registration numbers on alternate days, but this results in the rich buying space cars and the poor spare number plates.

Hong Kong introduced a sophisticated form of road pricing in 1985 with a pilot project involving 2,600 vehicles. Electronic number plates were read by an inductive loop in the road and a central com-

puter billed drivers monthly. The technology worked and peak-hour car traffic fell by up to 24 per cent. But because the system recorded vehicles' journeys, motorists complained that police and suspicious spouses could trace their movements, and the experiment was dropped amid noisy opposition.

That leaves Singapore as the world's only city with a comprehensive road pricing system. The Singapore scheme has been highly successful, reducing traffic by 44 per cent and costing little to run. But Singapore is much smaller than London.

The idea of bringing road pricing to a city as large as

London introduces particular difficulties. Where, for example, would the boundary be drawn? What about car owners living within the designated area? How would visitors from the regions or overseas get in?

Bigger than all these problems is the question of enforcement. An estimated 300,000 parking offences in London, of which only a small minority are reported and an even smaller fraction successfully brought to book.

The capital has too many entry points for physical checking of licences. Ministers at the Department of Transport do not rule out road pricing for the long-term, but say the technology does not yet exist for an acceptable system.

Mr Robert Atkins, the Minister for Roads and Traffic, told an Institution of Civil Engineers seminar last week: "To date, there seems to be evidence that people may be in favour of the idea of road pricing, but not with the means by which it is achieved - something we have seen already with the community charge."

The potential unpopularity of road pricing, would seem to rule out its introduction in London at least until after the next general election.

## Survey shows small businesses in receivership at record level

By John Authers

THE NUMBER of small businesses falling into the hands of the receiver reached a record level in the first three months of 1990, according to a survey of 27 accountancy firms published by the Labour Party today.

In the first quarter of 1990, 990 companies went into receivership with the accom-

panys surveyed, compared with 347 in the first three months of last year. This is more than the number for the whole of 1989, which was only 808.

Mr Gordon Brown, Labour's spokesman on trade and industry, said: "It's a dramatic increase and even if the trend does not continue we are seeing something quite substan-

tial. People are being hit and hit hard by the high interest rates."

In spite of these findings, which are also in line with research done by Trade Indent, small businesses appear to be confident about their own future, according to a report published today by investors in industry (AI), the venture capital group owned by the Bank of England and the clearing banks. AI found that 60 per cent anticipate increased turnover in the next quarter, with 35 per cent planning new investment.

But the outlook among small businesses on the economy seems to be more in line with the figures on receiverships. AI's index of optimism about

the UK economy in general (where the January 1988 level is set at 100) actually dropped below zero for the first time.

This is in line with a recent survey published by the Institute of Directors which also found directors growing more optimistic about the future for their own business, but pessimistic about the UK economy.

A PROTEST about Office of Fair Trading proposals on disclosure is being sent to the Government by the British Insurance & Investment Brokers' Association (BIIA).

It says the choice available to the public in selecting life policies will be reduced to reading comparative articles in the press if the proposals put forward by Sir Gordon Bore, Director General of Fair Trading, are adopted.

It says the choice available through using an independent financial adviser will disappear as advisers find their trading and competitive positions are no longer commercially viable because of OFT demands.

The current disclosure rules produced by the Securities and Investments Board, the overall financial services regulatory body, were drawn up after four

## OFT disclosure plan criticised

By Eric Short

years of investigation, discussion and consultation with the life assurance industry.

OFT last month claimed that those rules were anti-competitive and wanted all disclosure to be in cash terms at the time of sale. Disclosure in that form would enable investors to compare easily different contracts and help negotiation of commission rebates, OFT says.

Mr John Hackett, director general of the BIIA, said that if the OFT proposals were accepted, independent advisers would have to give the most valuable part of their service - independent expert advice - free of charge. They would then have to provide details of their trading income in cash terms for negotiation before clients undertook to proceed.

BIIA argues that under such conditions, independent

advisers would be forced either to switch to a fee-based system where clients paid for advice, or to be tied to just one life company, without any commission disclosure requirement.

The OFT is accused by BIIA of failure to recognise the high level of competition that already exists between independent advisers, between independent advisers and other life assurance intermediaries and between life assurance and other savings media.

BIIA concludes that the recent rapid changes in the life assurance industry have resulted in the viability of the independent marketing sector being finely balanced. Any upset to this balance at present would jeopardise the future of independent financial advice.

The approach to change, it says, must be evolutionary.

## APPOINTMENTS

## Changes at Heron Corporation

HERON CORPORATION has appointed to the main board Mr Richard C. Morris, managing director of Heronbright, a post he retains.

Mr Peter Reynolds and Mr Peter Agg have retired from the Heron board. Mr Reynolds, who was chairman and managing director of Heron Motor Group, will continue to work with the Ronson Charitable Foundation. Mr Agg, a non-executive director, continues with his own Trojan Lambretta Group.

Mr RANK XEROX has appointed Mr Michael Smith as director of European research, technology and development. He was a senior vice president in the development and manufacturing division.

Mr Ted Richardson, formerly director of DATAQUEST's European telecommunications industry service, has been appointed vice president and director of the company's operations in the UK.

Mr Timothy R. Cutler has been appointed as a forestry commissioner and director general of the FORESTRY COMMISSION from September 17, succeeding Mr Gwyn Francis who is retiring. Mr Cutler was secretary of forestry, the chief executive post in the New Zealand Ministry of Forestry.

Following the acquisition of ARC by HANSON, Mr A. Patrick Hall has been appointed managing director of ARC Properties in addition to his post as managing director, ARC Building. Mr Michael A. Wilkins joins the properties board as commercial director.

YULE CATTO & CO has appointed Mr Jan Michiel Hessel as non-executive director. He is vice president and chief executive designate of the managing board of Vender International.

Mr Kevin McGovern has been appointed marketing services director of the ROSEHAUGH GROUP. He was a development executive.

Mr Mike Hudgell has been appointed director for market development at COGNOS. He was with Digital UK.

TI GROUP has appointed Mr Miles Vere-Hodge to the new post of director of corporate finance, responsible for the worldwide

co-ordination of taxation and treasury matters.

Mr Dick Withers Green, a director of BZW INVESTMENT MANAGEMENT, has been appointed vice chairman responsible for overseeing the company's commitment to managing the superannuation fund assets of local authorities.

UNIGROUP has appointed Mr Jeremy Owen as acting chief executive, following the resignation of Mr James Mathewson in accordance with the arrangements relating to the recent subscription for shares by Antah Overseas Holdings Ltd.

CAPRI-CURE MYERS CAPITAL MANAGEMENT has appointed Mr John London as a non-executive director. He is chairman of Warrior International and on the boards of Heineken, SEV Holdings, Derby Trust and Jamestown Investments.

Mr Ken Jones has become

sales and marketing director of SPONG RETAIL SYSTEMS, manufacturers of specialist merchandising systems. He joins from Apellis, where he was sales and marketing director.

COCA-COLA & SCHWEPPES BEVERAGES has appointed Mr Paul Donovan as marketing director. He was previously marketing controller with responsibility for the home trade.

Mr Raymond Turnbull, formerly head of trading at Manufacturers Hanover, has been made an assistant director and chief dealer on the capital markets desk at CHARTERED WESTLB.

Mr Nick Whitney, former managing director of Chisport Springsour Vickers' UK equity operation, is to join SOCIETE GENERALE STRAUSS TURNBULL SECURITIES to set up a quantitative analysis and strategy unit.

SOCIETE NATIONALE DES CREMENS DE FER BELGES					
NATIONALE MAATSCHAPPIJ DER BELGISCHE SPOORWEGEN					
US\$ 75,000,000 Guaranteed Floating Rate					
Notes due November 1991					
Unconditionally guaranteed by THE KINGDOM OF BELGIUM					
In accordance with the provisions of the Notes, interest is hereby given that for the six month interest period from May 22, 1990 to November 22, 1990, the Notes will carry an interest rate of 5.625% per annum. The interest amount payable on the relevant interest payment date which will be November 22, 1990 is USD 2,222.22 for USD 50,000 in principal amount of notes.					
by Generale Bank Agent Bank					

## PUBLIC WORKS LOAN BOARD RATES

Effective May 16					
Six month rates					
Term	by 1991	by 1992	by 1993	by 1994	by 1995
1	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 1 up to 2	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 2 up to 3	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 3 up to 4	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 4 up to 5	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 5 up to 6	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 6 up to 7	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 7 up to 8	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 8 up to 9	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 9 up to 10	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 10 up to 15	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 15 up to 25	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2
Over 25	14 1/2	14 1/2	14 1/2	14 1/2	14 1/2

\*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. \*Equal instalments of principal. \*If Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). \*With half-yearly payments of interest only.

**DOLLAR**  
Where Next?  
Call for our current views

CAL Futures Ltd  
50 Victoria Street  
London  
SW1E 0JY  
Tel: 071-799 2233  
Fax: 071-799 1321



## From our beach collection.

Imagine yourself here. Stretched out on the sand with the waves lapping at your feet and the sun slowly tanning your skin, you're convinced that you've found the perfect place to get the most out of your holiday.

For the last few days you've been getting to know this coastline and you can hardly believe its marvellous variety.

You've already been spoiled by Spain's miles of sandy beaches and tiny coves of clear water.

By beaches scattered with tropical palm trees, and others surrounded by pines.

By beaches brimming over with fun and by others that are solitary and almost poetic.

Come and visit us. If you love sunny beaches, Spain could be the great love of your life.

**Spain. Everything under the sun.**





## UK NEWS

## Rival Channel rail link detailed

By Richard Tomkins, Transport Correspondent

OVE ARUP, the engineering consultancy, has released detailed plans of its proposals for a 54km Channel tunnel rail link to rival the European Rail Link (ERL) rail scheme being considered by the Government.

The route - first proposed in outline last November - would differ from EuroRail's by carrying freight as well as passenger traffic and passing through Stratford, East London, on its way to King's Cross.

Ove Arup believes that a combination of development gains from land adjoining the route and soft loans from the European Community could enable the link to be built without UK Government subsidy.

Publication of its proposals comes at a sensitive time for European Rail Link because ERL's plan for a £2bn passenger-only line is conditional on an injection of up to £400m in public funds.

ERL - a joint venture

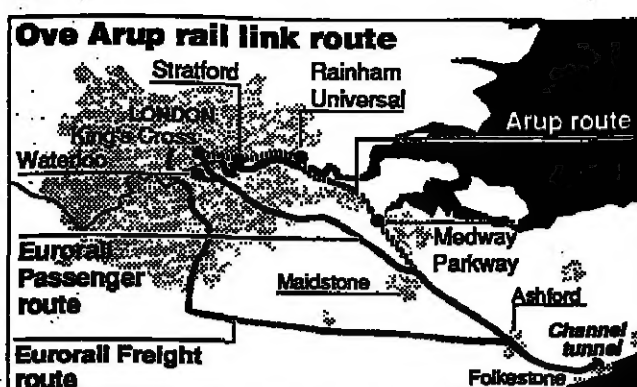
between British Rail, Trafalgar House and BICC - argues that a subsidy is justifiable because it is also making space on the line for Network SouthEast's commuter services.

British Rail would provide the subsidy but its status as a nationalised industry means that the Treasury's approval is needed before the plan can go ahead.

ERL's line is also up against legislative difficulties: a private Bill authorising its construction would run the risk of Parliamentary defeat. The Government is reluctant to back the line's construction with a hybrid Bill because this would mean associating itself with an intensely controversial issue in the run-up to a general election.

Ove Arup believes its scheme is less controversial than British Rail's because it avoids running through densely populated parts of south London.

The route is the same as British Rail's from the Channel



to Hollingbourne in Kent. It then swings north under the Medway towns before crossing the Thames at Dartford and approaching London from the east, running underground from Stratford to King's Cross.

The four-track lines would be built to Continental gauge so that through-running of freight traffic between the rest of Britain and the Continent would become possible.

European Rail Link said yesterday that Ove Arup's plan was flawed. The case for a Stratford terminal had still not been made; a four-track line could not be financially justified; the route in any case contained two-track bottlenecks; and 44 per cent of the line was tunnelled, creating uncertainties arising from geology.

## Pollution fight seen as threat to coal

By Emma Tucker

MEASURES TO combat greenhouse gas emissions threaten to reduce world trade in coal used for power generation by up to 125m tonnes by the year 2000, Wharton Economic Forecasting Associates says in a report today.

The report by the WEFA group, the London-based economic analysts, also calculates that a "green tax" on carbon emission in Britain would put 1.3p on the cost of 1kW of electricity and 15.7p on a gallon of petrol.

To combat competition from natural gas, the coal industry must support development of clean coal technology, says the report.

Coal burning is one of the main producers of two greenhouse gases, carbon dioxide and nitrous oxides, and is also responsible for some leakage of methane.

The report said that following confidence in the industry resulting from the oil crises of the 1970s and the problems of the nuclear industry in the 1980s, the coal industry was waking up to the threat to its prospects posed by new fears for the environment.

The report concluded that while coal is not the leading CO polluter - transport fuels pose a greater threat - of the environment, coal looked set to suffer most as coal-burning power stations presented an easy target for environmentalists.

## Hearing today on Maguire's

SIR JOHN MAY, the former Appeal Court judge heading the inquiry into the convictions arising from the 1974 Guildford and Woolwich bombings, will begin public hearings into the related convictions of the Maguire family today.

Because the arrest of the Maguires arose directly from the disputed convictions of the Guildford Four, the Government decided to include their convictions within the terms of the Guildford and Woolwich inquiry.

## Water industry fears over Labour's plans subside

Richard Evans on the companies' protective moves

WATER INDUSTRY leaders believe that an incoming Labour government would be unable to control the activities of the recently privatised companies, as the party has threatened, without introducing primary legislation.

The current Water Act, which preceded last year's flotation of the 10 former regional water authorities in England and Wales, has been combed by lawyers and financial experts to see if it could be used to alter the priorities of the water industry, as proposed by Labour leaders. The industry's advisers are now convinced it could not.

There was alarm within the industry when Mrs Ann Taylor, Labour's spokesman on water, explained party strategy at a Financial Times conference in late March. Water shares wobbled after she said that a Labour government would instruct the Director General of Water Services, the economic regulator, to ensure that the industry acted in favour of the customer rather than the shareholder.

Mrs Taylor said a return to public ownership would be a high priority, but probably not an early option because of the amount of legislation an incoming Labour administration



Ann Taylor: her speech worried the water industry

would want to introduce. As an interim measure, the Director General would be instructed to intervene to force through changes.

But a confidential assessment made for the industry and separate research by individual companies suggest that a Labour environment secretary would have very limited powers to influence water company operations and thus attitudes towards shareholders.

Labour's proposals, which could be amplified in the policy statement to be published on Thursday, are thought to conflict directly with the primary

legal duty of the Director General. This duty is to ensure that companies can afford to carry out their functions properly, and a government minister has no power to overrule it.

According to one industry legal expert: "This duty takes precedence over secondary duties, like protecting the interests of customers. It would, therefore, be very difficult for the Director General to justify reducing prices to the extent that the companies earned no return on their equity capital, as Ann Taylor has proposed."

Even if the Director General were to follow the line proposed, company licences spell out clear constraints on his ability to reduce prices, especially in the period up to April 1995 when the first price review is due. If he ignored these, the companies would have a good case to take to the Monopolies and Mergers Commission or ultimately to the courts.

The constitutional scheme of regulation set up by the Water Act is designed to preserve the Director General's independence. A secretary of state may give the Director General broad directions but has no power to tell him how to do his job. The decision remains that of the Director General.

## Ulster talks reach testing stage

By Ralph Atkins

MR Peter Brooke, the Northern Ireland Secretary, will tomorrow face one of the biggest tests so far in his quest to start talks on the province's political future when he resumes a meeting with Unionist leaders.

The Northern Ireland Office will be hoping for agreement on the last of the three preconditions for talks set by the Unionists - the suspension of the secretary of officials from the UK and the Republic of Ireland.

Exchanges two weeks ago led to agreement on the two other demands of Mr James Moynihan and the Rev Ian Paisley, leaders respectively of the Official Unionist and Democratic Unionist parties.

But the secretariat is likely to be the most difficult. Set up under the 1985 Anglo-Irish Agreement and based in Northern Ireland, it is seen by the British and Irish governments as playing an important role in channelling information and soothing disputes behind the scenes.

Moreover, both governments will want to avoid being seen as compromising too much to Unionist demands.

Some officials are suspicious that if the Unionists feel Mr Brooke is willing to make concessions he will be pushed for still more.

Mr Brooke has won praise for keeping "talks about talks" going for so long.

However, Northern Ireland Office ministers continue to play down people's expectations of a breakthrough by talking of "possibilities rather than probabilities."

Even if a decision is reached, Mr Brooke will still face a difficult task in ensuring formal talks satisfy all sides - including the Irish Government and the mainly Roman Catholic Social Democratic and Labour Party.

In particular he will have to negotiate agreement on whether changes to the Anglo-Irish Agreement are considered by Britain and Ireland in tandem - or after - discussions of alternative forms of government for the province.

# The way you deal with transport can cost you a market.

In today's business environment, most customers want to be served as if the supplier is located next door. Concepts such as "just in time", are becoming increasingly important. But they demand a high degree of reliability and expertise.

## Ensuring your reputation

At Nedlloyd, we believe companies should do what they are best at. If your business is producing goods and selling them to your customers, ours is taking care they arrive

on time. In the quantity and condition demanded. That can be at their final destination or at one of the Nedlloyd Districenters to be unpacked, sorted and stored for later delivery.

## The logistic link to your customers

Since the days when transport was a mere port to port service, we have become a leader in integrated logistic services for general and specialized cargo. Our clients are importers and exporters from all over the

world who rely on some 25,000 Nedlloyd employees and our advanced monitoring systems to manage and control the total flow of goods and information. A cost-effective concept we call Nedlloyd Flowmasters®.

## Make the sensible move

Our wide ranging cargo transport facilities and network of Districenters are ready to

help you face the challenges of Europe's rapidly converging market.

For more information, contact the Royal Nedlloyd Group N.V., Corporate Logistics, Boompjes 40, 3011 XB Rotterdam, The Netherlands. Telephone: (3110) 400 69 94, Telefax: (3110) 404 65 45.

**Some do transport, we do more.**

**Nedlloyd**



Union Bank of Switzerland

## Notice to the Holders of Warrant Certificates for the

- 3 % Sfr. subordinated bond issue 1985-95 with warrants  
Union Bank of Switzerland  
(Security No. 90.440/136.009)
- 6 % US\$ bond issue 1985-92 with warrants  
Union Bank of Switzerland Finance N. V.  
(Security No. 533.994/136.009)
- 5 1/4 % US\$ bond issue 1986-93 with warrants  
Union Bank of Switzerland Finance N. V.  
(Security No. 537.521/588.154)

The resolution passed by the Ordinary General Meeting of Shareholders of Union Bank of Switzerland on April 25, 1990 to increase the share capital makes it possible, inter alia, to offer to warrant holders having rights to purchase participation certificates an alternative of purchasing bearer shares.

The holders of warrant certificates having the right to purchase participation certificates are hereby given the option, upon exercise of their right, either to purchase per warrant one participation certificate of Sfr. 20 par value as stipulated in the issuing conditions, or to purchase per 25 warrants one bearer share of Sfr. 500 par value. The issuing conditions apply mutatis mutandis to the alternative offer for subscription to bearer shares.

On the basis of the subscription offer to shareholders and holders of participation certificates and in accordance with the condition relating to the adjustment of the exercise price in the above-mentioned bond issues, the exercise price for the purchase of participation certificates has been reduced and the exercise price for the purchase of bearer shares has been fixed as follows:

- 3 % Sfr. subordinated bond issue 1985-95 with warrants  
Union Bank of Switzerland  
and
- 6 % US\$ bond issue 1985-92 with warrants  
Union Bank of Switzerland Finance N. V.
- The exercise price of Sfr. 174.- has been reduced by Sfr. 2.- to  
**Sfr. 172.- per participation certificate**
- The exercise price has been fixed at  
**Sfr. 4300.- per bearer share**
- 5 1/4 % US\$ bond issue 1986-93 with warrants ("B" warrants)  
Union Bank of Switzerland Finance N. V.
- The exercise price of Sfr. 234.- has been reduced by Sfr. 2.- to  
**Sfr. 232.- per participation certificate**
- The exercise price has been fixed at  
**Sfr. 5800.- per bearer share**

The rights appertaining to the warrants may be exercised on the above terms with effect from May 21, 1990.



Zurich, May 21, 1990

## UK NEWS

### Electricians hope to rejoin TUC

By John Gapper

MR. Eric Hammond, general secretary of the electricians' union, the EETPU, said yesterday that he hoped the union could rejoin the Trades Union Congress before Britain's next general election, either through amalgamation or independently.

Mr. Hammond, speaking on the first day of his union's national industrial conference in Blackpool, said he wanted the EETPU to return to the TUC as quickly as possible so that it could "play its proper part in the labour movement."

Leaders of the EETPU and the ASU engineering union are shortly expected to restart talks on a merger rejected last year by the ASU national committee. The merger had been expected to be the means for the EETPU to rejoin the TUC.

However, Mr. Hammond said that he was not optimistic the EETPU could rejoin the TUC - from which it was expelled in 1988 for breaching rules in two single union recognition agreements - in the next two years.

Talks between leaders of the ASU and EETPU are expected to restart following the vote at this year's ASU national committee meeting.

### Wakeham to co-ordinate Government publicity

By Ralph Atkins

MRS Margaret Thatcher has intensified efforts to improve presentation of government policies in the run up to the general election by putting Mr. John Wakeham, Energy Secretary, in charge of co-ordinating publicity.

Mr. Wakeham is to take a behind-the-scenes role in liaising between departments and to have a strategic overview on presentation strategy. His objective is to avoid damaging slip-ups - such as the handling of community charge rebates in Scotland - which have plagued the Government in the past few months.

His appointment comes amid continuing difficulties for the Government. Ministers face an opposition debate on the future of the Ravenscraig steel mill today in which the Labour Party will seek to exploit apparent differences between the Department of Trade and Industry and the Scottish Office.

On the economy, the Government could find unemployment rising steeply this year and will want to be prepared for an election when the jobless and other statistics are at their most favourable.



John Wakeham

At the same time, Labour has won praise for the presentation of its policy review. On Thursday it will publish its campaign document with a press conference attended by Mr. Neil Kinnock, Labour leader, and senior members of his shadow cabinet.

With the prime minister determined to keep a firm grip on election preparations, Mr. Wakeham has the advantage of not being seen as a possible leadership challenger. He is valued by Mrs. Thatcher for his

experience of political management from his time as Chief Whip and leader of the House of Commons.

The appointment is likely to add to speculation that the influence of Sir Geoffrey Howe, deputy prime minister, is diminishing. But senior ministerial sources yesterday emphasised that the position would have been incompatible with Sir Geoffrey's position as leader of the House of Commons. Mr. Kenneth Baker, Conservative Party Chairman, was also ruled-out because his appointment would have led to accusations that party and government affairs were being muddled, the sources said.

The clumsily-titled post of "Cabinet minister with responsibility for co-ordinating the development of government publicity" has been vacant for three years. It was last held by Lord Whitelaw, former deputy leader of the Conservative Party.

Mr. Wakeham will work in conjunction with Mr. Bernard Ingham, the prime minister's press secretary and head of the government's information service.

### Changes in working practices offset hours cuts

By Michael Smith

THE INTRODUCTION of shorter working weeks has enabled many engineering companies to bring about far-reaching changes in working practices which will more than offset the cost of the hours cuts, according to a survey published in Britain yesterday.

Industrial Relations Services says that its analysis of 46 agreements indicate that it will be hard for employers to argue that the unions' campaign has had the disastrous effect predicted by the Engineering Employers' Federation.

"Some union members may wonder if the hours cuts are worth the greatly increased productivity being contributed by them to employers."

Not all the 200 or so employers who have conceded shorter working weeks have gained, however. Five of the companies examined by IRS say they will fund at least some of the hours reductions. Bonas Machine, the textile machinery manufacturer, conceded the first hour of a two hour reduction "without corresponding productivity gains being required."

Cascade (UK) said that since working practices have already changed significantly, it cannot recoup the cost of hours cuts by that route. It decided to make a two hour cut anyway to "remain in the upper quarter in the remuneration league."

The survey found that 15 of the 46 companies surveyed recouped some of the hours cut costs by better use of working time, by reducing or eliminating tea breaks, curtailing washing time and enforcing bell to bell working.

More flexible working arrangements, such as multi-machine operation and multi-skilling, form a second method of financing deals and these are likely to prove longer lasting in their effects.

Other changes include the introduction of cashless pay, regulation of overtime and closer scrutiny of absence records.

### University heads reach consensus on 'bids'

By Norma Cohen

THE HEADS of Britain's universities have made an informal agreement not to undercut each other next month, when the Government will require them for the first time to compete for money to pay for their existing student places.

The move will undermine government efforts to introduce market forces intended to cut the amount of money spent per capita on university students.

"This is absolutely not a cartel," said an official of Britain's Committee of Vice-Chancellors and Principals which represents university heads. "It is simply a consensus which has emerged."

While the Government has committed itself to a policy of wider university enrolment, it is urging greater efficiency in the form of lower unit costs.

Universities will be funded on a per-student basis from the start of the 1991/92 academic year.

Each school "bids" to the Universities Funding Council for a given number of student places in each discipline. Bids are to be submitted by June 22. Under the existing system, all student places are allocated to universities by the central authorities.

The intention of the new system is to award student places to the universities which submit the lowest bids, although the UFC says it is also concerned with the quality and range of courses offered.

At a meeting in mid-March of the Committee of Vice-Chancellors and Principals, the body of university heads, the financially-pressed London-based universities proposed that all universities respond to the

Government's new funding policy by bidding for all students - including expanded places - at guide prices laid down by the UFC. The guide prices are based on average actual expenditure in earlier years and are intended to be the maximum the Government will pay to educate a university student anywhere.

Vice chancellors rejected that proposal for uniform bids for all student places because they feared the Government might respond by cutting funds across the board. They opted for a less confrontational position in which they would bid at the guide price for existing students, but may bid slightly below that for additional places. Some officials also said they could not be sure that all universities would abide by such a firm agreement.

Meanwhile, the vice chancellors say they are waiting to see how much weight the UFC gives to cost in deciding which universities should be allocated places, and how it assesses quality.

"My expectation is that when the chips are down, the UFC will make decisions based on price," said Sir John Kingman, vice chancellor at the University of Bristol. Bristol, he added, is unlikely to submit any bids below the guide price, even in those subjects in which it wishes to increase enrolment.

"If you were really going to operate a system under market forces, you could finish up with some prestigious institutions like Oxford and Cambridge not being awarded any places at all," said Professor Brian Clarkson, principal of University College of Swansea.



By the time Volvo's first car left the factory in 1927, the company's founders were already committed to an innovative approach to growth.

Volvo, they decided, should be characterised by a sense of responsibility towards people, including employees, suppliers, shareholders and customers.

For quality-minded Volvo, it has been a natural path to follow.

That distant, but still relevant

commitment to people has served them well. Volvo over a period has been one of the most profitable automotive manufacturers in the world, never failing to pay annual dividends to its shareholders. In fact Volvo has never lowered the dividend. Volvo stock is quoted on all major markets, including New York, Tokyo and London.

Volvo cars are among the safest in the world, another example of caring for people. As is the SEK 2.5 billion

earmarked for environmental protection programmes. There is also the development of plants with a greater focus on the employee, removing the traditional assembly line as a method of production.

The commitment to people made in 1927 has given Volvo a sound and natural basis for continued development and growth. We find it only natural for Volvo to continue along the same path.

**VOLVO: 79,000 employees worldwide. Sales £ 9,000 million. Business activities encompass cars, trucks, buses, marine and industrial engines, aerospace, food and finance. Our position as a major international group with substantial operations in Europe and North America is a result of quality, safety, high ethics and showing care for people and the environment.**

**VOLVO**



## MANAGEMENT

The debate about City short-termism

## The long and the short of it

Simon Holberton considers industrialists' criticisms of pressures from financial markets

The unprecedented takeover boom of the past decade may be petering out, but it has breathed life into the debate about the role of financial markets in promoting economic well-being.

Critics of the recent behaviour of financial markets are beginning to find growing support for their view. This was most succinctly summed up by Keynes: "When the capital development of a country becomes the by-product of the activities of a casino, the job is likely to be ill-done."

Disparate forces on both sides of the Atlantic are eager to frustrate what they see as the most egregious aspect of modern capitalism: the contested takeover. Research carried out by the Confederation of British Industry and the Department of Trade and Industry has turned up widespread dissatisfaction among industrialists, especially those in technology-intensive industries, about the limits placed on them by financial markets.

Businessmen, such as Ivan Yates, deputy chairman of British Aerospace, maintain that efforts to develop companies through greater emphasis on research and development have been frustrated by the need to watch their companies' price continuously for signs of vulnerability to hostile takeover. They say that funds which could be put into R&D are being diverted into dividend payments and that management has to concentrate on keeping short-term profits high.

In the US, 36 states have passed legislation which seeks to frustrate hostile takeovers within their territory. The failure of ETR's bid for Norton in Massachusetts is just the most recent case.

In the UK, as the DTI prepares for a conference late next month entitled "Innovation and Short-termism", its officials are trying once again to interest ministers in ways of curbing what they see as the worst excesses of the City of London. Some DTI officials have taken comfort from the move by the US states to deter hostile takeovers.

They are investigating ways of making takeovers in the UK more difficult and to allow target companies more time to prepare their defences. They are also looking at ways of penalising institutional investors, pension funds, life companies and the like, which "churn" their share portfolios for short-term financial gain. One suggestion, which would

require the Treasury's agreement, is that a steep rise of capital gains tax be applied to gains made from short-term share dealing.

The title of the DTI's conference is indicative of a stream of thought concerning financial markets, managerial behaviour and economic performance. This view sees a concrete link between low levels of research, development and economic performance on the one hand and the short-termism of financial markets on the other.

According to this view, short-termism is characterised by companies' perceived need to bolster short-term earnings and dividends at the expense of R&D because of management's concern about hostile takeovers. Investment institutions are preoccupied with their own short-term performance because they have a fiduciary responsibility to achieve the highest return for their clients, and they live in an intensely competitive world where their performance is measured quarterly.

There is a lot that is attractive in the short-termism critique. In the UK, at least, it offers a scapegoat (the City) for British companies, with notable exceptions such as Glaxo, Pilkington and Fisons, neglecting commercially-oriented research and downstream product development.

But attractive as it is, there is little evidence to suggest that those who advance this argument can prove it. Indeed, some studies of investor behaviour suggest that the critics are incorrect and that a company's susceptibility to takeover has more to do with management failure than City or Wall Street culpability.

According to one such study of 334 companies across 30 US industries by the US Securities and Exchange Commission, the short-termism thesis throws up at least four testable hypotheses:

• that there is an inverse relationship between a company's research and development activity and institutional investment.

• that the study found that institutional shareholding rose from 30 per cent in 1960 to 38 per cent in 1983 at the same time



that the average ratio of R&D spending to sales rose from 3.38 per cent to 4.03 per cent. In the SEC's sample, 86 companies experienced a fall in institutional ownership while 236 companies experienced an increase. But the average change in the R&D-sales ratio was identical, thus refuting the claim that increased institutional share ownership causes managers to focus more on the short-term.

• that takeover targets exhibit high levels of spending on long-term projects relative to their past experience and that of their competitors.

SEC economists also examined data on R&D spending for 87 companies subject to takeover. This revealed that these companies had an average R&D/sales ratio of 0.77 per cent, less than half of that for an industry control group in the year immediately preceding the takeover offer. "These data strongly suggest that investment in long-term projects does not increase a firm's vulnerability to a takeover,"

the study concluded.

• that institutions should hold a higher percentage of a target company's equity relative to companies not subject to takeover in the same industry.

The average institutional ownership of takeover targets in the quarter immediately preceding an offer for the company was 19.3 per cent compared with 33.7 per cent for companies in an industry control group of non-target companies.

• that public announcements by a company that they are embarking on long-term investment projects should result in a fall in its stock price.

On this question, the SEC study found that there was a statistically significant rise in companies' share prices, net of general movements in the market, after they said they would embark on a new R&D project. This evidence, taken over the period 1979-1983, rebuts "the argument that the market penalises companies that invest in long-term projects and thereby

makes them candidates for hostile takeover."

In the light of the last finding it is curious that British industry resisted until last year the adoption of US accounting practices that require companies to detail what they spend on research and development. British companies' longstanding resistance to doing this did not assist them in convincing their shareholders of the benefits of R&D.

Adherents of short-termism as an explanation, partial or otherwise, of Britain's industrial malaise also support their views by comparing conditions in Japan and West Germany. In a contribution to a recent pamphlet published by the National Association of Pension Funds, Lord Alexander, chairman of National Westminster Bank, asked a series of rhetorical questions.

"For how long can we ignore the very positive performance of competitors whose systems are not so driven by the need to produce short-term rewards

for shareholders? Does our stock market when analysed do less to raise capital than serve as a market for... the gaming chip? Has government no role to play in guiding the structure of industry? Have institutional investors, who hold 60 per cent of shares, and financing banks got ultimately to become more involved in allowing and facilitating a long-term strategy?"

The stock market as a "market for corporate control" is a largely Anglo-Saxon phenomenon. Stock markets on the Continent and Japan are in many ways just as "short term" in Anglo-Saxon countries. The Tokyo Stock Exchange, for instance, is driven by capricious fashions; on the Frankfurt Stock Exchange prices rose sharply during the Christmas and New Year period on the promise of the super profits German companies might earn from the economic redevelopment of central Europe.

But what the Continental and Japanese stock markets, so far, are not is a market for corporate control. Cross-shareholding among Japanese companies means that only 25 per cent of the equity of listed Japan Inc is available for trading and speculation. In Germany, only a relatively small part of industry is publicly owned. For that part which is owned by the public, the role of banks as shareholders and custodians of proxy votes of other investors (which gives them control over nearly 60 per cent of market equity value), ensures that the ownership of German industry remains stable.

The German and French legal systems also support stability of ownership and management. The two-tier board structure in Germany and the ability of French companies to place restrictions on the transfer of shares and voting rights means that the balance of power between owners and managers is decisively in favour of the latter.

Julian Franks of London Business School, and Colin Mayer, of City University Business School, have questioned whether Europe is moving in the right direction by seeking to make UK company and take-

over law the basis for Europe.

In the UK, change of ownership is the primary way in which managerial failure is corrected. By contrast, in both the French and West German systems, as they currently operate, the connection between the correction of management failure and change in ownership is diminished.

"This is reflected in a relatively low incidence of hostile takeovers, buy-outs and buy-ins. Furthermore, the overall level of executive dismissal is apparently relatively low in both France and Germany."

They go on to point out that the stability this affords to management on the Continent may provide managers with incentives to engage in long-term investment. In a situation where European law and practice comes to resemble that of the UK, investment in R&D and training may suffer, Franks and Mayer claim.

But, although the evidence used to support the short-termism critique varies, its proponents have drawn blood. Lord Hunt, the chairman of Prudential, Britain's biggest institutional investor, felt the need to respond to such criticisms in the Prudential's latest annual report.

He pointed out that in 1989 there were 84 bids for companies in which the Prudential held shares; it accepted only 5 of the offers. Furthermore, since 1984 there have been 490 bids for companies in which the Prudential had an interest; it failed to support the incumbent management in only 28 cases.

But just to show that the issue of the long and the short term is here to stay, Lord Hunt reminded the Prudential's shareholders: "Managements should recognise that their primary obligation is to maximise the value of shareholders' investments in the company in both the short term and the long term."

• *The General Theory of Employment, Interest and Money*, 1936.

• *Institutional Ownership, Tender Offers, and Long-Term Investment*, Office of the Chief Economist, SEC, Washington, April 1985.

• *Investor Relations - Does the British System Work? In Creative Tension*, National Association of Pension Funds, February 1990.

• *Capital Markets and Corporate Control: a study of France, Germany and the UK*, Economic Policy, April, 1990. Additional research by Christopher Lorenz.

## Business courses

Financial seminar for senior managers. London. June 4-8. Fee £2,200. Enquiries to: Yee Liu Williams, London Business School, Sussex Place, Regent's Park, London NW1 4SA. Tel: 071-262 5050 extn 585.

The future of corporate identity. London. May 31. Fee: £185 + VAT. Enquiries from: Elaine Linhan, Conference Department, Institute of Directors, 116 Pall Mall, London SW1Y 6ED. Tel: 071-839 1233.

Managing culture in organisations for the 1990s. London. June 14. Fee: £284.50 + VAT. Enquiries to: Shiel Ledner, Strategic People, Peppys House, 48 Station Road, Chertsey, Surrey KT16 8EE. Tel: 0932-563213.

Winning new business in today's competitive environment. London. June 12-13. Fee: £625. Enquiries to: Advanced Technology International, 1980 WNBURK Seminar, Suite M9, Victoria House, Southampton Row, London WC1B 4ER. Tel: 071-404 3341. Fax: 071-405 6203.

Competitive remuneration - winning strategies. London. June 13. Fee: £225 + VAT. Enquiries to: Louise Gillott, Tolley Conferences, Tolley House, 2 Addiscombe Road, Croydon, Surrey CR9 3AF. Tel: 081-680 5682.

What is organisation development? Middlesex. June 4-5. Fee: £450 + VAT. Enquiries to: Miriam Dean, Programme Secretary, Management Programme, Brunel University, Uxbridge, Middlesex UB8 3PH. Tel: 0895-56461. Fax: 0895-811737.

Total quality management. London. June 5-6. Fee: £809.50 + VAT. Enquiries to: Kay Gibbs, Conference Director, IFS Conferences, Wolsey House, Kempston, Bedford MK42 7PW. Tel: 0294-853505.

New product introduction. London. June 21-22. Fee: £503.75 + VAT. Enquiries to: Paul Grove, ICM, 50 Occam Road, Surrey Research Park, Guildford, Surrey GU2 5YS. Tel: 0483 371071.

The Pacific rim: Future opportunities & challenges. London. June 21. Fee: £276 + VAT. Enquiries to: Conference Organiser, The Royal Institute of International Affairs, 10 St James's Square, London SW1Y 4LE. Tel: 071-880 3333.

Since our very first flight in May, 1960, Thai International has built its reputation on a unique blend of centuries-old traditions, innovative thinking and state-of-the-art technology. This unchanging philosophy has seen us grow in just 30 years from a small airline serving just

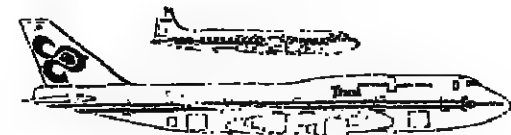
nine destinations in Asia, to one of the world's major international airlines, serving over 70 cities across four continents. En route, many major milestones have been achieved. For example, in 1964 Thai became the first all-jet airline in Asia. In 1967 we introduced the first

jet flight to Bali, and in 1968 the first jets to Kathmandu. Also, in 1968 we launched our extremely successful Royal Orchid Holidays programme. In 1972 Thai introduced the first computer-controlled flight simulator in Asia. And in 1978 the first of our A300

Airbuses came on board, followed by our magnificent 747's. In 1980 we pioneered a new trans-Pacific route to the U.S.A. through Seattle and Dallas. In 1983 Thai was the first airline in Asia to introduce a Business Class. In 1985 we completed construction of our US\$100 million

Aircraft Maintenance Centre, and in 1986 we opened the vast 57,000 square metre Thai Cargo Village at Bangkok airport. And 1988 saw the successful merger of Thai International and Thai Airways Corporation. Fly smooth as silk on Thai. The airline that reaches for the sky.

# 1960



CELEBRATING THAI'S 30th ANNIVERSARY

VOLV









Serious and simple: Mario Botta's Banca del Gottardo in Lugano

## ARCHITECTURE

## Delights of a Swiss bank

Lugano is an important place. It is growing rapidly as another Swiss banking centre, but also one that is infused with the light of the Mediterranean from neighbouring Italy. Light percolates, not just in the language of the cuisine but in the high standard of much of its modern architecture. Lovers of contemporary architecture would be well advised to make the pilgrimage to the Ticino borderland where, since 1970, a school of new architecture has grown up under the particular influence of Mario Botta.

His largest building recently opened in Lugano - it is the head office of the Banca del Gottardo on the Viale Stefano Franscini - an interesting street with some agreeable 19th century villas. Immediately opposite the bank is the small park of the Villa Saroli - a green pause in the urban street.

The first impression of the long block of the new bank is a powerful one, a strong image of a serious institution. Yet it is clear that Botta is concerned to create a large urban building that has some resonance with the fabric of the city. At the bank he has built a monument, a civic and secular temple that offers to the street faint and mystifying clues about the rites practised within its solemn entrance.

The long and narrow facade is divided into four pavilions. Each member of this quartet of blocks has an entrance placed at the foot of the dramatic opening.

The bank has shown its civic-mindedness by making two of the entrances lead to public facilities. One of these is an elegant restaurant and the other an art gallery and small hall.

The elements of Botta's architectural scheme are simple. Four masses of building (largely offices) separated by

voids. The voids are the key as they form high top lit hollows in the shape of a segment of a circle. Light is let into the heart of the building this way - not via overhanging atria but with a sense of mystery. In the banking hall this is particularly effective.

The striped finishes from the exterior occur again inside. Burnished and flat steel abuts onto columns striped in two tones of grey marble. The grey marble floor is laid in elegant chevron patterns and circular timber decks are set against a powerfully top lit marble.

Botta likes circles. In solid, hollow and cut-out forms. In many of his earlier houses he played elaborate and strange games with apparently solid cubes punctuated by circular openings. In the Banca del Gottardo his revolutions have reached a maturity. Circular reception desks of striped birch wood dominate elegant halls.

In the safe deposit area on a lower floor the centre rows of circular columns are clad in alternating bands of shiny and dull stainless steel.

The safe deposit is a particularly strange and exciting place, entirely silver and grey. It has a cool elegance and a confidence that comes from the quiet certainty of innumerable private Swiss bank accounts.

There is a rhythm throughout the building that is almost syncretic. The bank has this rare quality of architectural life.

Much of the life is generated by the architect's intelligent use of light. This is apparent even in the deep planned dealing rooms and in all the circulation spaces. You feel that they have been carved from something huge and solid, almost castle-like. Yet there is no sense of hostility or defensiveness about the building, rather a sense of geometric and material richness that is

achieved without any compromise or quotation from the past.

Botta has written about banks and architecture. "The high number of banks built over the last few decades have in fact sought for a neutral, 'international' image using typological patterns already widely tried and tested. The local reality, the historical and geographical context, the peculiarities of the site have often been disregarded in favour of the functions and mechanisms of banking."

However, he does not ignore the mechanisms that make banks function. In fact he enriches these relatively mundane processes by giving the bank a specific and strongly personal identification.

The bank should be highly praised for its act of enlightened and intelligent patronage. They have acquired an intriguing building that is in a different league from most commercial office buildings.

Also, I particularly admire his own new tower of offices and apartments which is under construction in Lugano. It is a huge circular tower of brick that looks like a castle in a Piranesi engraving. I found it intensely exciting to walk into the brilliantly lit central hall and then to climb to the maestro's office which is beneath a giant coffered vault on top of the tower.

What will he make of the cathedral that he is designing for Paris or the museum of contemporary art to be built in San Francisco? His range is widening and his talent seems to have burgeoned with his growing workload.

Lugano offers the chance to see a great deal of Botta's work (and the Tourist Office publishes a useful small map of local modern architecture) but it is the bank that marks a powerful peak in his career.

Paul Driver

## NEW OPERAS IN BRITAIN

## Clarissa

## THE COLISEUM

Robin Holloway's *Clarissa* was, before Friday, the missing link in the British opera chain. Composed in 1976 - on Holloway's own libretto, in an amazingly short time, out of personal necessity - it was then rejected by the leading British opera companies. There is shame in the delay, since *Clarissa* is by every kind of reckoning an important work, but also at least a measure of honour in its belated English National Opera premiere (sponsored by the David Cohen Family Charitable Trust).

The event proves that the opera is worth doing. More, and tardily as may be, it reveals a genuine lyric-theatre visionary in love with the medium and filled with the excitement of exploring many of its most enriching possibilities. The failure to mount *Clarissa* at the proper time means that the further exploitation of Holloway's gifts has been delayed.

It was odd to sit listening to this work, very much a young man's opera in its enthusiasms and impracticalities caused by over-ambitiousness, and recall that in the concert hall Holloway has already turned his experience into that of a mature master. In spite of the 13-year setback, the same must surely now happen in the opera house.

There are many things about *Clarissa* - its revival of late-Romantic musical usages not least among them - that must have seemed worrying in the mid-1970s, when the idea that modern music should follow the Boulezian way forward still held sway, and when the term 'post-modern' had not yet been coined. But Holloway's most remarkable achievement is to revive the notion of the symphonic orchestra as the main

arena of dramatic development - a vast sound-occlusion of symphonic cross-references, colours, subordinate forms, and sensibilities inherited directly from Wagner and Strauss.

The opera was dedicated (with permission) jointly to Britten and Tippett, and their marks of influence are everywhere on the work's sound-world, as are those of Debussy, Ravel, Mahler, and Berg, but it is from Wagner's and Strauss's articulatory modes and methods that *Clarissa* derives its peculiar thrust and character.

It is an extraordinary melange, this elaborately fashioned neo-Romantic structure teeming with familiar images newly cast and intimately related - the more extraordinary since its European inclusiveness of vision is spoken, as it were, with a distinctly English accent in word-setting (down to the run-dum-tum compound to the metre).

Right from the start there have been people unable to cope with Holloway's attitude to past music: loved, possessed, borrowed, at times simply stolen. To them, *Clarissa* will prove wholly embarrassing, indeed shameful score. To others, its language swiftly coalesces into pure Holloway, made the more curiously individual and more than that coherent - by the superficial familiarity of its idiom.

As a vehicle for portraying complex psychological and emotional states, larger-than-life characters and conflicts, it seems a language marvellously well adapted to opera in general and particularly to *Clarissa* - or rather, to the essence boiled down from Richardson's immense novel. Holloway has written (in this month's *Opera*) of his being drawn to *Clarissa* because its core is so

simple and drastic - man wants girl, she resists, he rapes her, she dies - and the characters so over-lit: both suggest a vital role for music. This is an opera that does indeed need its music: its dramaturgy is organically developed from its musical processes, and therefore, in *sim*, utterly logical.

Where, indeed, the experience may be accounted problematic in its excess of music, particularly in the over-long first (of two) acts, with its unvariedly paced 'debates' for *Clarissa* and Lovelace, the ending is drawn out to the point where its heavenly vision verges dangerously on kitsch. This is the usual fault of operatic first-acts: the failure to call a halt before more becomes less. When so much about the work is right, and memorable, it is one easily forgiven.

In David Pountney's production (designed by David Fielding, with brilliantly original use of Ian Spink's choreography and Second Stride dancers), the fault becomes emphasised. For all its Pountneyesque high theatricality in array of images, its dazzling fluidity of stage animation in the Act 1 finale, this *Big Show* gives often the impression of paying insult to the client need to the nature of the score.

*Clarissa*, a work of song and dance, action and reverie, inner and outer worlds simultaneous and inextricable, can hardly be imagined in a naturalistic period production; but I can readily imagine it in one keener to promote the audibility of Holloway's words, more confident in the innate expressive powers of the leading singers. The busy enactment of Lovelace's long monologue at



Vivian Tierney in Clarissa

the start of Act 2 is maddeningly typical; the very end is near to send-up.

Mixed gratitude, then. But gratitude pure and unstinted for Oliver Knussen's inspired conducting, omniscient, absolutely sure of idiom and style, and for Vivian Tierney's radiant, candid soprano and unforced presence in the title role and Graeme Matheson-Bruce - on Friday not in best voice but still admirably brave and bold - as an heroic-tenor

Lovelace (in comparison, and in terms of tessitura, Strauss's *Bacchus* is child's play). In smaller roles Rosa Mannion, Jill Pert, Justin Lavender, Peter Siddons, and the fire-eating Toby Davies stand out in a large and very fine cast.

Not least among ENO's achievements is to convince one that wholly different *Clarissa* productions are not just possible, but greatly desirable.

Max Loppert

## Tornrak

## NEW THEATRE, CARDIFF

John Metcalf's new opera was premiered by the Welsh National Opera on Saturday in a co-production with the BBC and the Arts. The subject, based on fact, is the clash between Inuit (Eskimo) culture and Victorian society.

On a ship exploring the Canadian Arctic in 1850 Arthur, a sailor (tenor), is discovered to have been alive before the opera in his narration of past events. The only survivor of a shipwreck, he was saved and protected by the Inuit (Eskimo) people, who have been the sole survivors in her community of disease spread by British traders. The two lost souls come together, are found by an explorer and taken to England, where Arthur takes to drink and Milak to prostitution and sheep-stealing.

Back in the present, Arthur dies an Inuit death on board ship, calling on Milak's "tornrak", or animal guardian spirit (a great white owl) to release him from the burden of life.

This was an evening in which composer, librettist and production team knew precisely what they wanted to achieve, and set about achieving it in a most successful manner, which cannot be said with confidence of every new opera one sees, certainly not of Metcalf's previous full-length work *The Journey* (Cardiff, 1981). Here he has the advantage of a fine libretto by the playwright Michael Wilcox, economically written in plain English, though some passages in the first act are in, as Glynde-

bourne would put it, "the original Inuititut", which "sings" like Finnish.

Metcalf has responded with similar economy: the quite complex narrative is despatched in two acts of under an hour each. Good sea-and-storm music, then, good frozen-waste music (high strings, oboes), create a natural theatrical pace. No scene lasts a moment longer than it needs to, again, of how many contemporary operas can that be said? The growing love of Milak and Arthur is suggested by just one hugely eloquent Bengali string phrase: no more, no love that, but it works and it is enough.

*Tornrak* is authoritatively conducted by Richard Armstrong and quite brilliantly directed by Mike Ashman - his best work since the WNO *Persuasion*. The contributions of Bernard Cusshaw (sets), John Pennoyer (costumes), Les Schaeffer (movement), and Michael J. Whitfield (lighting) add up to a riveting spectacle in the Arctic scenes with the simplest of means: a polar bear, ingenious use of Black Theatre techniques for *Tornrak* emanations, a sense of limited space on a small stage.

If the scenes in England are less striking, it is perhaps because the Victorian underbelly is too soft a target for making comparisons between natural and alienated human society, though the contrast between the polar bear and the callous shooting of its brown cousin in the fairground certainly makes its point.

Rodney Milnes

## Talich Quartet

## WIGMORE HALL

The Talich Quartet of Prague - formed in 1961 - is held by some to be the natural successor to the retired Smetana quartet. Certainly, the quality of the group's playing at the Wigmore Hall last night left one convinced that the claim is just.

For this, their first recital in London for many years (part of a UK tour, to be followed by further concerts at the Wigmore Hall tomorrow evening and Sunday morning), they chose to play three works by Beethoven. The first, the G major Op. 18, No. 2, brought immediate evidence of their civilised ease and warm relaxed tone, but a few niggles of intonation also, perhaps

attributable to the summer heat of the hall.

The performance had a bewitching panache and sparkle and revealed a flawless understanding of the music's natural rhythm, pace and purpose. The textures of the first movement's development section were delicately etched and fascinating to follow; the admixture of Allegro music into the Adagio second movement expertly judged; and leader Petr Messner's treble triplets in the 'Trio' nearly perfect.

The players rose to the challenge of the famous dramatic gestures in the 'Scherzo' quartet, Op. 95, with absolute authority. Their tone seemed

now even more beautiful than before, scintillating without being showy, smooth without being bland, profoundly satisfying and essentially impossible to describe. I do not expect to hear a better account of the Allegretto second movement, nor could their measure of the whole work be faulted in any way. Their interpretation, utterly poised, utterly precise and utterly flowing, of the F major quartet Op. 135, Beethoven's last, afforded an equally intense pleasure. The music was allowed to speak and breathe and be. Nothing was forced; everything was gained.

Paul Driver

## ARTS GUIDE

## MUSIC

## London

Murray Perahia (piano). Francis Schumann, Chopin, Liszt. Royal Festival Hall (Mon) (328 8800). The Edinburgh Concerts conducted by Roger Norrington, with Christian Zacharias (piano), Beethoven, Royal Festival Hall (Wed) (328 8800).

## Paris

Mauricio Pollini (piano), Schumann, Chopin (Mon), Salle Pleyel (4628323). Tom Krause, recital (Mon), Salle Gaveau (4633039). Jean-Claude Pennetier (piano), Haydn, Schubert, Brahms (Tue), Théâtre des Champs Elysées (4628323).

Bardo France Philharmonic Orchestra and Chorus, conducted by Marek Janowski, Schostakovich's Moses and Aaron (Tue), Châtelet (4628324). Gustav Meier, Schubert, Janáček (Wed, Thu), Auditorium des Halles (4628324).

## Brussels

RTS Philharmonic Orchestra conducted by Karl Anton Rickenbacher, with Jean-Claude Van den Eynden (piano) playing Bruckner and Franck, Maison de la Radio (Thur).

## Antwerp

Royal Flemish Philharmonic Orchestra with Mayrull Futawa (violin) and Vladimir Vardo (piano), De Singel (Tues).

## Kortrijk

Cleveland Quartet plays Beethoven, Dvořák and Haydn. Koninklijke Schouwburg, Theaterplein (Mon) (0652 30 80).

## Rome

Wagner's *Siegfried*, conducted by Giuseppe Sinopoli in a concert performance with Kurt Rydl, Hans Sotin, Siegfried Jerusalem and Barbara Carter (Wed), Auditorium in Via Della Conciliazione (5541044).

## Milan

Recital by Peter Dvorný (tenor) accompanied by Ludovico Mancinella (piano), Teatro alla Scala (30.91.26).

## Venice

Alexei Salimov (piano) plays Mozart, Chopin, Rachmaninov, Prokofiev and Liszt (Tues), Teatro la Fenice (3210151).

## Madrid

Madrid Symphony Orchestra conducted by Jose Ramon Encinas, with Victor Martin (violin), Broton, Turina, Liszt (Tues), Auditorio Nacional de Música (337 01 60).

## Barcelona

Maria Jose Pires (piano), Mompoti, Mozart, Chopin, Schubert (Mon), Palau de la Música Catalana (301 69 43).

Old Music Festival, Christopher Olin (cello), Patrick Cohen (clarinet), Charles (Olin, Thur), Different programmes, Fundación Caja de Pensiones (317 57 57).

## New York

Los Angeles Philharmonic conducted by André Previn, John Adams, Bernstein (Tue), Carnegie Hall (247 4700).

Orion String Quartet, Bach (Wed), Merkin Hall (262 8719). New York Philharmonic conducted by Erich Leinsdorf, Strauss, Schumann, Beethoven (Thur), Avery Fisher Hall, Lincoln Centre (874 6770).

National Symphony Orchestra conducted by Yuri Temirkanov with Luigi Alberto Bianchi (violin), Lindor, Tchaikovsky, Shostakovich (Tue), Kennedy Center Concert Hall (467 4600).

Los Angeles Philharmonic conducted by André Previn, Beethoven, Shostakovich (Wed), Kennedy Center Concert Hall (467 4600).

Chicago Chicago Symphony Orchestra conducted by James De Preist with Jeffrey Siegel (piano), Adams, Rachmaninov, Bartok, Liszt (Wed), Michael Morgan conducting, Joshua Bell (violin), Steven Isserlis (cello), Jeffrey Kahane (piano), Haydn, Beethoven, Crumb, Falla (Thur), Orchestra Hall (432 6666).

## OPERA AND BALLET

## London

Royal Opera, Covent Garden. The unhappy revival of *Il trovatore* in Piero Fagiani's production has Carol Vaness, Eva Randova in leading roles, and Edward Downes as conductor (340 1058/1911).

Royal Ballet, Programme changes at Covent Garden mean that the Royal Ballet will be showing a double bill of *A Month in the Country* with *Song of the Earth* on Mon. English National Opera, Collinson. The premiere of Robin Holloway's *Clarissa* (based on Richardson's novel) is conducted by Oliver Knussen and produced by David Pountney, *The Affair of Figure*, in Jonathan Miller's much-revived production, huge back Valeria Matheson, Lesley Garrett, and Rhina Robinson as ENO Musicians. *Ariane on Naxos* is graced by the formidable soprano of Anne Evans (Lisette) and Rita Collis (Composers) (338 3151).

## Paris

Paris Opéra, *Jeunes danseurs de l'Opéra*. Extracts from romantic period ballets (4423371).

## Brussels

Monnaie Opéra in Janáček's *The House of the Dead*, (Tues, Thur).

## Berlin

Opera. *Der Troubadour* is a production by the late Herbert von Karajan. *Siegfried* and *Götterdämmerung* are both part of the Götz Friedrich cycle. *Asio, Fide-*

*Ho and Die Zauberflöte* are also offered.

## Hamburg

Opera. The new John Neumeier ballet *Tristan* was well received, and a Nijinsky gala closes this year's ballet festival. *Fidelio* will be conducted by Edmondo Cerveroni. *Arabella* has a strong cast led by Olive Fredricks and Felicity Lott. The Harry Kupfer *Tannhäuser* production is a success.

## Cologne

Opera. *La Traviata* has Maria Spagnola, excellent in the title role. Rosini's opera *Le Comte de Martignolles* Signor Bruchino are one act. Josef Protschka repeats his performance in the title role in *Faust*. *Tristan und Isolde*, conducted by Ralf Weikert, is the highlight of the week.

## Vienna

Opera. *Die Fledermaus* has a star cast led by Ludwig Bannmann and Pamela Coburn. There is a new Rheingold production. Also in repertory: the lively *Barber* one *Die Entführung* and a Marilyn Horne *Lieder* recital with songs by Handel, Schubert and Viardot.

## Munich

*Nabucco*, produced by Pet Hakman, has its premiere this week.

## Milan

Teatro alla Scala, Scala Ballet company in *Le Nozze di Figaro* with music by Jacques Charpentier. (30.91.26). Giacomina Gavazzoni



David Owen as the shipwrecked sailor Arthur in Tornrak

## The Wild Duck

## PHOENIX THEATRE

Joan Greenwood and George Cole turned *Hedda Gabler* into a drawing-room comedy in the early 1980s, and very effective it was. Advance notice of the Peter Hall Company's *The Wild Duck* - apart from the sacking of two rabbits on tour, one of which showed proper theatrical tendencies by myopically bumping into the walls - suggested that Ibsen was again being reinterpreted as comic, borne out by articles from the director himself

doughtily championing the great Norwegian's humorous potential.

In the event this looks like the rather desperate rationalisation of the lightweight trivialisation of a classic which was bound to get titters, deliberate or not.

All turns on the central relationship: Hjalmar, blandly egotistic, covering his total incompetence in life with high-flown fantasies about his non-existent "invention" and quest to restore the family name besmirched by his dotty old father, and Gregers, the rigid moralist whose actions - which reveal an adulterous relationship that both wrecks Hjalmar's marriage and leads to a child's suicide - smack more of the romantic novelists' dreams of ennobling purgation than of serious ethical awareness.

As the self-deluding Hjalmar, Alex Jennings trips his usual tightrope between winsomeness and whimsicality, too conscious of turning in a comic performance. From his very walk, a mixture of the tentative and the self-important, he gives a calculatedly technical display that cries out for the right TV sitcom frame.

So, in a totally different style, does David Threlfall as the unwittingly destructive idealist. Made up to look like a

cross between Svengali and Rasputin, Mr Threlfall is in his naturalistic mood, with casual throwaway delivery and final lapses into his native northern tones.

He is not remotely convincing as the advocate of absolute morality, merely a slightly tramp-like figure who forfeits dignity every time he opens his mouth and finally emerges as Ibsen. The two scarcely inhabit the same theatrical convention.

As Gina, discarded housekeeper-mistress to the rich man whose clandestine charity so outrages her self-righteous husband, Nichola McAuliffe gives an indication of how an earlier approach might have worked.

Toungingly muted (unusually so for this actress), she begins as a cockney drudge but achieves a painful comedy when, motherly and practical, she offers coffee, breakfast and underpants towards Hjalmar's melodramatic decision to leave home.

The tilted floor and austere paneled interior of John Bury's set is plain beyond the call of nineteenth century Scandinavia.

The final impression is decent and dull, though Maria Miles' child Hedvig, refreshingly direct and unsentimental, is touching; and Terence Rigby's sceptical doctor deals with the best of the new translation (by Sir Peter Hall and Inga-Stina Ewbank) - natural, immediate, direct - so as to set an example to his colleagues.

Martin Hoyle



## FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL  
Telephone: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Monday May 21 1990

## Labour and the economy

IN PLACE of the longest suicide note in history, the Labour Party's Policy Review of 1989 was perhaps the lengthiest recantation. The Party was prepared to sup from the market dish, if with a long spoon: "the economic role of government is to help make the market system work properly where it can, will and should — and to replace it where it can't, won't or shouldn't." Or, as its latest draft policy document remarks, "the market can be a good servant, but is often a bad master."

In such remarks, the Party still shows blindness to what markets are. A market is not an imposition upon the people; it is a name for exchange among them. If the market is a servant, so are the people — and government is the master. This failure of understanding matters, but it no longer taints all aspects of policy. On the contrary, acceptance of the market, of many of the Conservative Government's reforms of labour relations, of most of its privatisations and of its limited room to increase public spending are all homage, however unwilling, to the Prime Minister. Even Labour's new found enthusiasm for Europe may owe as much to Mrs Thatcher and the sight of Mr. Delors standing up to her as to a deeper conversion.

On macroeconomic policy, the Labour Party starts with a commitment to curbing inflation via membership of the exchange rate mechanism of the European Monetary Union. At the same time, growth of public spending is to be limited to what "Britain can afford", while any additional revenue from proposed changes in taxation is likely to be exhausted by the time it reaches the public purse. As to a deeper conversion, the Labour Party has a long list of dreams for more spending (as, indeed, do the spending ministers in the current Government).

## Increased spending

Since the "peace dividend" is likely to be only a modest proportion of gross domestic product, a large increase in public spending would require a substantial increase in the deficit or significantly higher taxation than now proposed. Failing a rapid increase in household

savings, lower government savings, combined with the ERM's squeeze on corporate profitability, would mean lower investment (contrary to Labour Party desires) or a bigger current account deficit than that the UK now boasts.

In short, the macroeconomic scene will be quite bleak. Are Labour Party initiatives at the microeconomic level likely to be more successful? Here the Party appears as both Dr Jekyll and Mr Hyde.

**Training ideas**  
The ideas for training are sensible, though they will produce no rapid transformation of British economic performance. Those on minimum wages and trade union reform are far more questionable, however, especially since the performance of the labour market hardly suggests that trade unions are deeply enfeebled.

Industrial policy is another curate's egg. The new ideas for regional policy are defensible, those for limitations on mergers arguable, but those for a return to corporatist notions of "partnership", exemplified in the new National Investment Bank, are highly doubtful.

Yet what matters far more than such specific intentions are the fundamental prejudices of the Labour Party towards the market and towards the public purse. Mr. Smith, for example, would fit comfortably into a long line of prudent Labour chancellors.

The main questions are elsewhere. It is easy to declare allegiance to the market and to the public purse, but it is harder to do so when people must lose their jobs. When in the last ten years did the Labour Party accept such a verdict? What, to be exact, has it been saying about the white elephant at Ravenscroft?

If a Labour Government refuses to accept the judgment of the market when things get difficult, as they will, it will move inexorably towards defeat. The Labour Party's fundamental predispositions are worth worrying about.

## Illegal duties

The Gatt Council confirmed last week that duties applied by the EC on such products are illegal. They count as internal charges which discriminate against foreign companies because they are not applied to domestic producers. The US, too, has anti-circumvention regulations. They, too, are controversial. They have never been challenged in the Gatt. Like the EC, it is also sometimes accused by foreign exporters — and even its own consumers — of operating its anti-dumping rules in a way that is tilted in favour of protection. Last year's case against ball-bearings even covered items not manufactured in the US.

There is a natural trade-off between the positions of the US and EC and those of the Asian exporting countries. If the former were to concede tighter rules on how anti-dumping procedures were to be applied and dumping margins calculated, the latter could accept reasonable anti-circumvention measures. Tighter procedures would lead to a fall in the number of anti-dumping cases in the trading system. Those that were left would be more clearly concerned with predation. In such cases it would be reasonable to back up duties with stiff additional anti-circumvention penalties.

Negotiating such an accord in the Uruguay Round will not be easy, but the choices facing the EC are now limited. With a willingness to tighten up its own anti-dumping procedures, it will have nothing to offer in return for the right to anti-circumvention measures which it says it badly needs.

## A new deal on dumping

THE EUROPEAN Community is to be commended for its decision to accept the finding by the General Agreement on Tariffs and Trade that its rules against circumvention of anti-dumping duties are illegal. To have blocked this finding would have implied scant regard for the multilateral system at a crucial time in the Uruguay Round of talks on trade liberalisation.

By accepting the finding, the EC is obliged to follow through with serious negotiations on reform of Gatt's anti-dumping rules. Otherwise, its refusal to change its legislation to comply with the Gatt finding would be hypocritical.

The Gatt allows its members to impose extra duties on imports that are being dumped — sold at a price that is below cost or lower than that charged by the exporter in his home market. Economists rightly suspicious about the validity of this argument for protection. But the safety valve of anti-dumping duties is a political necessity. Without it many countries would be unwilling to commit themselves to open markets.

There is no question of removing this right. What is urgently needed, instead, are new rules to prevent the surreptitious use of anti-dumping duties for general protection rather than as a defence against what might be reasonably regarded as predatory behaviour.

During the late 1980s, the European Community put particular emphasis on anti-dumping as a means of countering the apparent threat to its own industry from products manufactured in Japan and other Asian countries. To do so it indulged in sleight of hand in designing the formulae which it uses to calculate dumping margins. It was thus able to find dumping rather too easily.

## David Marsh reports on transition problems ahead for the uniting Germans

"In spite of general yearning for reunification of today's torn Germany, many of our people — including the refugees — are worried that the merger, together with the efforts accompanying it, would bring an intolerable reduction in living standards." (Ludwig Erhard, West German Economics Minister, September 1983.)

"We won our sovereignty on November 9 — and we are giving it away on July 2." (Walter Romberg, East German Finance Minister, May 1990.)

THE D-Mark sweeps into East Germany on July 2 on a tide of hopes and fears. Economic and monetary union between the two Germans represents a state merger on a scale previously attempted only through war or annexation, on financial terms as audacious as in a highly-leveraged stock market takeover.

Mr Helmut Kohl, striving to become Chancellor of a united Germany in all-German elections possibly in December or January 1991, is playing for the highest of stakes. Mr Kohl's Government believes that the costly absorption of East Germany into a greater Germany will more or less finance itself during the next five years through a growth-induced increase in tax revenues. Buoyed up by West Germany's high real growth rate of 4 per cent, the Chancellor is banking on German unity generating a supply- and demand-side boom which will benefit the whole of Europe.

But if East Germany and its people prove resistant to the medicine of market economics, the process could come badly unstuck. One important question is whether the Bundesbank will be as successful in promoting monetary stability in a united Germany as it has been in the Federal Republic.

Bonn's calculations could also be disrupted by any downturn in the world economy, as well as by a worsening in the position of Mr Mikhail Gorbachev. With an ear cocked to the rumblings from the Kremlin, Mr Kohl now uses a folksy, but ominous, analogy to justify pressing ahead with full political unity. "We must gather in the bay before the storm."

The replacement of the East Mark, the liquidation of East German economic planning (including the central bank), and the adoption of West Germany's legal, tax and social standards, a transition of epic proportions. Leaving behind the dictum of "no experiments" which guided economic policies for four decades, West Germany appears to be embarking on a monumental gamble. In reality, it has little alternative.

The economic and monetary union treaty between Bonn and East Berlin was signed on Friday just three breathtaking months after Mr Kohl proposed negotiations in February.

The thrust has come less from a Bonn power-play than from the East German craving for social and economic change after 40 suppressed years of communism. After the November 9 breaching of the Berlin Wall, the momentum became self-fuelling.

It was fear of a further tide of East German emigration that motivated the concept, by West Germany's Government, of the conversion rate of the East Mark — set at 1 to 1 for the bulk of East German savings accounts.

Some of the fruits of capitalism will be bitter. According to Mr Günther Krause, the East Berlin state secretary in charge for the past few weeks of monetary union negotiations with Bonn, only 32 per cent of East German companies will be capable of surviving without help once the D-Mark is introduced. Roughly 54 per cent are making losses and will need credits and subsidies, while 14 per cent look set to go bankrupt.

Bonn officials estimate that industrial enterprises will have to shed a third of their staff, while in agriculture, two-thirds of the workforce will be laid off.

Productivity is only 40 per cent of that in West Germany. But, with labour mobility high after the dismantling of the East-West German border, it will be impossible to maintain very low relative wage rates in East Germany. As a result, unemployment in the short to medium term is likely to total about 2m, 30 to 35 per cent of the labour force, compared with roughly 100,000 now.

"This is the peaceful acquisition of a country which was on the verge of falling to pieces," says Mr Michael Stürmer, head of the Bonn-backed policy think-tank Stiftung Wissenschaft und Politik (SWP). He adds: "We will face a valley of tears in the next 24 to 36 months."

Although Mr Stürmer believes the exercise will succeed, he warns against any illusions. "If, after three years, mass unemployment in East Germany does not decline, but remains in the millions, then the burdens on the West German taxpayer would increase, and so would the discontent."

The sudden shift to market economics in a country which has been under totalitarian rule since Hitler's takeover in 1933 is an unprecedented challenge. "We know how to do heart transplants, kidney transplants, liver transplants," says Mr Gerhard Fels, director of the Institut für deutschen Wirtschaft, the Cologne-based employers' economic research body. "But here, we are changing all the organs at once."

"We could not have been prepared for it — there is no blueprint," says Mr Wilfried Guth, supervisory board chairman of the Deutsche Bank. He believes — like Mr Kohl — that East Germany will prosper within five years. "But the complexity and the scale of the task is overwhelming. Compared with other formerly communist countries such as Poland, which have no choice but to tighten their belts, Mr Guth points out that East Germans are likely to have 'exaggerated expectations' about the benefits of the new system.

These expectations are forcing the Bonn Government along a political tightrope. It has simultaneously to nourish East German desire for prosperity but dampen deep concern among West Germans that tax increases or cuts in living standards will be needed to pay for it.

Somewhat incautiously, Mr Theo Waigel, the Finance Minister, has tried to parry demands for extra money to support East Germany's post-July 2 social security system by stressing the uncertainties involved. "Only a seismometer or a seismologist can estimate the costs of German unity," he said last week. Not surprisingly, the financial markets have reacted nervously to such lack of precision, with both Frankfurt shares and D-Mark bond prices falling steadily last week. West German government bond yields are now more than one full percentage point higher than at the start of the year.

In fact, the extra costs to the West German public sector (including the D-Mark bond premium resulting from German unity) are likely to be more than some DM500bn a year. This includes start-up contributions to

## A gamble with nations at stake

## The challenge of unity

	W Germany	E Germany
Population (1988)	62.4m	16.4m
GDP (1988)	100	10.5
Employment (1988)	26.0m	8.5m
Life expectancy	73 years	75 years
Labour productivity (W Germany = 100)	100	40
Average gross monthly wage	DM2,300	East Mark 1,000
Per cent of households with cars	87	52
Per cent of households with telephones	88	7
Per cent of households with colour TV	94	52
Per cent of households with automatic washing machines	76	10

Source: Council of Economic Advisors, Institut für deutschen Wirtschaft, Bonn



East German unemployment insurance and social security funds, infrastructure measures, and grants and subsidies for industrial restructuring. Such figures are well within the financing ability of West Germany's DM2,000bn economy — as long as above-average growth continues.

Last year, total tax receipts of the central, Land (state) and local governments rose DM47bn, or nearly 10 per cent — a product of high economic growth as well as an increase in indirect taxes. This year's 4 per cent economic growth projection — including a "unity bonus" of about 1 percentage point — is expected to bring in extra tax revenues of DM12bn. According to the latest projections, the extra tax "windfall" in 1991 will rise to DM28bn, on the basis of real growth next year of about 3.5 per cent.

As part of a compromise with the Länder to obviate the need for tax increases or cuts in regional spend-

ing, Mr Waigel reached agreement last week on a DM115bn Unity Fund to raise money "off-budget" for East German reconstruction over the next four and a half years.

This is only a small proportion of the total private sector capital needed to rebuild the East German economy. The new East Berlin government estimates that DM450bn will be needed for housing and town planning alone. The Bonn government is anxious to encourage private sector inflows — both from West German companies and from foreign investors — to accompany public sector funding. The Economics Ministry last week outlined an investment allowance scheme to provide additional "top up" grants for firms investing in East Germany, and stressed that this was open to non-German companies.

The Unity Fund will sell bond issues to both domestic and international investors, and will also receive

DM20bn directly from the central Government. Bonn aims for the fund to cover two-thirds of the East German budget deficit, projected at DM32bn in the second half of this year and DM53 bn in 1991.

These are large figures compared with Bonn's unusually low central government deficit of only DM19bn last year (rising to DM33bn this year). Reducing the East German deficit will depend crucially on how well West Germany's tax system can be spread eastwards. Value-added and consumer taxes are to come in from July 1, with income and corporation tax starting on January 1.

East Germans now pay only 15.5 per cent of wages in tax and social security — half the West German average of 33 per cent. For those East Germans still in work, the size of the new levies will come as a shock.

Bonn also hopes to garner East German budgetary proceeds of up to DM10bn in privatisation sales of East German state property and land. This will, however, depend on infusing new life into the moribund holding agency that controls East German state participations. Ownership rights also have to be cleared up over thousands of items of disputed land and property expropriated after the Second World War.

Among the stranger examples, the site of the East German Foreign Ministry belongs to a West German lawyer, while the Alexanderplatz TV tower is said to be on Swiss-owned land.

Some initial euphoria. West German businessmen have in recent weeks become much more cautious about East German prospects. Both Mr Hilmar Kopper, chief executive of the Deutsche Bank, and Mr Tyl Necker, president of the Confederation of West German Industry, have warned against over-valuation of state company assets.

The vehicles and aerospace conglomerate Daimler-Benz was among the initial rash of West German companies announcing East German joint venture agreements. But Mr Edgar Bauer, Daimler's chairman, now points to contamination on industrial sites — reaching 50 to 70 metres below ground — as one reason why western companies are hesitant to bid for land. Another Daimler executive last week called the general economic situation in East Germany "catastrophic".

There is no shortage of further obstacles. West German bankers are worried about the unresolved fate of the nominal 260bn East Marks of debt owed by East German enterprises to the banking system. At least 150bn Marks of these loans are unlikely ever to be repaid.

Strikes and protests by East German employees facing probable unemployment have multiplied. Western companies are starting to take a more critical view of East Germans' skills and training levels.

Some East German Kombinate were planning hopes on long-term export contracts with the Soviet Union to tide them over coming difficulties. The Soviet Union will, however, need to pay hard currency for imports from East Germany starting next year. As a result of Moscow's payments crisis, Soviet orders may now start to look like liabilities.

The best hope for successful economic union lies in the eagerly-awaited expansion of small and medium companies east of the Elbe. Rebuilding East Germany's industrial backbone will, however, take time and patience as well as the D-Mark. One Bonn official talks of "creative destruction" in the next six months. At the same time he admits: "It will be chaos."

A series on the challenge of German economic and monetary union will begin in the FT soon.

## Hurd in his element

■ Douglas Hurd obviously had other things on his mind as well as European political union at the meeting of EC foreign ministers in the wilds of County Kerry at the weekend. "Look at these seals," he told journalists who had assembled for a briefing amongst the rhododendrons in the garden at the meeting hotel.

Indeed there were seals in the bay below. There were also bulky men with sub-machine guns behind the bushes. The Irish police and army were taking no chances in the remote but beautiful countryside of County Kerry. Police boats patrolled the bay. The police were in every gateway for miles around.

Both Catholic and Protestant churches, expectant of EC attendances, were searched by sniffer dogs. But attendance at the Protestant service was limited to three — none of them a minister.

Sneen, where the meeting took place, seems a long way away from anywhere. Some EC journalists never reached their destination. Hurd seemed entirely relaxed. European political union? "I do believe that's another seal," said the Foreign Secretary.

## Czech cherries

■ The Czechoslovak election is so far a good humoured one, except for the determination of all 22 parties to dump on the 23rd — the Communist Party. Calls have been made to ban it: none of the parties will join a coalition of which it is a member, and its election posters — claiming to support every good thing under the democratic sun — are often defaced.

The Party's choice of emblem is a bunch of cherries. These are not generally available in Czechoslovakia and the emblem has caused an out-

burst of ribald jokes. It may also yet give rise to the first wholly silent party political broadcast in the world.

The thought comes from Dr Miles Zeman, a Civic Forum candidate and an economist, whose wit has earned him the job of scriptwriter and presenter for many of CF's 60 sec and TV campaign spots. He plans to make one such spot consisting solely of himself sitting in front of a bowl of cherries, eating them and spitting out the stones.

Zeman has yet to convince his more serious-minded (and loquacious) colleagues of the merit of the idea. But it could start a welcome trend.

## Vegetarian

■ Should the mad cow disease really reach a grisly end, the Consumer's Association is at hand. It has just published its Vegetarian Good Food Guide. Three per cent of the adult population is now vegetarian — more than double the figure in 1984. A further 5.5 per cent claim to avoid red meat.

## London calling

■ There are times when one is abroad and the International Herald Tribune is the first real newspaper that comes to hand. One devours it avidly and thinks what a good paper it is — truly "global", as the ear-piece boasts. Yet it does have a peculiarity. The IHT clearly regards Britain as peripheral. I have been trying to work out whether this is more a comment on the paper than on the country. Probably it is a bit of both. But there must be some British news worth prominent coverage.

By my count, the last time the IHT had a front page story from London was on May 3. It was across two columns and was headed: "London Mugg-

## OBSERVER



gets £292 Million — But cashing in on hard is difficult, Bank says. "I thought that we were having rather an interesting month."

## Capel man

■ Graham Axford, head of corporate finance at James Capel, has been waiting a long time to leave the stockbroker. Since last June, in fact, when he gave notice.

In this, he differs from Peter Quinlan, Capel's chief executive, who was chief of his desk before lunchtime the day he resigned. "I worked out my notice — he collected his year's salary and went," says Axford, without bitterness.

Axford is going to Power Corporation, a Dublin-based property group, as a consultant. He had previously advised the company on its flotation and the acquisition of stakes in the Trocadero site near Piccadilly Circus and the Ambassador Hotel in Los Angeles (the latter with Donald Trump).

The move to Power will slow down Axford's deal-making,

giving him the odd week off though he is already eyeing the UK property market for the deals which he says are becoming available. His reason for leaving Capel: "When we were all partners in the firm, you felt that what you did mattered — you were part of it. I don't feel that any more, though I still feel tremendously attached to the place. It's like a divorce." Since the 44-year-old Axford joined it, the corporate finance section has grown from five to 90 people.

## Berlin lights

■ Soviet commercial officials in East Germany have decided to join their quick-moving German hosts in latching on to hard D-Mark.

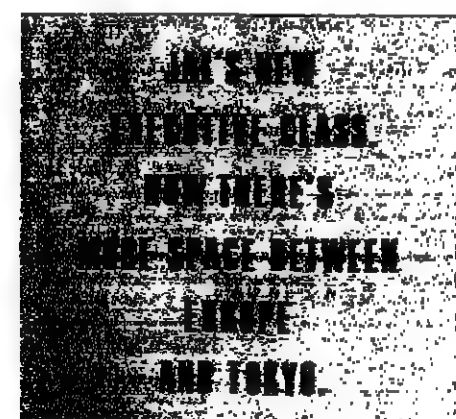
The prominent Soviet Export Exhibition in East Berlin's Friedrichstrasse, which seldom stopped passers-by with its models of cranes, ice-breakers and earth-moving equipment, is presenting a new face.

"Come on in and have a glass of Sek," a jovial West German, Norman H Becker, said last week, emerging from the Soviet exhibit. Becker's West Berlin company was celebrating the opening of its electronics show, after leasing the premises from the Soviet commercial department.

Just down the street, the vast Soviet Science and Culture Centre is earning hard currency by renting the facilities for West German fashion shows and variety performances. The business-minded Soviet director is planning to rent apartments in the building to Western companies, as soon as he gets the green light from Moscow.

## Rural bliss

■ From a Sussex parish magazine: "Winners in the home-made wine competition were Mrs — (fruity and full-bodied), Mrs — (fine colour and delicate), and Miss — (slightly acid, but should improve if laid down)."



JAL's new Executive Class has only seven seats abreast, giving a fifth more cabin space overall. With a whole new class of service, it's available on most non-stop flights from London, Paris and Frankfurt.

JAL  
Japan Airlines



## 1992 THE EUROPEAN MARKET

Thomson of France and Philips of the Netherlands are gambling FR20bn (£2.15bn) on the untested proposition that Europeans are prepared to spend as much on a television set as they do on a small car.

As they confirmed last week, the two companies plan to use the money to bring high definition television (HDTV) to European viewers by 1996, providing viewers with pictures as sharp as those they are used to seeing in the cinema.

If they do not succeed in developing their own HDTV system, the two groups say, Japanese companies could eliminate European manufacturers from the world television market. The Europeans fear the Japanese could also exert a stranglehold over associated sectors such as TV production equipment and could increase their dominance in a host of other industries from computer chips to automotive design equipment.

Today, Europe takes its battle to Düsseldorf, where the International Association of Broadcasters (IAB) begins its plenary meeting, during which it will attempt, for the second time, to establish a worldwide HDTV standard.

At the last IAB plenary in Dubrovnik in 1986 European representatives managed to block the imposition of a proposed Japanese HDTV standard, arguing that it would have made the world's existing television sets redundant.

At this week's session delegates are expected to reach agreement on 27 aspects of a worldwide HDTV standard, including the dimensions of the screen and common shades of colour to be used. There is unlikely to be agreement, however, on the two most important issues dividing Europeans from the Japanese: the number of horizontal lines to appear on HDTV sets and the frequency with which images are flashed up on the screen.

For the Europeans, continued deadlock in Düsseldorf will be good news. It will allow them more time, they believe, to shrink the impressive lead the Japanese have established in HDTV.

It was only after the Dubrovnik session that European electronics companies and broadcasters began to develop an answer to the high definition project which the Japanese had been working on for more than 10 years. The Japanese system, called *Muse*, uses 1,125 lines, with images flashed onto the screen 50 times a second. The Europeans objected that 1,125 is not a simple multiple of either the 625-line system used in conventional sets in Europe or the 525-line system used in the US and Japan.

Michael Skapinker on European efforts to prevent Japanese domination of the high definition television market

# Battlelines drawn on the small screen

Furthermore, television images in Europe appear on screen at a rate of 50 rather than 60 per second.

The adoption of the Japanese system would not only have required the eventual replacement of all the world's television sets, Mr Peter Groenboom, head of Philips's international consumer electronics division, adds that because the sharp pictures used on HDTV screens will have other applications, such as in computers, defence and medical technology, the Japanese could eventually come to dominate these sectors, too. High definition sets will also use large quantities of semiconductors, allowing Japanese chip manufacturers to strengthen their grip.

"HDTV will have an impact on every facet of economic life," Mr Groenboom says. "This is why the Japanese have targeted HDTV as a key, strategic technology and have devoted so much energy trying to force their system onto others. They wish to dominate tomorrow's economic world."

It is still far from clear, however, that HDTV will ever become a commercial success for anyone or that high definition sets will consume more than a fraction of the world's semiconductor output. Mr Jonathan Drazin, an analyst with the consultancy Dataquest, believes that by the turn of the century the proportion of buyers who purchase an HDTV rather than an improved conventional set could be no more than 10 per cent. It is possible, he says, that by the year 2000 less than 1.0 per cent of semiconductors used in Europe will go into HDTV.

But companies such as Philips, already reeling from a sharp plunge in its profits, believe they have to proceed on the assumption that HDTV is going to succeed. Mr Jean Ceilicot, senior vice-president of Thomson Consumer Electronics, says that if Japanese companies manage to dominate the HDTV market, their European competitors could be reduced to screwdriver operations, producing sets under licence.

In developing their own system the Europeans argued that compatibility with existing sets was essential. HDTV should not deprive existing set owners of the ability to watch programmes.

European companies based their HDTV proposal on a system called *Mac*, developed by Britain's Independent Broadcasting Authority. *Mac*, a halfway house to HDTV, provides

### International television standards

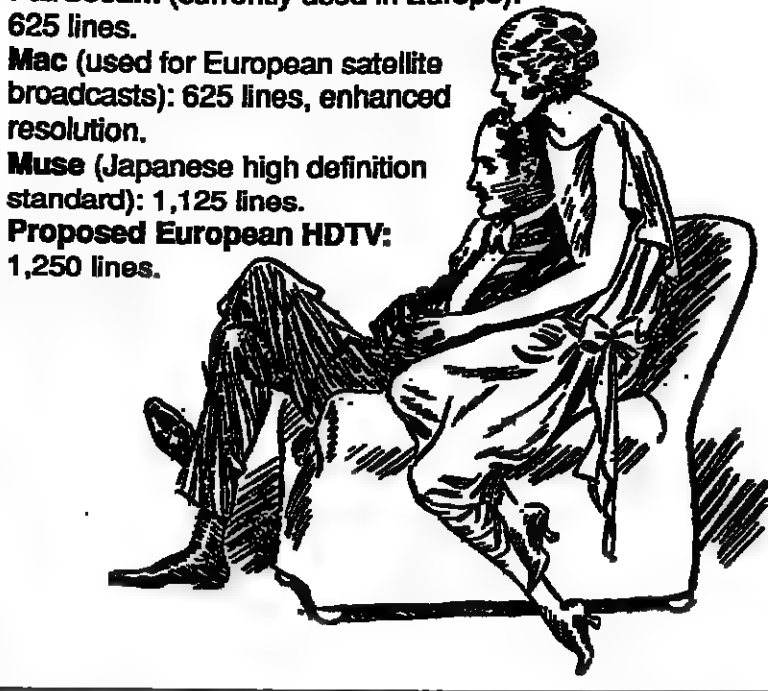
NTSC (currently used in US and Japan): 525 lines.

Pal/Secam (currently used in Europe): 625 lines.

*Mac* (used for European satellite broadcasts): 625 lines, enhanced resolution.

*Muse* (Japanese high definition standard): 1,125 lines.

Proposed European HDTV: 1,250 lines.



clearer pictures by sending black and white and colour signals separately rather than together. With the existing television systems, black and white and colour signals share the same wavelength, causing striped shirts to shimmer on the screen.

*Mac* forms the basis of satellite broadcasts of the sort carried out by British Satellite Broadcasting. A European Community directive requires all official satellite broadcasts to use the *Mac* system. Although broadcasters such as BSB still provide a 625-line picture, the company claims its images are sharper than those of the *Pal* system used in the UK, West Germany and much of the rest of Europe, and of *Secam*, which operates in France and parts of eastern Europe.

European companies say that when a European HDTV standard is introduced, owners of *Pal*, *Secam* and *Mac* sets will still be able to watch programmes. Those who wish to see the clearer HDTV pictures will be able to trade up to a more sophisticated set.

Indeed, viewers might soon be able to obtain pictures close to those that will eventually be available from HDTV. Both Philips and Thomson plan to have *Mac* sets on the market by the end of the year which will, they say, provide a fair approximation of high definition pictures by doubling the number of horizontal lines.

Both the Thomson and the Philips sets will have a width to height ratio of 16 to 9, the standard expected to be agreed in Düsseldorf. Conventional television sets have a four to three ratio. With the new set, viewers will be able to see films in their original dimensions. At present, television companies have to broadcast films either cropped at the sides or with black lines at the top and bottom. Mr Ceilicot says that Thomson's set, to be introduced in France and then in the UK, will have a price tag of £3,000.

When HDTV comes in, set owners will be able to receive true high definition pictures by buying a decoder. If Europe's proposed HDTV standard is to win acceptance, it is essential that *Mac* gains some credibility first. If *Mac* does not become firmly entrenched, the leap to HDTV will be that much more difficult.

The unity of the European camp, however, is threatened from two quarters. The first danger comes from Mr Rupert Murdoch's Sky Television. Sky has managed to evade the requirement that satellite broadcasters use *Mac* because Astra, the satellite from which its pictures are transmitted, is officially designated as a telecommunications rather than a television satellite. By using *Pal*, Sky managed to launch its service 15 months before BSB, which suffered delays because of problems with its *Mac* technology.

A second threat to European HDTV might be the fear that an EC member might violate the satellite broadcasting directive and transmit pictures in *Pal* or *Secam* from an official satellite. On this occasion at least, it is not the UK which has proved to be the difficult European but West Germany. German broadcasters argued that by using *Pal* on their TV-Sat 2 satellite, they could reach more viewers in East Germany than by using *Mac*.

Mr Groenboom said last month that "if this were to happen then, at a time when Germany would cut itself off from the mainstream of Europe," European electronics companies feared that a German insistence on using *Pal* could prove a grievous blow to *Mac*.

During a meeting in Paris last month, Mr Christian Schwarz-Schilling, Bonn's telecommunications minister, pledged to abide by the EC directive. Delegates to a European Broadcasting Union meeting in Stockholm said that when news of the promise came through, German broadcasters said they would still fight for the right to broadcast in *Pal*. Both Thomson and Philips say they are satisfied, however, that Germany will insist on *Mac* broadcasts.

It is not just the European television market which concerns Thomson and Philips. Through their American subsidiaries, the two companies account for a third of the US market for television sets. At the 1986 CCIR meeting the Americans gave their backing to the Japanese standard. As the world's leading producers of films and television programmes, the Americans said it was in their interest for a common standard to be accepted.

In Düsseldorf this week, however, the US will remain neutral. The Federal Communications Commission has said that it will decide on an HDTV standard for the US in 1993. It has stressed that any new system must not require existing TV owners to buy new sets, which appears to rule out adoption of Japan's *Muse*.

Philips and Thomson have already teamed up with the National Broadcasting Corporation to devise a system for use in the US. If they succeed in retaining a foothold in the European and American HDTV markets of the 1990s the FR20bn investment will look worthwhile. All they will then have to do is persuade viewers that the expensive new sets are worth their large price.

## LOMBARD

# The test of UK EMS intentions

By Samuel Brittan

Rumours of imminent full British EMS entry have now become so disruptive that the British Government would gain by giving a rough idea of its timetable.

The rumours do good in edging sterling upwards from a level which the Bank of England in its last Bulletin declared to be too low. The danger, however, is that any off-the-cuff comments by the Prime Minister which seemed after all to put off membership or revealed how profoundly she is still opposed to fixed exchange rates could give sterling a very bad knock. I can only hope that she has been forcefully briefed on this danger by advisers with alternative job offers in their pockets.

The bad side of EMS rumours is that financial markets see the EMS as a device by which the Government will reduce short-term interest rates for electoral reasons. Mainstream Treasury opinion is still against joining the EMS until underlying UK inflation is seen to be moving downwards, which it hopes will be early in 1991. In that case the Intergovernmental Conference on European Monetary Union would begin in December with the UK not yet at first base. Domestically, the Treasury's inflation predictions are a triumph of hope over experience. Thus those ministers whose instinct is to join earlier, are right, but on certain conditions only.

If EMS entry is to provide a shock to inflationary expectations, rather than cheers for the soft money electoral expediency brigade, it needs to be near the bottom of a temporarily wide band – say 6 per cent on either side of D-Mark 2.90. Second, bankable guarantees need to be given about the narrowing of the margins to the normal 2½ per cent by about the end of 1992. Otherwise those who have urged membership on sound money grounds should dissociate themselves from the whole undertaking.

The question of British Government intentions is also raised by Sir Michael Butler's Report on Monetary Union for the British Invisibles Exports Council. The packaging and summary of the report are full

of buzz words designed to appeal to the Prime Minister, such as "subsidiarity", and "remaining accountable at the national level". There is also the little matter of "locating the chief operating arm of the European Monetary Fund in London." The report starts from the proposition that "if a (new) Community institution is not established, there is no need for a revision of the Rome Treaty". But as 11 out of 12 members have decided on such a revision, one must be devised "consistent with the UK's objectives". A European Monetary Fund is outlined, owned by central banks, but not quite a central bank itself.

There is still argument among British official advisers about the main task envisaged for the fund. This is the introduction of a "hard Ecu", which instead of being a basket would be defined to move with the strongest existing member currency. The new Ecu would be substituted for national currencies on demand but not it is argued, add to the European money supply.

The hard Ecu would be a step forward if adopted by private financial markets; and Sir Michael has a legitimate point about the emptiness of the Delors Stage Two, designed to pave the way for full monetary union. But any British endorsement of anything like a parallel or "dual" currency, additional to the existing ones, would alienate the Bundesbank, the UK's main potential ally in applying the brakes on premature monetary union.

It would, moreover, be little reassurance for people struggling with near double-digit inflation in ordinary pounds to know that ICI was making transfers to Belgian bankers in more stable hard Ecu.

The small print makes clear that the sterling exchange rate would be fixed within a very narrow band and realignments at least as difficult as within the existing EMS. The system will still be one of virtually fixed – and only in the very last resort adjustable – exchange rates. It would be of no service to anyone for the Prime Minister to think that the EMS and EMU can develop on any other basis.

## LETTERS

### Action to help the heavily indebted nations

From Mr David Knox.

Sir, I read with great interest your editorial comment ("Solutions for the debt problem," May 16), particularly since your views are so close to those I tried to set out in a recent publication, *Latin American Debt Facing Facts*. I agree wholly with two points you make and very largely with a third. First, you are so right in stressing that in all heavily indebted countries debt relief has to come, depending on the country's circumstances and especially the structure of its debt, from both official and private lenders. In particular, it is high time we stopped thinking of the Latin American problem simply as one of relief by private creditors only.

Second, the International Monetary Fund and the World Bank have to play a much more positive role in helping debtor countries to work out the reforms in their economic policies that are essential to their recovery, but also in assessing with them the debt relief necessary to support those reforms and make them economically and socially feasible and politically palatable.

As you say, their role has to be analogous to that of domestic bankruptcy courts. But they do not have the powers to enforce a restructuring of debt. That is why we have to accept the idea, distasteful as it is, that in the last analysis those judgments can be enforced only by the debtors through a default.

Finally, there is your point that the IMF and World Bank, and I would add the other international financial institutions, should not be asked to give relief. I would very much like to agree with this since I share fully your view that we should not imperil the IMF's role at the heart of the international financial system nor the World Bank's ability to provide loans on the best possible market terms. I fear, however, that the debt structure of some countries may not allow this unless special arrangements are made to handle their debts to the international institutions.

David Knox,  
Kraigle Farm Lane,  
East Hagbourne, Oxfordshire

From Mr S. Griffith-Jones.

Sir, William Rhodes argues ("Reworking the Brady Plan," May 4) that new bank lending ("new money") should play a far greater role in the plan's implementation than it has until now.

The argument has two key problems. First, the vast majority of banks do not wish to increase their medium and long-term exposure to developing countries; this was recently shown by their unwillingness to put up substantial money for the new Mexican package. Most bankers – both in public and private – say candidly that they do not wish to lend more in other cases.

Secondly, medium-term bank lending, especially at variable interest rates, is not a good way to fund the long-term development of most low or middle-income countries. As the experience of the 1970s and 1980s has demonstrated, excessive borrowing from banks by developing countries can have very problematic effects both for the debtors and the banks. National savings, foreign direct investment and official flows (and particularly the former) are the best way to fund development. Naturally, private bank lending for specific purposes, such as trade credit project finance can play a valuable role, but this is very different from balance of payments finance.

If at present substantial new money from banks is both unlikely and undesirable, for most developing countries, then the need to encourage debt reduction becomes clearly the main way to free developing countries' resources to finance higher levels of investment and growth recovery. There may be some banks which wish to increase their exposure; there may be some indebted developing countries that wish to increase bank borrowing significantly (and that could perhaps afford to service these debts with very rapidly increasing exports). But these exceptions would only confirm the general truth that in most cases new bank lending is unlikely and undesirable.

Stephany Griffith-Jones,  
Institute of Development Studies,  
University of Sussex,  
Brighton, Sussex

### Fighting the office raider

From Mr Ray Shuttleworth.

Sir, Your report ("Midland offers staff counselling," May 8) regarding improvements in employee counselling following aftercare counselling following bank robberies, belies the sheer scale of the problem. There are about five office raids every working day.

A vast range of preventive measures should be introduced in support of a policy of passive resistance to raiders.

The introduction of time-lock safes, rising screens and more sophisticated surveillance techniques has been highlighted in the code of practice currently under consideration by the Government.

The banks and building societies must do the decent thing by the general public and by their staff. This means that they have got to agree to work together on an industry-wide basis.

Ray Shuttleworth,  
Assistant Secretary,  
Banking Insurance and Finance Union,  
49 Queen Victoria Street, EC4

### The protection of pensioners' rights

From Mr A. Mowlem.

Sir, Your editorial comment ("Whose pension surplus?" May 10) on the ownership of pension fund surpluses is timely. Some are the days of benevolent employers doing their best for their former employees. What we have now is a generation of desperate managers casting around for any prop to shore up falling profitability. That search now focuses on pension schemes where the pickings are fat and apparently available.

This is even more marked where the contrast between the failings of the enterprise and the success of investment outside by the pension funds

pressures the company to devise routes into the surpluses. Unfortunately it is usually the case that the boards of trustees are furnished by the very business that intends to raid the assets. They also have access to all the data, deeds and legal talent to work out the method of plundering.

Who or what protects the rights of the pensioners? The trust deed is intended so to do but is drawn up by the company and administered by its nominees. How can the pensioners pursue their rights when getting hold of the facts is difficult and access to legal advice in this esoteric area beyond their pocket?

Besides the legal cost, there are other serious handicaps that make it extremely difficult for pensioners to take the necessary action. They are old – some are too old to fight for their rights; they are scattered and some are abroad.

It has been assumed that a pension surplus is the result of over-funding by the company. But in certain cases there might not have been over-funding, the members might have had to continue with their contributions while the company ceased to contribute, and the surplus might have derived from shrewd investments.

A. Mowlem,  
4 Grass Park, NS

### Why sentiment is still an important factor

From Mr H.G.K. Price.

Sir, The British Coal Pension Funds advise shareholders in Globe Investment Trust to sell their shares. The reason given is a vital issue in the take-over, May 7, but for many this is a part of the total picture. I like Globe because it is old and large and reassuring. It offers solid worth akin to that

of a household-name life assurance company, with, however, much lower costs and far superior performance.

It is surely no coincidence that life assurance companies are keen to dismember generalist investment trusts. Presumably they think the small man will divert his savings to their own inflexible endowment poli-

cies and over-priced unit trusts.

Well, I shall not. I shall note which insurance companies help to destroy Globe and I shall avoid their products. I have already written to the chairman of Standard Life.

H.G.K. Price,  
31 Park Road,  
Bakewell, Derbyshire

## INTRODUCING THE WORLD'S BIGGEST FIRST AID KIT

You probably know Mondial Assistance for its Europe-wide expertise in dealing with broken-down vehicles.

You may also know us as one of the world's biggest medical assistance organisations.

But now we're putting that expertise to work in ways that could improve the health of your business, too.

For companies in the insurance field, we provide services that add value to policies – an advice service for the bereaved, repatriating sick employees, taking care of property emergencies in the home or at work.

For any kind of company, we can set up a 'switchboard' to handle enquiries, in any language, 24 hours a day.

You could call the Mondial Assistance Portfolio a kind of gigantic first aid kit.

A number to call when your clients and customers need help in a hurry.

For full details, please call our number 0800 289549 (24 hours).



**MONDIAL  
ASSISTANCE**

P O R T F O L I O

"How can we help you?"

MONDIAL ASSISTANCE, LEON HOUSE, 201-241 HIGH STREET, CROYDON CR9 9XT



**Anthony Green & Spencer**  
SURVEYORS AND VALUERS  
071-935 2335  
THE COMPLETE PROPERTY SERVICE

# FINANCIAL TIMES

Monday May 21 1990

Not just Number 1  
in Plumbing Supply  
**WOLSELEY**

## First aid for health care in eastern Europe

Doctors need equipment and medicines report Jennifer Monahan and Robert Corzine

THE more the scale of the communist disaster in central and eastern Europe comes to light, the more the note of frustration that can be detected among those trying to explain it seems understandable. Doctors are no exception.

A meeting last month arranged in the Polish city of Cracow by the French organisation, Médecins du Monde, discussed "humanitarian medicine and the rights of man." What emerged was the glaring gap between human need and economic and social reality. It was also clear that there are opportunities for western business as well as aid organisations to help redress the balance.

The doctors described the depressing situation they face: in states which until recently used statistics to disguise rather than reveal the truth, data systems need a total overhaul. But even though the exact extent of the problem may be unknown, it was clear that health care in eastern Europe is depressingly substandard.

The doctors emphasised that the health of those they treat is poorer than the western average, and below their own idea of what is acceptable. Poor diet, widespread smoking, alcoholism, industrial pollution and overcrowded living conditions all take their toll.

Without exception every doctor at Cracow pleaded for access to western research and knowledge. Hard-currency subscriptions to western journals were particularly sought after, some virtually unobtainable.



Environmental pollution, as in East Germany (above), has led to severe health problems

outside Warsaw, Bucharest or, indeed, Moscow.

There was a lack of the supplies and equipment taken for granted in the west. Delegates reported that a Romanian surgeon mentioned a shortage of needles for sutures; health care at all levels was hampered by the lack of computers; and modern pharmaceuticals were either in short supply or of inferior quality.

Doctors said the shortage of hard currency was the overriding obstacle - but they stressed that they were not begging, and wanted joint ventures to produce the materials required.

A study commissioned last year by the Association of British Health-Care Industries (ABHI) confirmed that joint ventures are one way for western companies to enter eastern European markets.

The output of pharmaceutical

cal products also varied widely. Even in East Germany, where 98 per cent of available medicines came from domestic sources, local suppliers were unable to meet periodic peaks in demand. The Soviet and Polish pharmaceutical industries met only 45 per cent of domestic demand in 1988.

THE doctors at Cracow were anxious that western delegates should grasp what it means to raise standards of care when people have lived for generations in a regime that punished personal responsibility. "It's habits and attitudes that need changing," was the message.

Some of the findings in the ABHI report support the doctors' claims about the widespread lack of accountability. European markets, for example, the high level of false diagnosis

in Soviet out-patient centres means that as many as 45 per cent of all hospital admissions are unnecessary. The study also confirms the doctors' view that vulnerable and economically inactive citizens have little or no access to the care provided for the working population. Orphans and the old were mentioned by delegates from several countries as groups poorly treated. On average only 4.6 per cent of state spending is directed at health care, half that of the west.

It is also clear that the system is ill-prepared to tackle the sharp rise in diseases common to heavily industrialised countries. Of the four countries covered in the study, all but the Soviet Union had made substantial progress in controlling infectious and parasitic diseases. But there has been a

sharp rise in heart and circulatory diseases as well as cancer, the death rates from which are often twice those of the west.

MANY of the doctors at Cracow believed that western help has so far been disappointing. A Czech delegate, Dr Martin Bojar, said his compatriots were disillusioned to find that promises made by visitors during the heady days of last November were receiving no adequate follow-up. "We should be part of Europe," he said. "We seek a real partnership."

Multilateral aid is being funded mostly through the EC and the World Health Organisation. The main task, according to WHO officials, is to concentrate on priority areas in each country to rectify the "massive neglect" of the former communist regimes.

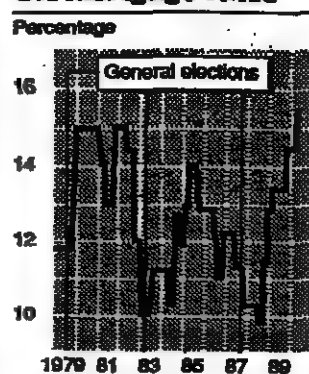
The role of the private sector in the west and within the emerging democracies could prove crucial in improving the state of health care. The Cracow meeting wanted to see private medicine introduced along the west European model.

This would also complement the already well-established trend in many Comecon states towards greater patient contributions through insurance schemes.

Hard currency shortages are likely to remain the biggest barrier to western companies over the next few years. However, the study concluded that opportunities in the east could be "enormous" to companies willing to take a long-term view.

## The bull market in people

### UK mortgage rates



Another industry which looks set to benefit, on the basis of United Nations predictions, is motors. The current total of 400m cars in the world is expected to increase to 700m by 2025. Again environmental considerations are likely to be overridden by the universal human desire for car ownership. Whether the west European and American motor companies build the bulk of those cars, or whether they are made by the Japanese and south-east Asians is another question.

Indeed Western companies will have to be very quick on their feet to exploit the new opportunities. By the year 2025, 57 per cent of the world's population will live in Asia, including 35 per cent or 2.17bn in south Asia. The developed countries' share of world population will be down to 35.8 per cent, less than half its proportion in 1950.

### UK markets

The UK equity market cannot afford to overlook economic data, such as this week's UK trade figures, events on Wall Street, or the outcome of West German monetary policy over the next few months. Nevertheless, the UK financial markets are moving into a period when domestic political pressures are likely to be as important, if not more so, than external influences on the level of share prices.

Against this background, the psephologists could be more useful than traditional economists in deciphering the meaning, for example, of last week's spate of rumours about British entry into the exchange rate mechanism. The timing of entry is just as important a political event as a financial one, and will probably determine whether the current UK Government can win re-election.

The gilt-edged and foreign

exchange markets remain far more nervous of a Labour government than a Conservative one. But the chances of either party forming the next government are far more finely balanced than the gap in the opinion polls suggests. Mr Nigel Forster, the Tory MP, noted at a Kleinwort Benson investment seminar last week, that no governing party has ever been so far behind in the mid-term opinion polls and gone on to win the subsequent general election. On the other hand, no opposition party since 1945 has ever achieved the size of swing Labour needs to win an overall majority.

The Conservatives won re-election in 1983 and 1987 when inflation was under 5 per cent and mortgage rates were around 10 per cent. These are the magical figures the Government has to keep in mind as it plots its financial tactics in the run-up to the next election. It is hard to imagine mortgage rates being reduced by a third over the next couple of years, if the Government's fight against inflation is to retain any credibility. But by the same token, a pre-emptive rise in UK interest rates, which would make more economic sense, would be even more surprising. Both are possible, which explains why the UK financial markets are so volatile than usual over the next year at least.

### ACT

The complaint by Burnham's chairman against the Advance Corporation Tax system revives an old debate between industrialists and the Treasury. The fact that ACT cannot be offset against overseas taxation is, companies argue, a disincentive to direct investment overseas, though that might not be their most profitable line of argument if Labour wins the next election. The taxman might also present the respectable counter-argument that discouraging distribution of profits to shareholders could be more beneficial.

In the simple taxation system Mr Lawson seemed to be aiming for, the taxation of profits and dividends ought not to have been linked at all. But never mind the theoretical arguments, the Treasury does not want to lose the £760m or so reform might involve. And making ICI responsible for paying taxes on dividends, rather than chasing the hordes of Aunt Agathas, is a lot more convenient.

## Bush welcomes Moscow arms talks as a major step forward

By Peter Riddell, US Editor, in Washington

PRESIDENT George Bush has welcomed the Moscow arms talks as a breakthrough which ensures that his summit with President Mikhail Gorbachev in Washington in 10 days' time should be "another solid step forward" in the US/Soviet relationship.

Mr Bush and his advisers have put a positive interpretation on the outcome of the Moscow talks, notably the progress on reducing strategic weapons and the full agreement on a bilateral cut in conventional weapons. This is despite the lack of progress towards a treaty on reducing conventional forces in Europe and the continuing Lithuanian crisis.

The normally cautious Mr Brent Scowcroft, the President's national security adviser, said on Saturday that the Moscow meeting had put relations back on track after the Soviet side had earlier appeared to be pulling back on some arms control issues.

There has nevertheless been no US commitment to bring forward a bilateral trade treaty for signing in Washington. A provisional trade agreement, leading to most favoured nation status for the Soviet Union and a big reduction in US tariffs, has been prepared,

but US officials say signing could be delayed, not least because of the opposition of many in the US Congress. Signing of a treaty will depend on an easing of Moscow's squeeze on Vilnius and the beginning of a dialogue, as well as on the passage of an emigration law by the Soviet parliament.

The Moscow statement by Mr James Baker, the Secretary of State, on Saturday made no mention of the trade treaty. He said that, apart from arms control, the two presidents would in that statement sign a long-term grain sales agreement, a maritime transport deal, various other maritime agreements and an understanding on the exchange of 1,000 undergraduate students between the countries.

While acknowledging that the Lithuanian crisis still places a cloud over the summit, Mr Bush and his advisers do not want to dominate the discussions and they now feel that the Washington meeting can be presented as a movement forward in the relationship.

Mr Bush said during a visit to Texas on Saturday that the Moscow talks were a major step forward that "should allow us to meet the important

goal we set in Malta" (at last December's summit with Mr Gorbachev) of completing a treaty to reduce long-range strategic nuclear weapons. Mr Scowcroft said that, while there were still a lot of minor things that had to be done over strategic arms, "none of them would consider right now to be treaty-stoppers."

Hence the "major substantive elements of a START treaty" should be completed by the Washington summit, leaving a detailed treaty to be signed later this year. He said the Soviet side appeared to be "stonewalling" over conventional arms. While it was never expected that a deal - which involves all Nato and Warsaw Pact countries - would be ready by the Washington summit, the lack of progress raises questions about whether such a treaty will be ready for signing this year.

The US and Britain have been insisting that agreement on cutting conventional forces is a necessary prerequisite for any meeting of the 35-nation Conference on Security and Co-operation in Europe, provisionally scheduled for December in Paris. Background, Page 2

## US banks tighten up on property lending

By Peter Riddell in Washington

US COMMERCIAL banks are restricting loans on property and to some small and medium-sized businesses, but there is no general credit crunch, according to a Federal Reserve survey.

The disclosure of the regular survey coincides with the publication of the minutes of the March 27 meeting of the Fed's policy making Open Market Committee (OMC). It shows that, while monetary policy was left unchanged, Fed governors and regional bank presidents were divided about the extent of the inflationary threat, as well as about the scale of intervention in foreign exchange markets.

The current monetary policy was apparently confirmed at last Tuesday's meeting of the FOMC, to judge by subsequent comments and the Fed's actions in the money markets. The Fed's survey of 60 bank loan officers shows that since the end of last year there has been "a considerable" tightening of lending policies on commercial property, excluding construction and land development loans.

Moreover, lending to small and medium-sized businesses has been tightened because of a less favourable economic outlook and a deterioration of banks' loan portfolios. There is a greater tendency to tighten terms on business lending among small, rather than larger, banks.

Total commercial and industrial lending has still grown this year, though at a slower pace in the second half of 1989. The survey indicates reduced demand for borrowing from larger customers, which have also become more reliant on commercial paper. Banks have not changed their lending policies towards such large companies.

The survey suggests that, while there has been some tightening, especially in relation to property, there has not been the widespread credit squeeze about which some banks and businessmen have recently been complaining.

This ties in with the message delivered to leading US bankers 10 days ago by Mr Alan

Greenspan, the chairman of the Fed, and other top regulators that, despite the need for caution in some sectors, there should not be a general squeeze on lending to credit-worthy customers.

The FOMC minutes state that, apart from lending for corporate restructuring and some property deals, "it was difficult to find firm indications of greater credit rationing. Some tightening of credit standards probably was a desirable development in terms of correcting for past excesses and adjusting to a more moderate pace of business activity."

At the March 27 meeting, two Fed governors, Mr Wayne Angell and Mr John LaWare, and Mr Lee Hoskins, president of the Cleveland Federal Reserve Bank, voted against an increase from \$21bn to \$25bn in the upper limit on the Fed's holdings of foreign currencies. Mr Angell and Mr Hoskins said that intervention in foreign exchange markets in recent years had "undermined the credibility of the Fed's monetary policy by contributing to uncertainty concerning its priority towards achieving price stability."

The three also opposed a proposed increase from \$10bn to \$15bn in the amount of foreign currency which the Fed can "warehouse" for the US Treasury - an arrangement under which the Treasury sells foreign currency to the Fed in exchange for dollars and simultaneously agrees to repurchase it at the same exchange rate some time in the future.

They were worried about the policy implications of such activities which "were inappropriate in the absence of a definitive indication of Congressional intent in this area." The warehousing, they said, could be viewed as avoiding the Congressional appropriations process for approving spending.

At the March meeting the members of the committee voted nine to two for an unchanged policy. Mr Hoskins and Mr Robert Boykin of Dallas dissented because of their concern over inflationary pressures.

## UK claims EC support on S Africa

Continued from Page 1  
Minister, on Saturday. He has so far visited Belgium, Britain, France, Greece and Portugal. In Bonn he will meet Chancellor Helmut Kohl, Mr Hans-Dietrich Genscher, the Foreign Minister, and President Richard von Weizsäcker, before travelling on to Bern, Madrid and Rome.

Mr de Klerk secured a firm commitment from the Portuguese Government last week that Lisbon would support an immediate lifting of sanctions.

In Bonn yesterday, a Foreign Ministry spokesman said that the West German Government supported Mr de Klerk and viewed what he was doing as promising, but that it was too early to talk about ending

sanctions. There were signs yesterday of continued differences between the British and the Irish, who currently hold the EC presidency and are strongly opposed to lifting sanctions.

Mr Gerry Collins, the Irish Foreign Minister, described as "very helpful" a letter sent by a number of Commonwealth foreign ministers to the EC calling for a continuation of sanctions. But Mr Hurd said the letter was "somewhat unhelpful" adding that "it gave a one-sided account of what was happening in South Africa."

At a press conference in London at the weekend, Mr de Klerk was at pains to stress that the process of reform under way in South Africa was

"irreversible." "My message is that the dynamics inside South Africa necessitate a re-evaluation of the policies in Europe and the European Community," he said.

However, anti-apartheid groups, including the African National Congress (ANC), dispute the claim that reforms introduced by Mr de Klerk amount to "profound and irreversible changes."

Mr Nelson Mandela, deputy president of the ANC, whose release in February after 27 years in prison signalled the start of Mr de Klerk's reform drive, said in Algiers over the weekend: "Apartheid is still in place. Nothing has happened in regard to its dismantling."

## EC row over decision on siting of bank

Continued from Page 1

be located in Amsterdam. After the vote, the Dutch threatened to withdraw their support for the EBRD. However, they cannot block the establishment of the bank by refusing to sign the statutes in Paris at the end of this month. The EBRD will come to life once the parliaments of two-thirds of the member governments have ratified the agreement.

The UK parliament should ratify the statute before the end of this year, and the Treasury hopes that the bank will be up and running by the Spring of 1991. The EBRD, with capital of almost £7.5bn,

(£11.7bn) will lend money at market rates to those countries in central and eastern Europe that are committed to applying the principles of multi-party democracy, pluralism and market economics.

The vote to site the EBRD in London was hailed by the UK Government yesterday as a vote of confidence in the City of London as a leading financial centre. The Treasury said it was "absolutely delighted" by the decision, which is regarded as a significant coup for Mr John Major, the UK Chancellor, who played a key role in the lobbying support for the capital.

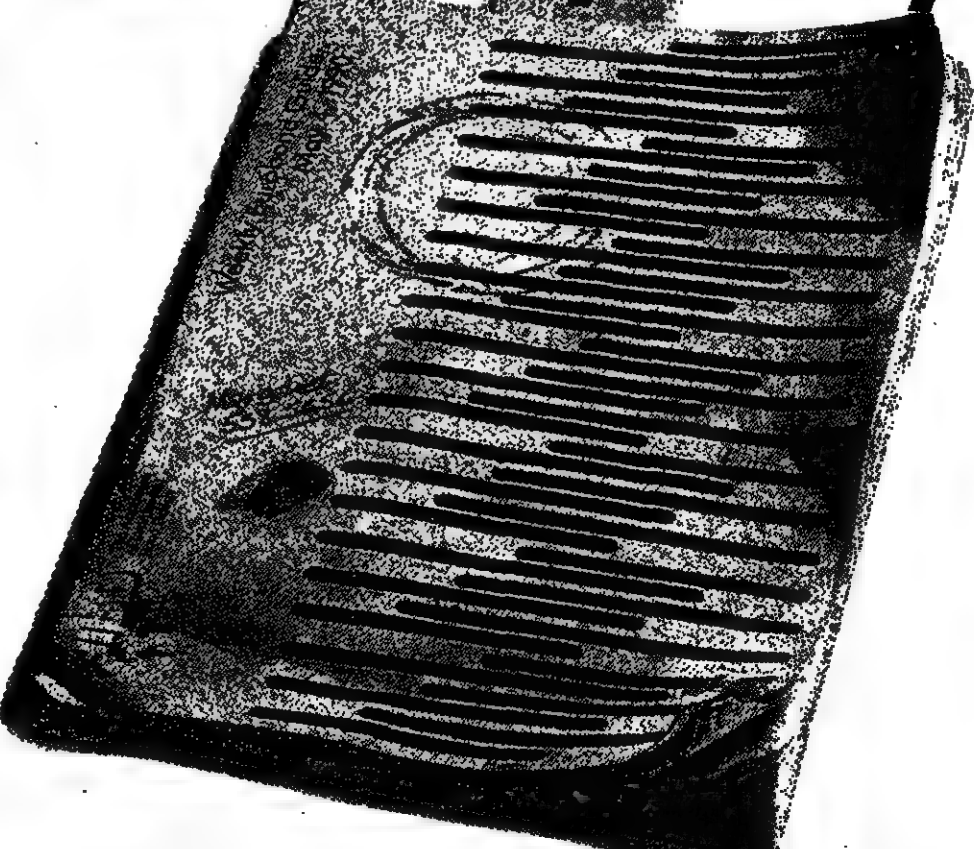
The decision now has to be

taken on where in London to locate the EBRD. The Treasury has been inundated with offers from property developers, and there is considerable speculation that the bank will be based in the Docklands.

The EBRD will initially employ a staff of about 600, drawn from throughout the UK and Europe. The bank will be the first important international organisation to be based in London.

It is believed that the president-designate, Mr Antal, will not move to a figurehead for the EBRD, leaving the day-to-day management of the bank to the vice-presidents and the board of directors.

## Worn out by Friday.



Besides providing printed and on-line prices daily, we also publish them in the Weekly Eurobond Guide.

It's packed with up-to-date information on yields, amounts outstanding, ratings, who trades the issue, as well as coupons, maturity dates, lead managers.

So, by the end of the week, it's been heavily flummed. By fund managers and analysts as well as by bond dealers. No wonder it looks a little ragged round the edges.

It takes a lot of beating.

## FREE TRIAL OFFER

Alfred Williams  
AIBD Systems and Information Ltd,  
Seven Lincolns Road, Docklands, London E14 9NQ.  
Telephone: 071-538 5656, Fax: 071-538 4902.

Please send me a free copy of the Weekly Eurobond Guide.

Name \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

PT 21/5/90

WORLDWIDE WEATHER			
City	Temp	Wind	Cloud
Agadez	24	10	C
Algiers	24	10	C
Amsterdam	15	10	C
Antwerp	15	10	C
Athens	24	10	C
Bahia	24	10	C
Bombay	24	10	C
Buenos Aires	24	10	C
Calcutta	24	10	C
Cairo	24	10	C
Cardiff	15	10	C
Chennai	24	10	C
Copenhagen	15	10	C
Dublin	15	10	C
Edinburgh	15	10	C
Geneva	15	10	C
Hamburg	15	10	C
Harare	24	10	C
Heidelberg	15	10	C
Hong Kong	24	10	C
London	15	10	C
Los Angeles	24	10	C
Lyons	15	10	C
Madrid	24	10	C
Manchester	15	10	C
Moscow	15	10	C
Munich	15	10	C
Nairobi	24	10	C
Paris	15	10	C
Prague	15	10	C
Rangoon	24	10	C
Rome	24	10	C
Sao Paulo	24	10	C
Seoul	24	10	C
Shanghai	24	10	C
Singapore	24	10	C
Sofia	15	10	C
Taipei	24	10	C
Tokyo	24	10	C
Toronto	15	10	C
Ulaanbaatar	15	10	C
Warsaw	15	10	C
Wellington	15	10	C
Yokohama	24	10	C



**Hunting Gate**  
**DESIGN + BUILD**  
TELEPHONE 042 43 4444

# FINANCIAL TIMES COMPANIES & MARKETS

Monday May 21 1990

TEL: LEAMINGTON SPA  
0926 42471.



**Thwaites**  
ALLDIX 100 FROM THE NO.1 IN DUMPERS

## INSIDE

### Enimont set to name \$1bn bid target

The Italian chemicals concern Enimont is expected today to disclose the name of its \$1bn acquisition target amid a welter of speculation after the company revealed its spending plans last week. Among names mentioned are Polysar, a subsidiary of Canada's Nova Corporation, as well as ICI's polypropylene operations and even the Ausimont fluorides subsidiary of Enimont's own joint parent, Montedison. Page 28

### First round win to CGE

Compagnie Generale d'Electricite headed by Pierre Suard (left), has won an initial skirmish in its attempt to gain control of the leading French nuclear plant builder, Framatome. The Paris Commercial Court has thrown out a request by Framatome for the sequestration of all or part of CGE's recently-acquired majority stake in the plant builder. However, the court told Framatome that it has a legally valid case. Page 20

### Fisons draws green lobby

Tough questions about the threat to lowland peatlands from commercial peat extraction are likely to surface at tomorrow's annual meeting of Fisons, the diversified pharmaceuticals, horticulture and scientific equipment group. Institutional shareholders speaking for 42 per cent of Fisons' shares have been contacted by Pensions Investment and Research Consultants acting for Friends of the Earth. Page 21

### What's in a nationality?

How can a company's nationality be defined? By its ownership? By where its top management reside? By where it makes its goods? Or by where it sells them? In the Business Column Charles Leadbeater suggests that religious, political or social attachments, such as Judaism, Catholicism or environmentalism which span national borders, might be a better way of categorising companies than outmoded notions of nationality. Back Page

### Market Statistics

3m ending rate	23	Money markets	24
Government 3m	10	New 3m bond issues	18
FT-A World Index	20	1989 Tokyo bond issues	18
FT/ABD Int bond ave	18	US money market rates	18
Foreign exchanges	20	US bond prices/yields	18
London recent issues	20	Unit trusts	20-22
London share services	20-21	World stock net indices	24

### Companies in this section

Alps Electric	20	Mitsubishi Estate	20
British & C'swealth	21	Mitsui Real Estate	20
CGE	20	Montedison	20
Compag Computer	20	Nippon Shippan	20
Enimont	20	Orion Corp	20
Fisons	21	Singapore Airlines	21
Framatome	20	Specialty Shops	21
Harding Group	21	US Phillips & Drew	21
Law Debenture Corp	21	Unit-Chen	21
Lendu	21	Yamato Corp	20

## The price of ignoring clues to the future

Terry Byland and Richard Waters explain the importance of LIFFE in signalling last week's bull market

It was a dramatic change of heart. After the uncertainty of recent months, UK share prices leapt forward last week, sparked into action by a belief that the UK would soon be a full member of the European Monetary System.

For the stock market, however, such leaps of faith are not unalloyed good news. The sharp movements of last week, following a period of low activity, tested the market's mechanisms to the full.

They also caught marketmakers and institutional investors acutely short of stock - a costly experience for the former and a warning to the latter of the dangers of shying away from equities.

The events of the past week have emphasised the role now played by the futures market in directing, as distinct from merely shadowing, developments in the underlying stockmarket. On each of the last three sessions of the week, share prices opened quietly, with only minor gains; it was the flying start in the FT-SE futures contract when the London International Financial Futures Market commenced business at 8.30am which lit the blue touchpaper.

On the stockmarket proper, marketmakers can begin to input their price quotations to the

SEAQ electronic network from 8.00am, and business can then be transacted, although the FT-SE is not calculated for another half hour. And that was one source of the bitter, sometimes near-physical, clashes between traders last week.

Marketmakers, horrified at 8.30am to see the premium on the FT-SE future rocket to, for example, 60 points on Friday morning, rushed to change their quotations for the Footsie 100 stocks before rivals or brokers could "take them out."

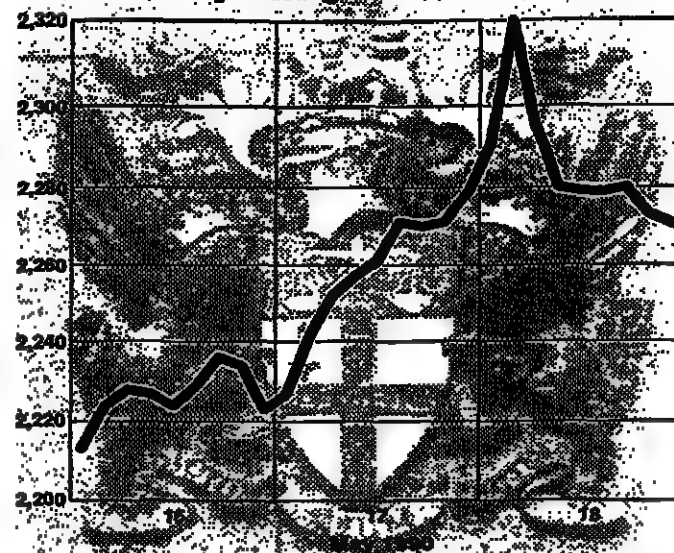
Even minor and justifiable delays in answering the banks of flickering telephones, especially if accompanied by a change in the price on the trading screen, enraged the near frantic callers and would-be customers.

Some dealers would claim that the delays were not always minor and not always justifiable, but there have been no official complaints to the International Stock Exchange.

Turnover in the futures market has increased over the past fortnight and this may have a more significant message for equities than mere verbal fluff.

Demand for the Footsie future has come from two separate and sometimes conflicting quarters - the marketmakers and the investment institutions. Marketmakers use the futures

### FT-SE Hourly changes



market extensively for balancing trading books in the underlying Footsie stocks, which are the top 100 equities traded in London; it is cheaper and quicker to move positions in the futures than in the stockmarket.

The institutions use the futures market as a technical aid, but also, and increasingly, as a

first step to a definite change of stance in equities. "The funds often buy the Footsie future before they have decided which specific stocks they want to take," said a dealer at Panmure Gordon.

In buying the futures contract, the institutions protect themselves against the surge in the

share prices that will greet their appearance in the equity market.

From this viewpoint, the futures market may have been sending out important signals. The Footsie contract was trading at a significant 40 point premium for nearly two weeks before the equity market took off. In that very important sense, the futures may indeed have been leading the equity market.

All this indicates that the futures market has become increasingly sophisticated and a more important influence on equities than it was at the time of the Big Crash, for example. When the dust of last week's conflict dies down, London equity firms will be showing a new and deeper respect for their counterparts in the multi-coloured LIFFE jackets.

Marketmakers, meanwhile, were badly caught out in last week's rush. Few were carrying any stock (in the jargon, most held bear positions), but without anything laid out for the customers to buy.

In such circumstances marketmakers, who are obliged to sell shares at the prices they quote on SEAQ, inevitably take a loss as they scramble to buy in stock at a higher price to cover their positions. According to Kleinwort

Benson: "If institutions are buying it, and other marketmakers are buying it, and you want it, where can you get it? You're going to get hurt."

Estimates of how much was lost on Thursday, the day prices surged, vary wildly.

A suggestion of £20m (\$33.8m) was said by most marketmakers to be wildly exaggerated. One of the leading marketmakers, for instance, while admitting to having been caught out, said that it had lost "substantially less than £1m."

Most declined to speculate, although one said £5m to £10m was a more likely range.

Losses like these make market-making, already suffering from tight margins because of the high level of competition in the market, a painful business to be in. But the bad days have to be set against the good.

As Mr Tony Abrahams, head of marketmaking at Smith New Court, one of the most successful firms, said: "It was quite painful - I wouldn't want to sound too relaxed about it."

But in each month we get it right some days and wrong others. Though the level of share dealing surged, bringing with it an increase in brokers' commission income.

## The US business cycle rediscovered

By Anthony Harris

It would be quite literally intolerable to try to eliminate all this [the expected overshoot of up to \$125bn in the 1991 US fiscal deficit] in just one Budget.

These words, used in Congressional evidence by one of Mr Richard Darman's officials last week do not simply mean that the deficit is out of control. There is nothing new about that.

They mean that after a long exile, the ghost of John Maynard Keynes has been allowed entry as a member of the Washington policy establishment, which is new.

On the face of it, this is a welcome return to reasonably sophisticated policy-making. It is interesting too to put it mildly, but we will come to that later.

The pure cash targets for the deficit contained in the Gramm-Rudman-Hollings Act (GRH) always did seem silly. The GRH was the last of a series of measures designed to force the US deficit to be a certain percentage of GDP. The GRH targets were what is euphemistically known as a "fix" - perhaps rightly, since it is a way of sustaining a hallucination.

A boom cuts the deficit; a slow-down enlarges it. Result:

targeting the deficit without regard to the state of the economy is asking for trouble, in two forms. First it encourages Presidents to "meet" the GRH targets by optimistic economic forecasting. (President Bush's so-called flexible freeze strategy simply extended this Keynesian approach to the medium term.)

As long as the economy is in the up half of a business cycle, this non-policy looks like masterly economic management. However, once the economy slows down again, as economies generally do - the policy that looked masterly is seen as "literally intolerable."

In a slowdown, nobody even pretends that the deficit can be managed. (Actual recession does not count, because Congress recognised from the start that no-one would try to cut the deficit in a recession, and provided a temporary escape clause.)

The GRH targets were moving the GRH targets through what is euphemistically known as a "fix" - perhaps rightly, since it is a way of sustaining a hallucination.

This means extending the law, and as long as Capitol Hill is con-

trolled by the opposition, the law can only be changed through bipartisan agreement.

The net result of cash targeting, then, is, in a far year, to prevent Republican presidents from behaving like fiscal conservatives, while, in lean ones, they come to behave like Republicans at all. Hence Mr Bush's willingness to talk about higher taxes, provoking incoherent rage from his own right wing, and sardonic jokes from everyone else.

My own favourite is the feeblest: "What I said was 'No new taxes'."

This nonsense could all be avoided if targets were set in cyclically-adjusted terms - an essentially Keynesian practice introduced nearly 30 years ago by President Kennedy, acting on the advice of the late Arthur Okun. It was thrown out in the general Reaganite contempt for "funny money" and even now its re-entry is only implicit.

All the same, it is more sensible to admit to trouble with the economy than to try to wish it away. In that respect, the change is welcome; but in another, it is potentially sinister.

The trouble is that the Darman analysis is insular, and ill-timed, too. The slowdown, which has provoked such alarm, is essentially a credit deflation, reflecting new caution on the part of both borrowers and lenders.

It will hit purely domestic activity - construction, which now expects to shed some 200,000 workers in housebuilding alone, related durables and home car sales.

Mr Darman clearly believes that the impact could be much sharper than consensus forecasts yet suggest, and I would agree with him. But in a world context, that could be a very welcome change.

The sudden liberation of eastern Europe will require a flow of resources from the west (mainly from West Germany) which my friend Brian Reading of International Advisory Associates estimates at 6 per cent of German GDP.

That is more than enough to wipe out the German trade surplus, and the Japanese surplus is also expected to fall away as domestic spending on the infrastructure grows.

This means that something has to give if world interest rates and world inflation are not to go on rising; so it is positively helpful if US domestic demand is offering to fall of its own accord.

In this international setting an attempt to enforce the GRH targets might not be even figuratively intolerable.

It might, on the contrary, be welcome in the same way as the British fiscal tightening of 1981 (which was widely denounced at the time by economists of a Keynesian persuasion who suffered from tunnel vision).

It enabled the Bank to let interest rates fall, and gave Mrs Thatcher devaluation without inflation. This started the revival of profits, net exports and investment which became known as the Thatcher miracle.

Something of the same kind is happening in the US in spite of the current impasse on fiscal policy (or more probably because of the impasse).

It is true that consumer demand, housing and other vicerich domestic sectors look weak. But other numbers are consistently better than expected, notably net exports - the EC is



already running a bilateral deficit with the US - and investment intentions.

Meanwhile, the Fed is dropping heavy hints that interest rates might be allowed to fall; and the dollar would no doubt be allowed to fall too.

A lower dollar would offer a quick fix for profits, which are at the moment squeezed enough to constitute a threat to the intended investment programme. Even a citizen of Mrs Thatcher's Britain may be allowed to draw the conclusion that it was just the time for a naturally cautious and passive President to stay cautious, if not passive, and use the bipartisan opening to get the deficit reduction programme back on track.

## Economics Notebook

### France warns of fragile profits

THERE is a curious irony to hearing a socialist Government warning that corporate profitability is ominously fragile. In France, where company profits are still rising briskly, the irony is particularly marked.

Nevertheless, senior economists in the Government of Mr Michel Rocard say this is a main point of concern for the next two or three years: that the continued strength of corporate investment and the ability of French companies to finance this investment largely out of their own cashflow, are the most important indicators of the country's ability to resist future economic shocks.

Preliminary national accounts for 1989, published last week by Insee, the state statistical institute, confirm that there was some decline last year in corporate self-financing ratios, to 82.8 per cent, compared with 87.7 per cent in 1988, 87.8 per cent in 1987 and 92.5 per cent in 1986 - when French productive investment had just started to pick up.

The decline is most marked for the private sector - 81.7 per cent against 87.2 per cent in 1988 - whereas state-owned companies achieved 89.4 per cent, only slightly lower than 1988's 90.5 per cent.

Business opinion surveys also show the fragility of a slowdown in earnings growth this year. A Credit National study of 60 of France's largest industrial and service companies shows cashflow flattening off sharply this year - up 1.5 per cent compared to 15 per cent in 1989 - while investment continues to grow by around 15 per cent.

On this analysis, the Government has based its decision to continue the reduction of corporate tax rates, at least on undistributed earnings. The Conseil National du Patronat Français (CNPF), the French employers' federation, is

clearly not going to contest the result, and has warned that corporate debt levels are increasing ominously quickly.

Although the CNPF wishes the Government would cut corporate taxes across the board, experience has shown that the retention of a higher rate for distributed earnings has in fact not prevented French companies from boosting their dividends by 14 per cent last year.

But senior CNPF members privately admit that they think the Government is exaggerating the fragility of corporate finances.

The statistics are to be treated with caution, they say, until substantial revisions up to four years after their first publication. Even at a self-financing ratio of 82.8 per cent, French companies are still faring 15 to 20 percentage points better than during the 1970s.

All the same, Insee economists stand by their analysis. They point to the surge in lease financing last year, which may have masked a substantial deterioration in company balance sheets.

ANOTHER of the French Government's excuses for not relaxing its policy of economic rigour is also under strain: the visible trade deficit has started to improve markedly, dwindling to an average of FF7,700m (\$74.5m) (\$126m) a month in the first quarter of the year, compared with an average of FF13,700m a month in 1989.

The rest of the year is almost certain to show some deterioration, but April's foreign trade statistics, due tomorrow morning, should give some indication of whether the first three months were a pure fluke, or at least partly the result of a genuine improvement in

French trading performance. The results were also heavily affected by lower oil prices and by the appreciation in the value of the franc.

Some of the causes of the first quarter's good results were short-lived, as Insee points out: a fall in non-ferrous metal prices, unusually high grain exports and the strike at British Aerospace, which produced a drop in imports of parts for the Airbus assembly plant at Toulouse.

The Airbus effect will now produce a backlash: exports of finished aircraft have barely resumed, but imports of wings from British Aerospace have started again, now the strikes have ended.

Estimates for Tuesday's figures vary widely. Mr Robin Hubbard of Paribas Capital Markets, for example, is forecasting a deficit of FF2,500m, while Mr Bernard Godement of Nomura expects FF400m - although he is more optimistic for the year as a whole.

Long term, government economists expect the foreign trade figures this year to return to a trend deficit of FF300m to FF350m a month.

In any case, there has been a distinct shift in opinion on the importance of the trade deficit. The Organisation for Economic Co-operation and Development (OECD), in its annual assessment of the French economy published last month, decided that France's overall external position was, after all, not bad, and that a more balanced assessment, with less emphasis on the visible trade deficit, was warranted.

Those used to UK figures scarcely find France's modest current account deficit alarming at 0.4 per cent of GDP. But what if the trade deficit were no longer there to justify a policy of economic rigour?

George Graham

### THIS WEEK

THE UK TRADE figures on Wednesday are keenly awaited in a quiet week for economic indicators. Sterling performed strongly last week, on the back of speculation about imminent entry to the exchange rate mechanism of the European Monetary System, but poorly received trade figures might bring the currency under renewed pressure.

Analysts expect the April figure to register a substantial improvement over last month's £2.2bn deficit, which was greeted with horror on international markets. Nobody expects it to be as bad this time. The consensus forecast, according to a survey by MMS International, the financial markets research group, is for a current account deficit of £1.5bn.

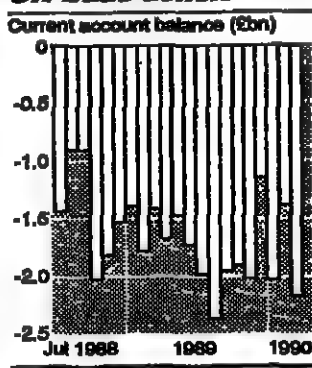
Two other indicators will provide clues to the UK's underlying rate of inflation. Today's price index figures for April should indicate the buoyancy of consumer demand, with an increase of 1.5 per cent, against 0.2 per cent in March, expected. The broader figure for M4 including bank lending, which hit the disquietingly high level of £9.2bn in March, is expected to reach a more level-headed £8.5bn.

Also, unit labour costs for March are announced. Following recent high pay settlements, and warnings on pay made by Mr John Major, the Chancellor, to the CBI last week, the labour market is the focus of much attention. If there is more inflationary pressure to come, many analysts treat unit labour costs as the best indicator for it. A year-on-year increase of 7.3 per cent, compared with a 6.8 per cent rise in February, is expected.

In the US, the economy appears to be easing smoothly. Thursday's money supply aggregates are all projected to show a tightening, while personal consumption growth for April is expected to maintain the March level of 0.4 per cent, and a drop in personal income growth is expected.

These figures could please the market, which is still wor-

### UK trade deficit



ried about inflation, although there are some worries about sluggish growth and undeniably high inflation.

Japan, enjoying a rally on the financial markets recently, should announce reduced consumer price inflation on Friday, as the April 1989 sales tax increase fades from the picture. March may have seen the peak, although concern over the tight labour market, low productivity growth and demand pressure will persist.

The pace of the week may be slackened by Thursday's Ascension Day holiday, when most continental markets will be closed. Other significant events (with MMS consensus forecasts in brackets where relevant) include:

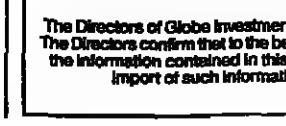
Today: UK, provisional April M4 figures (+1 per cent), London and Scottish banks' monthly statement.

Tomorrow: France, trade balance for April (-FF38bn), Germany Money supply M3 figures for April (4.8 per cent).

Wednesday: US, durable goods orders for April (-2 per cent), Alan Greenspan, chairman of the Federal Reserve, testifies to Senate banking committee on thrift bail-outs.

Thursday: UK, industrial production for March (+0.7 per cent), US, real GNP for first quarter, and figures on M1, M2 and M3, Japan, industrial production figures.

Friday: UK, April Building Society commitments.



**GLOBE INVESTMENT TRUST P.L.C.**  
BRITAIN'S LARGEST INVESTMENT TRUST  
THE OFFER FROM BRITISH COAL PENSION FUNDS  
FREEPHONE GLOBELINE  
**0800 666 602**  
You may call this number free of charge at any time for a message from your Chairman, David Hardy



## INTERNATIONAL CAPITAL MARKETS

## US MONEY AND CREDIT

## Fed ends interest rate speculation

THE MESSAGE from the Federal Reserve could not have been clearer: forget any immediate cut in US short-term interest rates. The message was delivered repeatedly last week after a flurry of wishful bond market speculation, to the effect that rates were finally on their way down again, accompanied a meeting of the Fed's open market committee, its policymaking arm.

President George Bush joined the ranks of the hopeful when he told a news conference he would like to see interest rates falling. But on both Thursday and Friday the Fed made clear it was business as usual.

It entered the market to drive reserves when the Federal funds rate, which charts the basic cost of credit, slipped below its 8.25 per cent target. This depressed the price of bonds, which ended slightly down on the week, despite a run of reasonably encouraging economic statistics.

That suggests that bond prices may be set for a period of trading on a fairly narrow plateau over the next week or so, barring any horrendous shocks, following their steep rally in the first half of May.

That rally was the product of a sudden change in market perceptions: economic data for the first three months of the year, suggesting that inflation was spiralling out of control, gave way to some very downbeat April figures. Inflation, that scourge of fixed income markets, suddenly seemed to be a phantom which had been conjured up by some temporary statistical oddities and could be made to disappear just as quickly.

Still, the contradictory signals from the statistics mean the outlook for the economy is still unclear, and the market is

focusing for a new sense of direction on the May employment report, released on June 1.

Mr Edward Boehne, president of the Philadelphia Federal Reserve, said last week that the "risk to the economy is fairly even between a further slowdown and inflation," and added that the Fed had not changed its monetary policy since before Christmas.

The Wall Street consensus seems to be that, over much of 1990, inflation is likely to remain in a manageable 4.5 per cent to 5 per cent range and that, while the economy is growing slowly, it is not about to tip into recession, forcing the kind of interest rate cuts which would have the bond market soaring.

Nevertheless, there have been some worrying signs of economic downturn over the past week. Housing starts are in their worst slump since 1982, while consumer spending on goods is very soft, with only the consumer services sector retaining any buoyancy.

And even if Wall Street does not think the economy is particularly fragile, the White House does — or has good political reasons for professing that it does.

President Bush began a delicate dance last week with Congress members on ways of reducing the budget deficit, and he emphasised the dangers of excessive measures which would risk slowing the economy further.

The size of the potential budget deficit has grown greatly over the past few months. In January the White House, working on some remarkably optimistic economic scenarios, forecast that a mere \$36bn of cuts or revenue increases would be needed to meet the \$40bn deficit target set for 1991.

by the Gramm-Rudman deficit reduction law.

But it is now signalling that the deficit is likely to be in the \$128bn to \$140bn range — before taking into account another \$50bn of working capital for the Resolution Trust, which is clearing up the mess of the savings and loans industry.

However, both the White House and Congress are prepared to remove this from the Gramm-Rudman calculations.

Despite the tortuous verbal sparring between the White House and Congress — designed to deflect blame for tax increases and budget cuts to the other party — the bond market has taken heart from the negotiations, since at least the two sides seem to be talking seriously.

Failure to agree would hardly be good news for bonds, as Mr Bush himself acknowledged last week when he said he did not want to "frighten the markets" with the nature of the problem. For an uncut deficit would mean increased government paper, depressing prices.

That said, some analysts argue that the potential impact of both the savings and loans bail-out and a more general budget shortfall can be greatly exaggerated. The S&L rescue,

runs this argument, is not adding to pressure on interest rates because the Government is merely acting as a financial intermediary and is not pumping extra demand into the system. As for the broader deficit, it is caused as much as anything by a shortfall in Government revenues, produced by the economic downturn, and this does not put nearly the same pressure on rates as the deficits of past years, caused by government stimuli to the system.

Be that as it may, the bond market was ruffled last week by the news that this week's Treasury are to be substantially higher than expected: a two-year note issue has gone up from \$10.5bn last month to \$10.8bn, with a five-year note issue rising by \$500m to \$8.5bn, presumably because of the needs of the Resolution Trust.

And a close watch will be kept this afternoon on figures for April's federal budget, to see whether receipts are lagging badly.

Analysts are forecasting a surplus of around \$35bn-\$38bn against \$40.5bn last year. But March's figures were far worse than expectations, with a deficit of \$33.3bn.

Martin Dickson

## US MONEY MARKET RATES (%)

	1st	1 week	4 wks	12-month	12-month
1st	1st	1st	1st	1st	1st
Fed Funds	8.10	8.10	8.10	8.10	8.10
Three-month Treasury bill	7.99	7.99	7.99	7.99	7.99
Three-month Treasury bill	8.10	8.10	8.10	8.10	8.10
Three-month Treasury bill	8.10	8.10	8.10	8.10	8.10
Three-month Treasury bill	8.10	8.10	8.10	8.10	8.10

## US BOND PRICES AND YIELDS (%)

	1st	1 week	4 wks	12-month	12-month
1st	1st	1st	1st	1st	1st
Three-year Treasury	98.1	98.1	98.1	98.1	98.1
Five-year Treasury	100.2	100.2	100.2	100.2	100.2
Five-year Treasury	100.2	100.2	100.2	100.2	100.2
Five-year Treasury	100.2	100.2	100.2	100.2	100.2

Money supply: in the week ended May 7, M1 fell by \$0.2bn to \$808.5bn

## NEW TOKYO BOND INDEX

	1st	1 week	4 wks	12-month	12-month
1st	1st	1st	1st	1st	1st
Overall	145.26	145.26	145.26	145.26	145.26
Government Bonds	145.26	145.26	145.26	145.26	145.26
Corporate Bonds	145.26	145.26	145.26	145.26	145.26
Government Bonds	145.26	145.26	145.26	145.26	145.26

Source: Reuters Research Institute

## UK GILTS

## Market left stronger but nervous

THERE IS a difference between explaining and justifying, though it is one that is often hard to make in financial markets. Most analysts had difficulty doing either in the super-heated steam of last Thursday's gilt rally, which left the market much stronger, if nervous about the future.

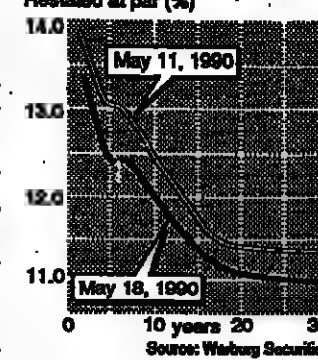
The benchmark 11% per cent Treasury 2003-07 closed the week at 100.12 to yield 11.66 per cent, priced more than two points above its close a week ago, although down from its trading peak. The market has a long way to go to replace the losses of the first quarter, and the confidence required to sustain the rally has yet to be underpinned by adequate information about funding policy, the economy and the Government's path into the exchange rate mechanism of the European Monetary System.

It was ERM enthusiasm which gave the market the explanation for its bounce last week, fuelled by the strength of 0.7 percentage points on its trade weighted index in one day. The expectation of lower interest rates and the stronger pound gave the market the energy it has lacked for most of this year, though the rally was also fed by a shortage of stock and an explosion of trading in derivative products.

The Treasury underlined that the prospects for ERM entry were unchanged. No decision has been made on the

## UK gilts yields

Revised at par (%)



Source: Walling Securities

timing of entry or on the size of bands. A fall in inflation remains the only important condition to be met. This should manifest itself two months after the peak of the annual increase in the retail prices index, expected in August. Severe inflation measures will probably serve as a guide.

The indicators of economic activity and their impact on inflation continued to give cause for concern last week, though the market shows little interest. There was a further rise last week in the producer price index. The Bank of England signalled its interest in this measure in its May quarterly bulletin, putting it at 86.1. In eight weeks that have seen RPI inflation hit 9.4 per cent, a current account deficit of £2.3bn and precious little

evidence of economic slowing, there has been a recovery of confidence little short of miraculous while a strengthening in sterling has further underpinned the restrictive impact of monetary policy.

This confidence trick can be explained by the hoped-for effects of ERM entry, but hardly justified, given that it is still some distance away. Or it can be explained by the belief that all the bad news is in the market.

The next big test for the markets will be this week's trade figures. For April, whether or not these provide a shock on the scale of the March figures, the foreign exchange market will experience hiccups on its way to the ERM of the European Monetary System.

The gilt market is likely to remain a nervous place until this dilemma is resolved, analysts said last week. The unexpectedly high figures for local authority borrowing were happily ignored, despite the sudden return to a high monthly Public Sector Borrowing Requirement.

The Bank is keeping its own counsel on funding policy and there was marked hush in trading rooms at 3.30pm on Friday when many considered that the Bank might raise the opportunity to issue stock. This hesitancy is likely to be a persistent feature.

Andrew Marshall

## Bund carries high coupon

By Deborah Hargreaves

A 10-YEAR West German federal bond last week was the Government's biggest and carries the highest coupon since 1982. The issue totalled DM6bn, an increase from the traditional DM4bn of bonds which are regularly offered as part of Bonn's funding requirements.

The bond is being seen as a test case for the West German

Government's efforts to finance unification through the capital markets. It carries a coupon paying 8% per cent, which is a reflection of the rise in German bond yields.

The German fixed income market has been depressed by the prospect of increasing bond issues, to help rebuild the East German economy.



We arrange only those mergers that we know will result in long-term business harmony.



Think together, grow together  
Think about it.  
Pierre and Marie Curie. Wilbur and Orville. Gilbert and Sullivan.

Irrefutable proof, one and all, that two heads are better than one — as long, of course, as they work with one another toward their common end.

At Nikko Securities, we believe that no two entities, business or otherwise, should come together without common principles and a common vision. Which is why all the M&A transactions we've arranged so far have been friendly in intent.

All provided mutual benefits in equal measure. And all, predictably, have led to accelerated growth and sustained business harmony.

## Global connections, total services

Recently, Nikko put this policy into practice by strengthening our own ties with the Blackstone Group of New York who, like us, have no dealings with raiders. And no financial buccaneers for clients.

Backed also by our 119 branches across Japan, M&A teams in almost every office in our 19-country network, and comprehensive financing services, Nikko is positioned now as never before to bring businesses together from around the world.

If you haven't yet hit the right chords in your search for new business partners, it's time we had a talk. It could be the prelude to a great joint performance.



The Nikko Securities Co. (Europe) Ltd.  
55 Victoria Street,  
London SW1H 0EU, United Kingdom  
Tel: 01-799-2222 Telex: 384777

The Nikko Securities Co., Ltd.  
3-1, Marunouchi 3-chome,  
Chiyoda-ku, Tokyo 100, Japan  
Tel: (03)-223-2211 Telex: J22410

The Nikko International Network: ZURICH GENEVA LUGANO FRANKFURT LUXEMBOURG PARIS COPENHAGEN MILAN MADRID AMSTERDAM BAHRAIN NEW YORK SAN FRANCISCO LOS ANGELES CHICAGO TORONTO HONG KONG SINGAPORE BEIJING QINGDAO SHANGHAI SYDNEY MELBOURNE This advertisement has been issued by The Nikko Securities Co., Ltd., and has been approved for the purpose of section 57 of the Financial Services Act 1986 by The Nikko Securities Co., (Europe) Ltd., being an authorized person under the act.

## FT/AIBD INTERNATIONAL BOND SERVICE

ISIN	Country	Face Value	Coupon	Yield	Price	Duration	Rating
GB0000000000	UK	100	11.66	11.66	100.12	2003-07	A
US0000000000	USA	100	8.25	8.25	98.1	2003-07	A
JP0000000000	Japan	100	8.00	8.00	145.26	2003-07	A
DE0000000000	Germany	100	8.00	8.00	145.26	2003-07	A
FR0000000000	France	100	8.00	8.00	145.26	2003-07	A
IT0000000000	Italy	100	8.00	8.00	145.26	2003-07	A
ES0000000000	Spain	100	8.00	8.00	145.26	2003-07	A
PT0000000000	Portugal	100	8.00	8.00	145.26	2003-07	A
GR0000000000	Greece	100	8.00	8.00	145.26	2003-07	A
BE0000000000	Belgium	100	8.00	8.00	145.26	2003-07	A
NL0000000000	Netherlands	100	8.00	8.00	145.26	2003-07	A
LU0000000000	Luxembourg	100	8.00	8.00	145.26	2003-07	A
CH0000000000	Switzerland	100	8.00	8.00	145.26	2003-07	A
AT0000000000	Austria	100	8.00	8.00	145.26	2003-07	A
SE0000000000	Sweden	100	8.00	8.00	145.26	2003-07	A
NO0000000000	Norway	100	8.00	8.00	145.26	2003-07	A
DK0000000000	Denmark	100	8.00	8.00	145.26	2003-07	A
FI0000000000	Finland	100	8.00	8.00	145.26	2003-07	A
IS0000000000	Iceland	100	8.00	8.00	145.26	2003-07	A
IE0000000000	Ireland	100	8.00	8.00	145.26	2003-07	A
UK0000000000	UK	100	11.66	11.66	100.12	2003-07	A
US0000000000	USA	100	8.25	8.25	98.1	2003-07	A
JP0000000000	Japan	100	8.00	8.00	145.26	2003-07	A
DE0000000000	Germany	100	8.00	8.00	145.26	2003-07	A
FR0000000000	France	100	8.00	8.00	145.26	2003-07	A
IT0000000000	Italy	100	8.00	8.00	145.26	2003-07	A
ES0000000000	Spain	100	8.00	8.00	145.26	2003-07	A
PT0000000000	Portugal	100	8.00	8.00	145.26	2003-07	A
GR0000000000	Greece	100	8.00	8.00	145.26	2003-07	A
BE0000000000	Belgium	100	8.00	8.00	145.26	2003-07	A
NL0000000000	Netherlands	100	8.00	8.00	145.26	2003-07	A
LU0000000000	Luxembourg	100	8.00	8.00	145.26	2003-07	A
CH0000000000	Switzerland	100	8.00	8.00	145.26	2003-07	A
AT0000000000	Austria	100	8.00	8.00	145.26	2003-07	A
SE0000000000	Sweden	100	8.00	8.00	145.26	2003-07	A
NO0000000000	Norway	100	8.00	8.00	145.26	2003-07	A
DK0000000000	Denmark	100	8.00	8.00	145.26	2003-07	A
FI0000000000	Finland	100	8.00	8.00	145.26	2003-07	A
IS0000000000	Iceland	100	8.00	8.00	145.26	2003-07	A
IE0000000000	Ireland	100	8.00	8.00	145.26	2003-07	A

STRAIGHT BOND: Yield to redemption of the mid-price. Annual interest is expressed in millions of currency units except for Yen bonds, where it is in billions. FLAT-BATE BOND: US Dollars unless indicated. Margin above 30-month offered rate for US dollars. C-coupon coupon.

CONVERTIBLE BOND: US Dollars unless indicated. Premium - percentage premium of the current effective price of buying shares via the bond over the most recent share price. WARRANT: Equity warrant premium - exercise premium over current share price. Bond warrant as per - exercise yield at current warrant price.

Closing prices on MAY 18

© The Financial Times Ltd, 1990. Reproduction in whole or in part in any form not permitted without written consent. Data supplied by Association of International Bond Dealers.



## INTERNATIONAL CAPITAL MARKETS

## EUROCREDITS

## Finnair gives terms for aircraft finance

AFTER months of deathly calm, last week was one of the busiest for some time.

Finnair announced the terms under which it was to raise \$300m to finance the purchase of McDonnell-Douglas MD-11s and MD-82s. The funds provide 15-year finance for each aircraft but, because it is four years until the final one is delivered, the facility is for 19 years from "door to door."

They carry an interest margin over London interbank offered rates of 35 basis points (0.35 percentage points) - aggressive according to many bankers - and a 17% basis point commitment fee on undrawn amounts. The winning underwriting group comprises Barclays, Dai-ichi Kangyo, Kansai, Sanwa, and the Long-Term Credit Bank of Japan and Manufacturers Hanover.

Chase Investment Bank is arranging a satellite financing for Orion Network System, but further details have not emerged.

Details emerged for a \$345m ship financing for Greenwich Holdings, a private Norwegian company, to buy eight tankers. It comprises a \$165m guarantee facility to the Korea Export-Import Bank and a \$180m five-year loan. The loan carries an interest margin of 14 percentage points.

Barclays is expected shortly to start syndication of a \$100m credit order for British Petroleum, now part of Shell's BP Chemicals group. That eight-year amortizing facility is secured on ships and other property and carries an interest margin of 4 percentage points over Libor.

In the UK, National Westminster is raising \$150m over five years for a 17% basis point margin and a 17% basis point commitment fee. Credit Suisse is also raising \$150m through Commerzbank, Kansai and Union Bank of Japan. This is to carry a 25% basis point margin for years one to four, and 35 basis points for the remaining three years.

Stephen Fidler

## INTERNATIONAL BONDS

## AIBD tries to become Euromarket securities exchange

THE Association of International Bond Dealers has made a pre-emptive bid to become the long-term securities exchange for the Euromarket by making formal approaches to the European Commission in Brussels.

Speaking after the association's annual meeting in Amsterdam, Mr John Langton, chief executive, said he believed the AIBD was the only exchange to have voluntarily filed its statutes and rule book with the Commission.

The AIBD is seeking clearance of its rules under Articles 85(1) and 86 of the Treaty of Rome, dealing with competition and the abuse of a dominant position within the EC. It filed its rules at the end of March and is awaiting a response.

There is a risk that the Commission will come back to us wanting changes on some of our rules, but we will act to defend our members' interests," Mr Langton told the Financial Times. "By addressing the issue in advance, we are putting ourselves at the

forefront of the development of the European market."

In addition, the AIBD is seeking improved international links with other trade and securities industry bodies to strengthen its position. Delegates to the conference were told that on several issues the association is working closely with the International Primary Markets Association (IPMA).

News of this co-operation was a welcome sign of the AIBD's increasing maturity.

One of the forces driving it is the realisation that its current status as a self-regulatory body gives it little real authority beyond its membership. If its members are uninterested, it has an almost impossible task. There was plenty of evidence for this during an annual meeting dominated by sour behind-the-scenes talks. Superficial diplomacy did little to disguise the tension and frustration felt between the AIBD and the two international clearing, Euroclear and Cede.

Since the Dallas conference in 1988, the three parties have been discussing plans to intro-

duce a joint communications network which would save the market up to \$10m each year. For the last 15 months, they have also been negotiating the implementation of the AIBD's Rule 221, introduced in January last year to control the settlement of new Eurobond issue grey market trades.

Both these issues were the subject of strong disagreements in pre-conference negotiations. Little progress was made and the AIBD could only register its frustration.

Mr Langton told the conference: "The AIBD's role is to bring them together, but we must be realistic. We can't impose a measure on the clearing houses. They themselves must progress."

Cede's chief executive, Mr Andrew Luss, said the lack of progress on the network and Rule 221 reflected the need for the clearing houses to find a way to work together. He said that Cede was willing to accept the involvement of either the AIBD or independent consultants in efforts to remove inefficiencies from the market.

Mr Luss made the extraordinary unchallenged assertion that the way securities and cash passing between counterparties in the two clearing systems are processed (via an electronic link known as the bridge) costs the market \$35m of lost interest income each year.

The principal beneficiary of the bridge arrangement is Euroclear. It found itself defending its dominant market position by saying it has already made compromises and stands ready in principle to renegotiate the 1980 agreement which brought the structure into existence.

Yet, when the real relevance of what have long seemed arcane debates had been laid before the conference - that the market's participants could save \$35m each year if there was level competition between the clearing houses - it met a wall of indifference.

Not one delegate picked up the \$35m figure, nor was it denied by Euroclear.

This apathy had already been in evidence when the

AIBD's accounts were reported for approval and some large cost increases went unchallenged.

A detailed report on the collapse of talks to agree on the structure for a joint network with the clearing houses failed to arouse a single question.

The lack of response was symptomatic of the AIBD's growing pains rather than a fundamental malaise. Officials moved after the conference to consider ways of overcoming the problem whereby its external authority is handicapped by its internal procedures.

In the short term, the board will discuss the strategy of surveying members on specific issues in order to gain a decisive mandate for future policy initiatives. A survey on the joint network project would give concrete evidence of members' attitudes.

It would also now be prudent for the AIBD to consider altering its annual programme and divorcing the social and business aspects of its conference. The business at Amsterdam called for an active and opin-

ated response from articulate members using the association's rules to direct policy. By holding the annual meeting as usual after two days and nights of hard carousing, the AIBD contributed to the unsatisfactory result.

This issue goes beyond time-tabling, however. Members have usually either sent delegates on a rota basis or used attendance at the conference as a reward for staff. As a forum for informing and consulting its members, the annual meeting has begun to look like a textbook case of inadequacy.

There have long been murmurings that it would be sensible to separate business and pleasure. Amsterdam has made that a priority.

Meanwhile, negotiations with the clearing houses will have to resume. The differences which nearly stopped further talks before the conference are still there, particularly on the network. However, there was a chink of light on Rule 221.

Andrew Freeman

## NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %	Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS															
Int. Finance Corp.♦	300	1995	5	9 1/4	98.85	Deutsche St. Cap. Mkts	9.341	Finland Export Credit♦	200	1991	1 1/2	15	101 1/2	Merrill Lynch Int.	14.313
Swedish National Housing♦	300	1995	5	9 1/4	101 1/2	Nomura Int.	8.113	Norwegian Export Credit♦	150	1995	5	10 1/2	100p	Baring Brothers	-
Fort Capital♦	200	1997	7	9 1/4	100.08	CSFB	8.788	ECIs	-	-	-	-	-	-	-
Alfa Finance♦	200	2000	10	9 1/4	98.85	Credit Lyonnais	-	Council of Europe♦	100	1992	2	10 1/2	101 1/2	Merrill Lynch Int.	9.853
Japan Development Bank♦	150	1997	7	9 1/4	101.70	LTCS Int.	9.180	British Telecom Finance♦	100	1995	4 1/2	10 1/2	101.675	Bank of Tokyo Cap. Mkts	10.137
Stand. Enskilda Bank†††	100	2000	10	9 1/4	100	Goldman Sachs Int.	-	Comptel Finance♦	100	1992	2	11	101.85	Paribas Capital Markets	9.935
KfW Int. Finance♦	300	1995	5	9 1/4	99.5	Deutsche St. Cap. Mkts	9.341	World Bank♦	125	1995	5	10 1/2	101.59	CCF	9.966
Mitsubishi Trust A/Traffic♦	80	2000	10	9 1/4	102	UBS Phillips & Drew	-	US Export-Import♦	100	1995	5	10 1/2	101.2	Merrill Lynch Int.	10.005
Asian Development Bank♦	300	2000	10	9 1/4	98.195	Shazaron L'man Hutton	8.282	Credit Local de France♦	125	1995	5	10 1/2	101.65	Paribas Capital Markets	9.854
EBU♦	300	2002	12	9 1/4	98.32	First Boston Corp.	8.371	Eurofin††	125	1995	5	10 1/2	101.65	Credit Lyonnais	9.840
CANADIAN DOLLARS															
Nordic Investment Bank♦	100	1995	5	13	101.50	Scotiabank	12.206	Interfin. Cr. National††	30	1995	5	-250p	100.10	Sanwa Bank Int.	-
AUSTRALIAN DOLLARS															
NatWest Australia♦	25	1995	3	15 1/2	101 1/2	NatWest Cap. Mkts	14.387	LUXEMBOURG FRANCES							
Tasmanian Public Finance♦	30	1995	3	15 1/2	101.40	Deutsche St. Cap. Mkts	14.840	Belgelec Finance♦††	800	1994	4	9 1/2	102	Credit Europeen	9.254
Swedish Export Credit††	60	1991	1	18	101 1/2	Barclays Trust Int.	15.971	Fokker NV††	800	1993	3	10	101 1/2	Kredietbank Int.	9.250
D-MARKS															
New Zealand†††	200	1997	7	-	100	CSFB-Eurobank	-	Banque Indosuez-Paribas††	800	1995	6	9 1/2	102	Banque Indosuez	9.424
Osaka City††	200	2000	10	-	100.00	DI Bank	-	Lessee Plan Holdings††	300	1993	3	10	101.30	SGL	9.246
SWISS FRANCES															
Calsonic Nat. des Telecom♦	200	2000	-	7 1/2	101 1/2	Credit Suisse	7.071	YEN							
General Motors Corp.♦	100	1995	-	7 1/2	102	Credit Suisse	7.012	Credit Agricole♦	200m	1993	3 1/2	7.4	101 1/2	Mitsui Tokyo Kobe	8.897
Inter-American Dev. Bank♦	100	2000	-	7 1/2	102	SEB	7.212	Hovdestadstung, Malmberg♦	70m	1994	4	7.1	101.15	Nippon K. K. Maru Secs.	8.882
Council of Europe♦	150	2000	-	10 1/2	101	Sanpaolo del Galardo	7.107	Swedish Nat. Housing†††	100m	1995	5	10 1/2	101 1/2	Mitsui Tokyo Kobe	-
City of Copenhagen††	100	2000	-	7 1/2	102	UBS	7.212	Scand. Airlines System††	100m	1997	7	9.9	101.30	Daiwa Secs.	8.770
First City Trust†††	20	1998	-	7 1/2	101	S.G. Warburg Sedol	-	Notes: ♦Private placement, floating rate notes, convertible. ††Fixed terms. †††Coupon pays 1/2 over 6-month Libor. Call at par June 1995 and on coupon date thereafter. In Coupon pays 1/2 under 3-month Libor. Call after five years at 100 and on coupon date thereafter. In Coupon pays 1/2 over 6-month Libor. Put and call after five years at 100. †††Fungible with AIBD bond launched March 1990. †††Coupon pays 1/2 over 6-month Libor. First coupon 1/2 over 6-month Libor. Fungible with AIBD bond launched October 1989. †††Coupon pays 1/2 over 6-month Libor years 1-4, 4 1/2p over 6-month Libor years 5-10. Call after five years at 100 and on coupon date thereafter. †††Dual-currency bond. Borrower option to redeem in US\$ at exchange rate of 0.735. †††Coupon pays 1/2p over 3-month Libor. †††Coupon pays 1/2p over 6-month Libor years 1-4, 10% fixed thereafter. Call after three years at 100. †††Launched on US domestic market. Non-callable. †††Call after five years at 100. †††Coupon pays 1/2p over 3-month Libor. Put option on payment date. †††Coupon payable in A\$. †††Exchange offer of \$77m straight bond paying 9 1/2 1994/95 for new convertible bond. Note: Yields are calculated on AIBD basis.							
STERLING															
Bradford & Bingley†††	50	1999	9 1/2	-	99.57	CSFB	-								

TOTAL GROUP  
TOTAL COMPAGNIE FRANÇAISE DES PETROLES

## NOTICE OF SHAREHOLDERS' MEETINGS

Notices are hereby given to shareholders of TOTAL COMPAGNIE FRANÇAISE DES PETROLES that they are to convene for Ordinary and Extraordinary General Meetings to be held at 10.30 a.m. on Tuesday 5 June, 1990, at the Palais des Congrès, Salle Havane, 2 Place de la Porte Maillot, 75017 PARIS, for the transaction of the following business:

## AGENDA FOR ORDINARY GENERAL MEETING

- 1- Report of the Board of Directors on operations and accounts for the year 1989; Auditors' Report.
- 2- Approval of the said reports, accounts and balance sheet;
- 3- Income allocation and determination of dividend;
- 4- Approval of transactions covered by Article 101 of the law of 24 July 1966;
- 5- Authorization to be given to the Board to make purchases and sales of TOTAL CFP shares;
- 6- Setting of a redemption price for class "A" shares until the next Annual General Meeting, pursuant to Article 11 of the By-Laws;
- 7- Renewal of the authorization given to the Board to issue debentures (for 5 years, with a new ceiling).

## AGENDA FOR EXTRAORDINARY GENERAL MEETING

- 1- Report of the Board of Directors;
- 2- Financial authorizations;
- 3- Amendment of the By-Laws;
- 4- Authorization to issue securities reserved to the French State and corresponding amendments to the By-Laws.

All shareholders, irrespective of the number of "A" or "B" shares they hold, are entitled to attend the Meetings or have themselves represented there by a proxy shareholder entitled to attend the said Meetings or by their spouse, or else to vote by correspondence.

To be entitled to attend or to be represented at the Meetings:

- a) Holders of registered shares should be recorded in the Company's share register five days before the date fixed for the Meetings.
- b) Holders of bearer shares should within the same time limit deposit through their authorized agent a certificate evidencing restriction on disposal thereof with Banque PARIBAS, Service des Assemblées, 3, rue d'Antin 75002 PARIS, or with CREDIT DU NORD, 6 et 8, boulevard Haussmann 75008 PARIS. The restriction on disposal of these shares must extend until 13 June at the latest in case of Meeting adjournment.

Forms of proxy or of vote by correspondence and admission cards will be available from the above institutions on request.

In accordance with legal requirements, shareholders are hereby notified that:

- should they wish to avail themselves of the opportunity to vote by correspondence, they should apply for a form to the Company or the "Service des Assemblées" of the above-mentioned institutions by sending a registered letter requesting acknowledgment of receipt.
- in order to be honoured, any request for a form of vote by correspondence should reach the Company's head office or the above-mentioned institutions no later than six days prior to the date of the Meetings.
- the duly completed form should reach the Company's head office or the "Service des Assemblées" of the above-mentioned institutions no later than three days prior to the date of the Meetings.
- holders of bearer shares are informed that the form will not become operative unless evidence of restriction on disposal of these shares has been submitted as explained in paragraph b) above.
- no shareholder who has voted by correspondence shall be entitled to attend the Meetings in person or be represented there by a proxy.
- shareholders may obtain the documents specified in Articles 133 and 135 of the decree of 23.03.1967 on request to the Company's head office or to Banque PARIBAS, Service des Assemblées, 3, rue d'Antin 75002 PARIS.

In the event that the quorum required is not reached at the poll on the resolutions, a second Extraordinary General Meeting will be held on Wednesday 13 June 1990 at 11 a.m. at the Head Office of the Company, 5 rue Michel-Ange 75016 PARIS.

THE BOARD OF DIRECTORS

5, rue Michel-Ange, 75016 PARIS, CEDEX 16

**TOTAL**

NOTICE TO THE NOTEHOLDERS  
OF  
STATE BANK OF SOUTH AUSTRALIA

AS 3070007000

Portable Adjustable Rate Notes due June 11, 1992.

(redeemable at the Noteholders' option)

Unconditionally and irrevocably guaranteed by

The Treasurer of the State of South Australia

(EC No. 53875)

According to Article 3(c) of the Terms and Conditions of the Notes the interest rate for the period June 11, 1990 to June 11, 1991 has been fixed at

15 1/4%

The interest amount on AS 1000 comes to AS 152.50

In accordance with Article 5(b) of the Terms and Conditions of the Notes State Bank of South Australia will, at the option of the holder of any Note, redeem on any Interest Payment Date (June 11), such Note at its principal amount provided that all unexpired Coupons relating thereto are attached thereto or surrendered therewith. To exercise such option the holder must deposit such Note together with all unexpired Coupons relating thereto (other than the Coupon maturing on the Interest Payment Date on which such Note is to be redeemed) with any Paying Agent mentioned below not earlier than the date of publication of the Rate of Interest Amount applicable to the Interest Period next following such Interest Payment Date nor later than the sixth Business Day prior to the Interest Payment Date. No Note, if so deposited, may be withdrawn without the prior consent of the State Bank of South Australia.

This year the Put Period will run from May 21, 1990 to May 31, 1990.

May 21, 1990 By: Swiss Bank Corporation, Agent Bank

For and on behalf of  
State Bank of South Australia

Fiscal and Principal Paying Agent:

Swiss Bank Corporation, Basle

Paying Agents:

Banque Glacière de Luxembourg S.A., Luxembourg

Swiss Bank Corporation, London

Swiss Bank Corporation, (Canada), Toronto

## Lendu Holdings PLC

(Australian agriculture and Malaysian rubber)

Highlights from the preliminary announcement for the year ended 31 December, 1989.

- Profit after taxation for 1989 £113,341 (1988 £861,129).
- 1989 was not comparable with 1988. 1988 included non-recurring profit before taxation on disposal of holding in Colly Farms Cotton Limited of £430,000. Also favourable exchange gains amounted to some £250,000.
- Dividend proposed 0.70p (1988 - 0.90p).
- Programme of upgrading quality and increasing numbers of sheep flock is under way in W. Australia.
- Land prices in the vicinity of the sheep properties have increased.
- Partnership in which Lendu has a majority interest has entered into a conditional contract to buy "Gubbagunyah" in Queensland for development into irrigated cotton.

"1989 was a slightly disappointing year caused by weaker wool and rubber prices. However, a programme has been initiated to upgrade the sheep flock and to increase numbers so as to benefit from higher volumes of better grade wool. Land values in the vicinity of the sheep properties appear to be progressing satisfactorily. The conditional purchase of Gubbagunyah in Queensland is an exciting prospect". E. Haddley-Chaplin - Chairman

Copies of the report and accounts available on request from M. P. Evans (UK) Limited, Tube Hill House, London Road, Sevenoaks, Kent TN13 1DG.

This announcement appears as a matter of record only

## Korea Equity Trust

a securities investment trust established under the laws of the Republic of Korea  
managed by

KOREA INVESTMENT TRUST CO., LTD.



U.S. \$50,000,000

Offering of Units evidenced by Beneficial Certificates in the denomination of 1,000 Units each

Offer Price: U.S.\$10.50 per Unit

Barclays de Zoete Wedd Limited

Daiwa Securities (H.K.) Limited

Baring Brothers & Co., Limited

Coryo Securities Corporation

Dongsuh Securities Co., Ltd.

Korea First Investment Limited

Merrill Lynch International Limited

Hanshin Securities Co., Ltd.

Hyundai Securities Co., Ltd.

J. P. Morgan Securities Asia Ltd.

Pacific Securities Co., Ltd.

J. Henry Schroder Wagg & Co. Limited

Shinyoung Securities Co., Ltd.

S. G. Warburg Securities



## Underlying income falls sharply at Montedison

**MONTEDISON**, the Italian chemicals group which owns a 49 per cent share of Enimont, the country's public-private chemicals concern, yesterday reported a 73 per cent rise in consolidated group earnings to L1,156bn (\$495m) last year.

However, stripped of extraordinary gains stemming from revaluations linked to last year's creation of Enimont, group net income fell sharply to L362bn from L490bn. The drop came despite a 7 per cent rise in 1987's earnings thanks to acquisitions and higher energy sales.

Enimont is expected today to disclose the name of its \$1bn acquisition target amid a welter of speculation after the company revealed its spending plans last year.

Among names mentioned are Polysar, a subsidiary of Canada's Nova Corporation, ICI's polypropylene operations and

even Montedison's own Anisomonte fluidized subsidiary. Both Enimont and its two main shareholders remained tight-lipped yesterday.

Montedison attributed its profits fall to a squeeze on margins, notably in the U.S. and Europe, of \$9.5 million from much higher costs for raw materials, notably propylene. Meanwhile, market conditions for many end products deteriorated as a result of oversupply and greater competition, notably in petrochemicals.

The group, which is maintaining its dividend at L50 and L70 for ordinary and savings shares respectively, said the price of its shares was an "exceptionally good" 1983.

However, it earned L302bn from investments against a loss of L76bn in 1983, reflecting a 10% drop in Enimont's profits last week. Meanwhile,

group financial charges also felt, thanks to the Enimont transaction, to £400bn from £765bn.

Net financial indebtedness at the end of last year dropped to £4,241bn against £6,007bn. It was Montedison's regulation of outstanding minority interests in Anismont and Erbamont, another subsidiary.

The company said market conditions had improved in the opening months of this year, leading to a rise in prices for certain key petrochemical intermediates. However, despite signs of improvement, notably on the polymers side, the company warned that conditions "have not yet returned to a level above second-half 1989 levels."

Thus consolidated sales in the first quarter of this year were £1,350bn, a 1.3% addition, partially depressed by the current strength of the lira.

## Framatome loses first court fight with CGE

**FRAMATOME**, France's leading nuclear plant builder, has lost the first skirmish in its court battle against attempts by GGE, the electronics and engineering group, to gain control of the company, but has been told that it has a legally valid case.

The Paris Commercial Court has thrown out a request by Framatome for the sequestration of GGE's assets. GGE, recently acquired majority stake in the plant builder, which is fighting against GGE for its independence.

The court decision does not mean that Framatome does have the right to question the regularity of the transfer of GGE's stake from the state to the private sector, but that such question must be raised in a separate suit, which resulted from GGE's privatization in 1987.

## Phillips & Drew recruits advisers

**SIR GEORGE Blunden**, the former deputy governor of the Bank of England, and **Sir Peter Walters**, former chairman of British Petroleum, are becoming advisers to **UBS Phillips & Drew**, the London investment banking arm of the Union Bank of Switzerland.

**Rudi Mueller**, vice president for the UK, said the two men would bring to the group their combined knowledge of finance and industry. They will start on June 1.

The appointment of the two establishment heavyweights comes as **UBS Phillips & Drew** is trying to re-establish itself in London after suffering severe

losses in the late 1980s.

Since disclosing its problems early last year, the group has reorganised its UK operations and now has ambitions to become a leading player in the European investment and banking markets.

"We use the stamp of acceptability," said Mr Mueller.

UBS Phillips & Drew furthers its aim was to be recognised as a major operation in its own right "and not just because we have deep pockets in Switzerland."

UBS has not reported any results for UBS Phillips & Drew for last year. Mr Mueller said it was "a year of recon-

struction" which produced another loss, though this time much smaller.

UBS had budgeted for a further loss this year, but in the first four months the unit was in profit.

This was encouraging, Mr. Mueller said, though the result in terms of return on equity was still well below the target of 20 per cent after tax, mainly because of the expense of building up the group's new corporate finance division.

However, the division recently won a substantial piece of business when it was appointed manager and underwriter to the forthcoming

Ptas3.2bn (\$507m) placement of the industrial holdings of Banesto, the Spanish bank.

There was still overcapacity in the London securities markets which made for difficulties on that side of the operation, Mr. Mueller said. But UBS was sticking to its belief in having an integrated investment banking strategy. "I am quite optimistic about the prospects after two or three years," he said.

The group is reviewing its wider European strategy, particularly with a view to building up its presence in Paris and Frankfurt.

## Compaq unveils low-cost range

**COMPAQ COMPUTER** is today due to launch a series of personal computer products with prices that rival those of "clone" machines manufactured in the Far East.

The new range represents a significant shift of strategy for Compaq, which has won second place in the US and European personal computer markets based on its reputation for high-performance, fully-featured desktop and portable personal computers with premium

prices. The new stripped-down versions of Compaq's 286 and 386 desktop models will be priced in the US at \$1,700 to \$3,200, roughly \$1,000 below Compaq's current prices for similarly powered computers.

Compaq is aiming the new products at corporate customers building personal computer networks.

"Compaq is the world leader in local area network servers," says Mr. Mike Swavely, president of its North American

operations. However, Compaq's network servers often end up controlling a network of lower-priced clones of Compaq machines.

He expects the new Deskpro 296N and 386N to help it win a larger share of the networking business.

Although Compaq risks undermining its current products, the new models are less expendable, and will appeal to different types of buyers, the company says.

French Government, which has been searching for two months for a peace compromise.

Fratomato is strategically sensitive, as supplier of nuclear plant to a country which depends on nuclear power for 70 per cent of its electricity, the highest proportion in the world.

Public sector shareholders, through the CEA atomic energy authority and EDF electricity board, own 45 per

## Swiss financier buys into HK

**MR STEPHAN** Schmidheiny, the Swiss financier, has bought a controlling stake in Cosa Liebermann, a Hong Kong-based trading group, writes William Dullforce in Geneva.

Cosa Liebermann has 3,000 employees and trades industrial machinery and branded consumer goods, such as Cartier watches and Bally shoes.

Until now, Mr Schmidheiny has had no interests in Asia or in this type of trading.

## Singapore Airlines slows

**SINGAPORE Airlines (SIA)**, the island's flag carrier, boosted group net profits 31.8 per cent to S\$1.2bn (US\$495m) in the year to March, during which it formed a marketing and shareholding tie-up with Delta of the US and Swissair.

Passenger and freight traffic was up 8.9 per cent, but is expected to achieve only an 8.8 per cent gain this year and has been declining since 1988/89 when it was up 12 per cent.

The earnings rise in the latest year - although outstripping an 11.4 per cent gain in revenues to \$35.1bn - was slower than the 33.5 per cent advance in the previous period, held back in part by higher fuel and wage bills.

Net profit was lifted by a change in the fleet depreciation rate, which saved the company \$198m. SIA also had a \$196m surplus from aircraft sales.

Although the court ruled that there was no pressing reason to sequester GGE's shares, it accepted that Framatome had a legally acceptable case over the regularity of the shift in status of its largest single shareholding stake. The court is due to tackle that claim on June 23, the next important phase in the battle.

## JAPANESE RESULTS

### High borrowing costs hit consumer finance groups

**ORIENT CORP** and **Nippon Shippan**, Japan's top consumer finance groups, have reported disappointing results for the year to March as a result of rising financing costs.

Pre-tax profit at Orient, the largest consumer credit company, at ¥23.4bn (\$211m), was only fractionally ahead of the previous year's ¥23bn.

Orient said rising financing costs were offset largely by rises in trading volume. The total sales for two years were ¥38.5bn compared with ¥37.4bn for the year to March of last year's ¥38.1bn. Net income was ¥16.1bn, up from ¥13.9bn.

Orient said it stood to benefit

its nationwide marketing of residential land in 1981, targeting pre-tax profits of ¥24bn, up 1.6 per cent on 1980.

Shinpan Shinpan's pre-tax profit eased 1.8 per cent to ¥25.98bn mainly because interest charges on borrowings rose by 24 per cent to ¥106bn. Shopping credit and loan businesses continued to be brisk, enabling the company to boost sales by 10 per cent to ¥288.4bn.

Net income for the year was down 8.5 per cent to ¥9.2bn. In the current year, Shinpan anticipates a pre-tax profit plunge of 57.6 per cent mainly because of higher interest costs.

## Top property companies show substantial growth

**MITSUBI** Real Estate Development and Mitsubishi Estate, Japan's two leading property companies, showed substantial profits growth in the year to March as property prices and rents continued to climb.

Mitsubishi's pre-tax profits rose for the 14th consecutive year, to ¥85.4bn (\$540m) from ¥79.3bn. The company had net income of ¥63.5bn compared with ¥35.5bn, and sales rose 14.8 per cent to ¥314.5bn as demand for property in the Greater Tokyo area grew.

Mitsui, the sales subsidiary which was listed on the Tokyo

**Stock Exchange** last December, of 15.5 per cent to ¥52.7bn in the year. Sales were up 28.5 per cent on the previous year to ¥604.2bn and the company's net income was ¥29bn from last year's ¥24.6bn.

The demand for property is expected to continue to grow in 1991. Mitsui projects a pre-tax profit rise of 18 per cent to ¥710bn, mainly from apartment block sales and incomes from rents on new buildings. Mitsubishi is aiming for a 8 per cent increase in pre-tax profits for 1991 to ¥58bn.

## Exports boost Alps Electric

**ALPS ELECTRIC**, the Japanese electronic components group, has reported a 643 per cent rise in pre-tax profits in the year to March to ¥11.9bn (¥76m), thanks mainly to the effect of yen weakness on export margins, writes Ian Rodger in Tokyo.

Overall sales were up only 23 per cent to ¥318.9bn, with demand for computer printers and floppy disks sluggish. Exports, which accounts for 50 per cent of overall sales, were especially profitable.

Net profit was up only 8.1 per cent to ¥6.1bn.

## Okuma advances 37%

**PRE-TAX profits** at Okuma Machinery Works, one of Japan's top machine tool makers, surged 37 per cent to ¥8.5bn (\$62m) in the year to March on sales up 16.8 per cent to ¥161.9m.

The new directors of the company, which was rocked by a boardroom upheaval two years ago, have raised the dividend from ¥6.25 to ¥6.5 per share.

Okuma said orders rose 36.9 per cent last year in the machine tool division and 24.7 per cent in the industrial machinery division, with

## Weak yen lifts Yamaha Corp

**PRE-TAX** profit of Yamaha Corp., the Japanese musical instruments and sporting goods group, rose 16.9 per cent to **¥12.1bn** (\$76m) in the year to March, thanks largely to the weaker yen, writes Ian Rodger in Tokyo.

This was in spite of a 3.2 per cent decline in sales to **¥984.7bn**. The company said this was due mainly to a price index adjustment for the exports of electronic musical instruments. Net profit was up 15.6 per cent to **¥43.3m**.

For the current year, Yamaha is forecasting a pre-tax profit of **¥13.5bn**.

March 1990

*Euro-Montaigne* 

EUROPEAN PROPERTY INVESTMENT COMPANY

**Euro-Montaigne N.V.**

*created by*

**B.A.I. Properties S.A.**  
**Caisse des Dépôts et Consignations**  
**Groupe des Assurances Nationales (GAN).**

*Authorized Capital DFL 415,864,000*  
*Paid-up Capital DFL 327,000,000*

**B.A.I. Properties S.A.**  
*acted as adviser*

 **BAI**  



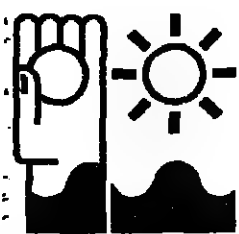




## FINANCIAL TIMES REPORT

## SCOTTISH TOURISM

May 21 1990



Scotland offers a combination of history, superb scenery, and outdoor activities which

should attract tourists in droves. A big investment programme is under way, mainly by the private sector – yet the tourism market remains static, writes James Buxton

## Investors wake up to Scotland

THE SCOTTISH tourist industry is enjoying an unprecedented upsurge of investment. In many parts of the country projects are going ahead to create new hotels and leisure complexes, golf courses and heritage centres. It is a rare hotel in the Lowlands that does not "hum" daily with conference business, and many is the whisky distillery in the Highlands which now shepherds visitors past its stills.

At the last count by the Scottish Tourist Board, investment projects in tourism worth about £200m were underway. On top of that there were another £100m worth of "fairly firm" future schemes and another £400m worth of "possible and longer term" proposals – a total of about £700m, excluding projects worth less than £500,000 each.

A roundup of the projects involving golf courses produced a total of 61 new courses on 38 locations, of which six schemes are under construction.

Although the Scottish Tourist Board (STB), the Highlands & Islands Development Board (HIDB) and the Scottish Development Agency (SDA) offer grants and other assistance for tourism projects, more than

half of the £200m of schemes in progress are funded by the private sector without any government aid.

"International investors have suddenly woken up to Scotland," says Mr Tom Band, the STB's chief executive. "The new projects are generated by a belief that the market can sustain them."

Even if, as is likely, some of these proposals are postponed or cancelled because of the current high interest rates or because they are seen to duplicate rival schemes, enough is going on to lift the Scottish tourist industry to a higher level of quality.

In terms of quantity, tourism can already claim to be Scotland's largest single industry – its earnings of about £1.6bn in 1988 contributed 6 per cent of the Scottish gross domestic product and employed 180,000 people. Scotland can also claim a balance of payments surplus of about £450m in tourism, while Britain in general is in deficit.

Yet the sudden growth of new tourist and leisure schemes – only two years ago the tourism authorities were sighing for more investment and more imagination in Scottish tourism – is based on

what is currently a static market. The number of trips and bednights spent by both overseas and UK visitors fell by 11 per cent between 1984 and 1988 (the last year for which full figures are available), although the number of bednights spent by overseas tourists was up by 4 per cent.

The statistics also suggest that tourism spending increased only marginally in real terms over the 1985-88 period, and actually fell from 1987 to 1988. Hotel occupancy in 1989 (a year with an outstandingly sunny summer in Scotland but for which few statistics are yet available) increased by only 2 per cent.

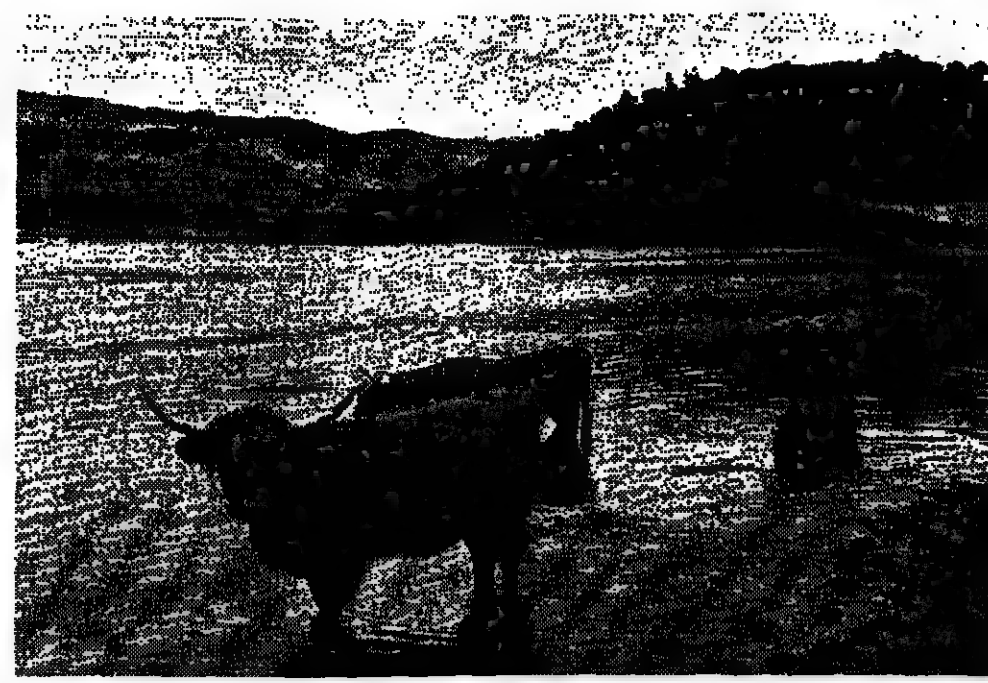
Much of the decline in tourist numbers is due to the fact that over the past two decades British people, and Scots in particular, now take their main annual holiday abroad rather than in Britain. Instead, Scotland has increasingly come to be perceived as a high quality destination for second holidays and weekend breaks, while it maintains a strong appeal to overseas visitors, led by those from the US who are also proportionately the biggest spenders.

Scotland has always had much to attract visitors – beautiful and wild scenery, strong historic associations, its role as the birthplace of golf, the chance to shoot red deer and grouse and to catch salmon.

The upgrading and modest expansion of Scotland's tourism and leisure facilities means, for example, that in Edinburgh the grey old North British Hotel (now owned by Queen's Most) is being refurbished at the cost of more than £20m to become a five star hotel.

On the shores of Loch Lomond a hotel, time-share and leisure complex is being built by Grangeland, which successfully pioneered this type of project in Aberdeenshire. At St Andrews, the cradle of golf, the Old Course Hotel has been extensively renovated by Japanese investors. Other Japanese owners have taken over the Turnberry Hotel on the Ayrshire coast.

The city of Glasgow, once synonymous with industrial dereliction, is demonstrating that a post-industrial city can



Highland cattle contemplate the far horizon. For many months of the year, say those in the tourist industry, visitors stay away and Scotland's scenery is left to such as these to appreciate

make a living from visitors and its arts facilities.

In the Highlands and other rural areas, the traditional country hotels may now offer a luxurious table, while landowners are finding their fishing, stalking and grouse moors command ever higher prices.

However, the picture is not uniformly cheerful. There are plenty of opportunities that are not being taken. It remains to be seen whether Edinburgh implements the cardinal points of the plan drawn up by a consortium of agencies last year to make the city more appealing for visitors, while Stirling, with its magnificent castle on a rock in the heart of the popular central belt, so far represents an opportunity missed.

As Dr John Healey of the Scottish Hotel School wrote recently: "There are numerous operational aspects which require further improvement: dirty toilets, inadequate signposting, antiquated opening times, lack of direct air links (although now transatlantic flights may use Glasgow, this will improve), 'underwhelming' visitor attractions, a

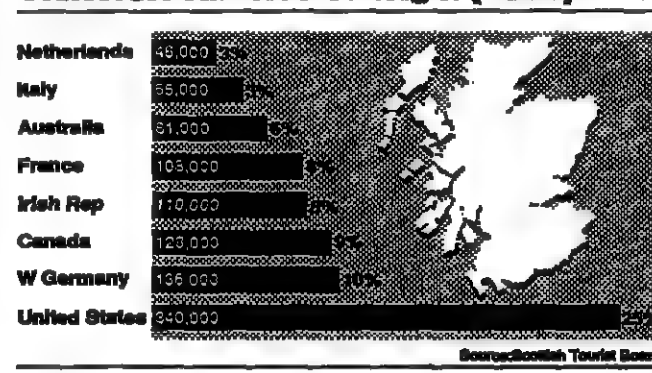
poorly funded overseas promotional effort (by the STB), unattractive conditions of pay and employment – to name but a few."

Scotland's improvements are being paralleled by other tourist countries. Mr Band of the STB points out that Spain, the most popular destination for British tourists, is attempting to move upmarket. And, he says, "east Europe could in due course provide a lot of the things that Scotland provides,

with the added excitement of being somewhere new." He warns against Scotland becoming complacent.

Others caution against the mindless creation of "me-too" projects in the field of golf and time-share facilities, and conservationists believe that many golf course projects are really stalking horses for housing schemes. Scotland's tourist industry faces several formidable disadvantages. The first is undoubtedly

### Visitors: countries of origin (1988)



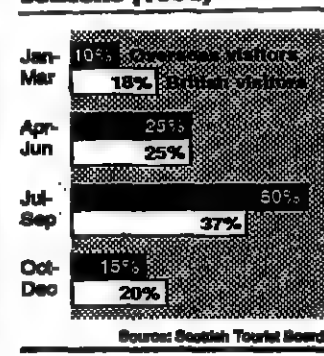
edly the weather, listed by more than a quarter of all visitors as their principal dislike. In the Highlands part of the HIDB's assistance programme focuses on visitor attractions suitable for wet days.

Another problem is that Scotland does not have the population to support very large visitor attractions. "There's not a sufficient day trip home market," says Dr Gordon Adams, director of development and investment at the STB who points out that there are very few attractions in Scotland that succeed in bringing in more than 100,000 visitors a year.

Finally, there is the question of attitudes to tourism. Although Scotland is more conscious of the importance of tourism to its economy than many parts of England, and Scots have an image of being a friendly and hospitable people, they do not always provide good or helpful service in hotels and restaurants. "We all know that Glasgow's miles better, but I question whether Glaswegians smile better," quipped Dr Jonathan Rounce of Arlington Waterside, a tourism development company, at a tourism conference last year.

One of the actions of the Scottish Office's recently created co-ordinating group on tourism, which brings together the STB, British Tourist Authority, SDA and HIDB under the chairmanship of Lord Sanderson, a Scottish Office minister, has been to commission the drawing up of a scheme to improve the training of the Scottish labour force for work in tourism. Its proposals are due to be revealed soon.

### Relative popularity of seasons (1988)



## BUSINESS

### City and country venues compete for conferences

THE TOURIST industry all over the world woke up long ago to the fact that business tourism was profitable – Mr Eddie Friel, director of the Greater Glasgow Tourist Board, reckons business tourists spend three times as much per head as leisure tourists. Also, business tourists can include decision makers, who can be wooed towards sitting a factory in the area, so investment-hungry countries are keen to attract conferences, make the delegates comfortable, give them the meeting place, offices, and telecommunications they need, and kindle a desire to return.

Glasgow and Aberdeen have modern, purpose-built conference centres, and another is to be built in Edinburgh, which already has a large exhibition venue at Ingleton.

There are also small conference centres ranging from the discreet, often remote hotel catering for small numbers, to the hotels and halls hoping to bring in the small-to-medium-sized conference.

The international conference market is fierce, and the Scottish Development Agency, which is leading efforts to build Edinburgh's conference centre, has learned one lesson from its earlier venture with the Scottish Exhibition and Conference Centre in Glasgow: An operating company is being put together to sell conferences before the building exists, and to ensure that the technology installed is in tune with clients' needs.

Dr Des Bonnar, SDA director for Edinburgh and Lothians, says conference centres do not make money – they are loss leaders, which spin off benefits into the local economy. Edinburgh's £26m conference centre, now going through the planning process, should be completed in 1993. It will be able to take 1,200 delegates subdivided into conferences of 200, 300 and 500 with acoustic separation achieved by revolving two sections of the main auditorium.

The leader in the Scottish conference market is the £36m Scottish Exhibition and Conference Centre, built on profoundly derelict land in Glasgow's docklands and opened in 1988. Its 18,000 sq m in five interlinked halls have brought £26m in convention business in less than three years.

However, the centre has also brought accumulated losses of £5m, and is not expected to return to profit before 1993. This has brought some political flak, although the centre's defenders argue that other large exhibition and conference venues took a decade or more to become profitable.

Mr Alan Brunwell, the SDA's head of tourism, is unrepentant about the SDA's leading role in the SECC. It has bought substantial economic benefit to Glasgow, he insists, from land which some might have written off as unusable.

The Aberdeen Exhibition and Conference Centre has also had a slow start. Mr Clarke Milroy, managing director, is pressing for more staff from his public sector masters, and is keen to give the impression of a man fighting with one hand tied behind his back.

He has only two sales staff for his 10,500 sq m of space, he says, claiming the SECC has 20 selling its floorspace.

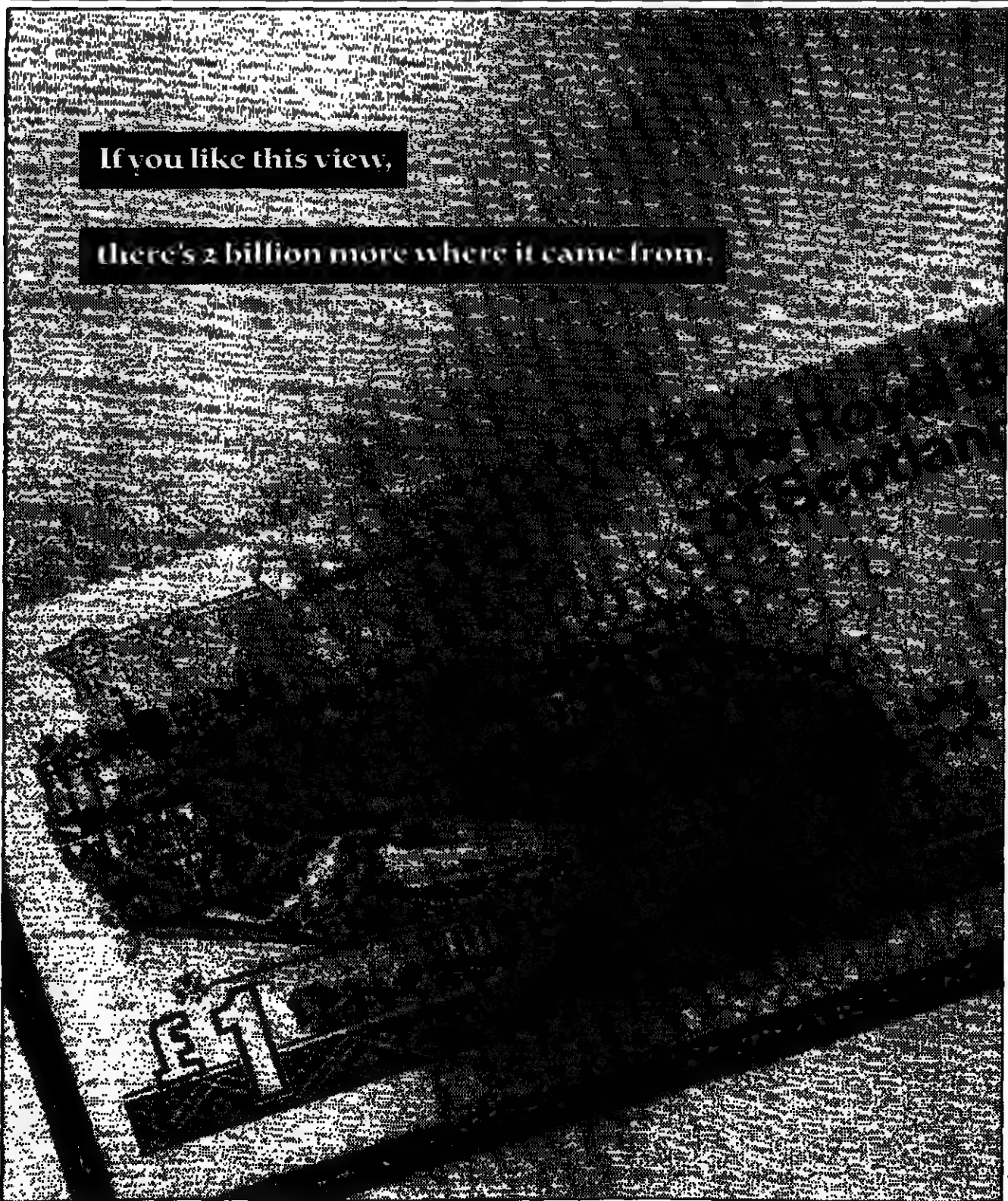
Like SECC, the centre is a flexible space, which lives on a diet of local sports clubs, craft exhibitions, trade shows and pop concerts, as well as headline conferences, such as the political parties which are beginning to make bookings – the Scottish Conservatives are there this month.

The site is being further developed with the addition of a hotel – the regional council will build the shell and let it on long lease to the operating company, which will fit it out.

At the smaller end of the market, companies and hotels are looking for a share of the action, and finding out that it is not a cheap option – just the computer costs can impose a five-figure entry fee.

The average number of delegates at conferences in Scotland is quite small, and the Scottish tourist board is helping to market the small venues, of which the country has a good supply, for small conferences – such as in a castle or country house.

Tom Lynch



If you like this view,

there's 2 billion more where it came from.

The Scottish Tourism market is worth some £2 billion annually. Which comes as no surprise, considering the abundance of beautiful scenery and the sheer wealth and variety of attractions to be found there. So investment in Scotland has never been easier. Or more profitable. We've even put together an investment pack to help you along the way. And if there's any extra advice you need, simply call our Investment and Planning Division on 011-732 2433. It's money in the bank.



Please send me more information on investing in Scottish Tourism.

NAME \_\_\_\_\_

POSITION \_\_\_\_\_

COMPANY \_\_\_\_\_

ADDRESS \_\_\_\_\_

POSTCODE \_\_\_\_\_

TELEPHONE NUMBER \_\_\_\_\_

Scottish Tourist Board, 21 Ravelston Terrace, Edinburgh EH4 3EU.

## GLASGOW FOCUS

### A cultural surprise

TWENTY YEARS ago, Mr Eddie Friel's job would have seemed as relevant as an ice cream seller in the snow, and the Greater Glasgow Tourist Board, which he has headed since its formation in 1968, would have been a music hall joke.

Perceptions are changing, but when Glasgow was named Europe's City of Culture for 1990 – in competition with, among other places, Edinburgh – there was still amusement and disbelief among those unable to associate Glasgow with anything other than the city's gritty, derelict alleyways and violence-ridden streets.

By contrast, Mr Roger Carter, who takes over the job of selling Edinburgh next month, need convince nobody that the capital is a lovely place, or as Europe's City of Culture for 1990 it has an annual cultural festival.

Edinburgh's tourism business still dwarfs Glasgow's – it takes 60 per cent of Scotland's overseas visitors – but the capital assumed for decades that tourists would just keep coming. Now it is running to catch up with its ancient rival's aggressive activity in the tourist market.

Glasgow started its rehabilitation in the 1970s, with a drive to rejuvenate its east and just keep coming. Now it is running to catch up with its ancient rival's aggressive activity in the tourist market.

When Mr Friel took up his post, Glasgow did not appear in any brochure overseas; summer occupancy rates in hotels and guest houses was 84.5 per cent and the theatres closed in the summer.

The city's profile had, however, been boosted by the new gallery housing the Burrell collection, the art collection of a shipping magnate, adding to the remarkable Victorian Art Gallery and Museum at Kelvin-side. Glasgow was the home of Scottish Opera, the Scottish National Orchestra, Scottish Ballet, and the Citizens' Theatre. "It was the best-kept secret in the globe," says Mr Friel.

He started advertising Glasgow's festival which lasts 52 weeks a year and was "better than London – access was easy and you didn't need a second mortgage to pay for a ticket." Five festival companies were formed to reflect traditions once strong in Glasgow but lost over the years – jazz, folk

and choral music, dance and the eclectic Mayfest. Theatres stayed open, and hotel and guest house occupancy rates rose.

Mr Friel says Glasgow is in a better position to attract investment now that it is positioned in the market as a European cultural destination.

Flagship events – the 1988 summer festival of the European City of Culture – have been used to keep Glasgow in the national and international eye. The Glasgow Garden Festival was also seen as important in proving to potential investors and local authorities could work in a city which had taken free attractions for granted. An exhibition called "Glasgow's Glasgow" – as brash and noisy as the city itself – hopes to become a permanent feature.

Like Dr Des Bonnar, Edinburgh and Lothians director of the SDA, Mr Friel insists the two cities are not in competition. "Anyone who comes to Scotland and doesn't go to Edinburgh is missing out on an essential part of the Scottish experience," he says.

The structure for promoting the two cities is the same. The Greater Glasgow Tourist Board is a company limited by guarantee, owned by member companies and some local authorities. Its parallel vehicle is Edinburgh Marketing.

Dr Bonnar concedes that Edinburgh has never taken tourism seriously, partly because it seemed to be self-perpetuating and partly because at its peak – in the three weeks of the festival – it can seize up the city's traffic and be a nuisance.

The Edinburgh Tourism Review, completed last year, approached tourism as a business. It found the city was falling behind competitors – such as York, Bath and Chester – in market share and quality of

product. The length of stay was shortening and more competition was on the way – the new Eusebius development will be two air hours away. The warning shot helped the SDA put together the Edinburgh Tourist Initiative. The Scottish Tourist Board has pitched in with a £250,000 contribution.

The parties set up Edinburgh Marketing – the district council providing most of the £1.5m a year funding – with the involvement of local tourist sector businesses.

The company is in its early days, but is preparing to tackle one of the most famous and least used tourist assets in the UK – the Royal Mile of buildings from late medieval to Victorian linking the Castle and the Palace of Holyroodhouse.

The street, which has seen many of the great dramas of Scottish history, is now regularly jammed with tourist coaches, and lacks clear information about its main features. Such is its lack of presentation that 60 per cent of visitors never get beyond the castle.

Dr Bonnar says the plan is to manage the Royal Mile so that people experience it properly – it will not be sanitised as a pedestrian precinct, but tourists should be able to see it on foot and with proper interpretation.

The city will be marketed to tourism intermediaries, such as coach tour companies.

Edinburgh Marketing recognises that the use of tourism stock – such as hotel occupancy rates – outside the three peak summer months has to become more efficient if new investment is to be attracted. This means spreading attractions through the year. The start has been made with the new Science Festival every May.

Tom Lynch

### VOLUME AND VALUE OF TOURISM IN SCOTLAND

	1985 (m)	1986 (m)	1987 (m)	1988 (m)*
<b>Domestic tourism</b>				
Trips	12.6	11.9	13.4	11.0
Bednights	57.1	55.6	58.1	52.7
Expenditure (£)	1,117	1,224	1,521	1,211
<b>Overseas tourism</b>				
Trips	1.3	1.3	1.4	1.5
Bednights	13.7	12.8	13.4	14.0
Expenditure (£)	319	360	373	410
<b>Total</b>				
Trips	13.9	13.2	14.8	12.5
Bednights	70.8	68.4	71.5	66.7
Expenditure (£)	1,436	1,584	1,894	1,621
Share of total tourism spending	12.4%	13.3%	15.7%	12.8%

\*Provisional estimate

Source: Scottish Tourist Board



## SCOTTISH TOURISM 2

## HERITAGE

## Small country, great legends

THE BIGGEST single tourist attraction in Scotland is Edinburgh Castle, which topped 1m visitors last year. All over Scotland, tourists visit castles, ruins and preserved - battlefields and palaces.

Many far-flung English speakers claim Scottish descent - thousands even don "Highland" dress and hold clan gatherings in their own countries.

For such a small country, legends have grown up around a remarkable number of characters. Mary Queen of Scots is the second most written about woman in history; everyone knows that Robert the Bruce chatted with a spider before going off to defeat the English; and there is continuing fascination with the French-Polish upstart Charles Edward Stuart "Bonnie Prince Charlie" - who led thousands of Highlanders to the slaughter of Culloden in 1746.

Other tourists come to remember gentler souls, like poet Robert Burns, author Sir Walter Scott, economist Adam Smith, and the engineers and scientists who invented a disproportionate share of the machines which powered the industrial revolution.

The principal guardians of the country's ancient heritage stock are Historic Buildings and Monuments - the state sector body - and the National Trust for Scotland.

Nearly 2m people visited the Trust's 60 paid-for attractions in 1988, while HBM had 2.45m paying visitors to its 330 attractions in its direct care. Both organisations fund repair of historic buildings in private hands.

Both have done much in recent years to make those ancient glories more accessible - those in state care in particular tended to be forbidding, with little interpretation, and guidebooks seemingly written for the committed scholar.

HBM's primary responsibility is to conserve those monuments for the future, says Mr Jenny Hest, head of public relations for HBM. "We work in a much more commercial way than we used to but that is secondary to conserving and looking after what's in our care."

The guidebooks are more attractive and the interpretation is brighter, though the

entrance to many sites could be more welcoming.

The more commercial approach has included attracting sponsors and blurring out buildings - thus corporate dinners can be held in the glory of Stirling Castle, and the old castles and palaces form a backdrop to many advertisements and film scenes.

HBM has developed a travel trade section and developed an "explorer" ticket - overseas visitors can buy a ticket for all HBM and NTS attractions.

HBM's properties range from such as its 5,000-year-old sites in Orkney - the village of Skara Brae and the magnificent chambered cairns of Maeshowe - to industrial archaeology.

Its biggest project is a £2m plan to improve access to and the organisation and interpretation of Edinburgh Castle. Its newest is the Dallas Dinn distillery - the last built in the 19th century. Mothballed in 1983 in the downturn in the industry, it is now a museum - giving HBM the opportunity to develop its own valued malt whisky. The Historic Scotland.

Industrial archaeology projects are attracting more interest, and this has been taken a step further with the use of heritage as a vehicle of urban regeneration.

Perhaps the most striking example is in Dundee, where the Discovery, the first vessel built in Britain for scientific research and which carried Scott and Shackleton on their 1901-1904 Antarctic expedition, is the centrepiece of a waterfront project combining a £5m heritage centre, cinemas, a nightclub, sports facilities and a hotel on land once hopelessly derelict.

Faced with Dundee's decline in the late 1970s, the local authorities, the Scottish Development Agency and the private sector formed the Dundee Project to revitalise the economy.

The moving of the Discovery from London to the city where she was built has proved a focus for reawakening the city's spirit - the whole renewal package has been sold under the "City of Discovery" badge.

Dundee's tourist industry is tiny. Business visitors keep hotel occupancy high on weeknights, so the Discovery and other attractions are seen as a draw for weekend tourists. The



A gentle memory: the Robert Burns monument in Dumfries

Discovery will move to her new berth next year, and the heritage centre will open in 1992.

The whole development will have cost £50m - £7m from the public purse and £43m from private industry, mainly the "superstore" and DIY warehouse which have taken up the south end of the site. The heritage centre is jointly financed by the Scottish Development Agency, the Glasgow-based GA Group and National Leasing and Finance.

The next possible project is a textile heritage centre to reflect the city's pre-eminence in the manufacture of jute which, among other things, covered the wagon trains that opened the American West.

To entice tourists further up the east coast, a group of Aberdeen businesspeople have floated a plan for an Oil Experience. The council is holding some land on the city's searoom for the £30m project, which the organisers expect to admit, will only be economic if the oil companies sponsor it. Aberdeen cannot hope to get enough visitors to make a £20m development profitable.

Many Scots are sensitive about the potential for "Disneyfication" of Scotland. Dr Gordon Adams, the STB's

director of investment and planning, insists that a Disneyland would not be appropriate.

"You can have a tremendous story building on what is there already. Sites already existing just need to be developed to quite a minor extent. Often those attractions will be and must be on a heritage theme."

There are problems - the interpretation of some periods in Scottish history, such as the Highland Clearances, is the subject of fierce debate. It is difficult to present the truth of a story if that story is still embroiled in controversy.

There have been temptations towards going over the top - Stirling Castle deserves more than its 200,000 visitors a year, and suggestions have included a funicular railway up the castle rock.

On a smaller scale, there has been a mushrooming of small private sector visitor attractions which could be loosely defined as "heritage." The whisky industry is a popular draw - many distilleries have visitor centres and the industry has a £2m heritage centre in Edinburgh - and other industries have followed suit.

Tom Lynch

## James Buxton on hotel development

## A flourishing industry

AN eighteenth-century mansion near Glenrothes in Fife which recently became a hotel may have some important lessons for Scotland's hotel industry.

Balbirnie House, for nearly two centuries the property of the Balfour family and then somewhat incongruously the headquarters of Fife regional council, is now a Grade-A hotel with 30 bedrooms. There are conference facilities for up to 120 people as well as smaller meeting rooms, and the hotel can provide a banquet for around 200 people. It is set in a 400 acre publicly-owned park with a golf course close to the house.

Balbirnie, which opened about six months ago, is the project of Mr Eric Brown, an experienced hotel manager and past lecturer on hotel management who, with partners, has invested about £2m. What is significant about it is its size, its location and the markets in which it is operating.

Bigger than the average country hotel (which usually has about half its number of rooms), it is within an hour's drive of Edinburgh, Perth, Dundee and St Andrews, a prosperous and, by Scottish standards, well-populated area. It is close to tourist attractions such as Falkland Palace, to golf courses (St Andrews) and to industrial centres

AVERAGE LENGTH OF STAY AND DURATION		
	Domestic tourists (1988)	Overseas tourists (1987)
Average length of stay (nights)	4.8	9.8
Average expenditure per trip	£110	£275
Average expenditure per night	£28	£28

Source: Scottish Tourist Board

(Glenrothes is a centre of electronics and other hi-tech industries). Balbirnie can thus appeal to - and accommodate - people from the corporate sector (for conferences and entertainment), the leisure market (such as weekend visitors), and the tourist sector (the hotel is being marketed in the US tourist and golf markets), while still remaining relatively intimate in scale.

"I travelled the length and breadth of Scotland before I found a suitable property in the right location," says Mr Brown.

He believes it is easier for a private company to create this kind of venue than a large hotel company. "A big company usually needs more rooms to support its overheads and marketing effort, but that may defeat the purpose the business user wants something more personal."

Across Scotland, roughly half the £700m of known tourism projects - some of them under way, some fairly firm and others long-term possibilities - are in the hotel and accommodation sector. But as other articles in this survey show, the definition of a hotel can encompass leisure centres, conferences and golf courses, or a combination of all three.

Scotland provides more conventional hotels in the main cities. Expansion and upgrading is under way at many hotels in Edinburgh and Glasgow, while elsewhere in the south redevelopment projects include the Old Course Hotel at St Andrews.

Such is the scale of upgrading works that concern has been expressed that there could be a surplus of top quality accommodation and a shortage of three-star hotels in the city. Many schemes are going ahead or are being considered following a year - 1989 - during which, in spite of unusually good weather, hotel occupancy in Scotland went up by only two per cent.

In the Highlands and Islands in 1988, hotel occupancy between April and October was only 55 per cent - a rise of just 1 per cent from the previous year. Both the Scottish Tourist Board and the Highlands & Islands Development Board now want to use their financial resources to improve the quality

of Scotland's existing hotels rather than to increase the country's hotel room capacity. Mr Ian Grant, the new STB chairman, the company that the board's priorities in the hotel sector were to help leisure projects and "upgrading existing accommodation and the provision of en suite bathrooms."

It has given £1.5m in grants to projects worth £25m over the past three years. Years of exhortation by Mr Grant's outspoken predecessor, Mr Alan Devereux, combined with the STB's grading scheme for hotels and guest houses, have gradually pushed up the average quality of hotels in Scotland, especially country hotels.

But not every rural hotel needs to be luxurious. The idea of buying or creating a country hotel, particularly in the Highlands, appeals to many people. "But it's hard work and not many people enjoy it," says Mr Grant.

However, the weather, the short tourist season and the lonely winters may not be kind to them; they may lose money and discover they don't enjoy the business after all. This shows in the very rapid changes of ownership of many Highland hotels. Experience shows that many small hotels only make money if the owners do almost all the work themselves, including the cooking. "A good family-run hotel can be an outstanding success," says Mr Grant.

To help, the HDB offers a business training programme and recommends hoteliers to link their hotels to other activities, and try to generate out-of-season business. Mr Brown of Balbirnie House says: "For many people, running this type of hotel is a way of life rather than a business. They don't really contemplate making a commercial return on capital, but they make their money out of the capital appreciation when they sell. They tend to overcapitalise and under-trade."

## Tom Lynch looks at the idea of golf as a tourist attraction

## The land of 400 courses

SCOTLAND gave the world the game of golf centuries ago, but has only recently woken up to the fact that golf is an asset it can also sell.

By the early 17th century, the Scots had realised that the low-lying sandy terrain along their coasts was ideal for "golf." So popular did golf become that it was made illegal for a while because it so distracted devotees.

The country has more than 400 golf courses, from the great Open Championship venues of St Andrews, Muirfield and Turnberry to the nine-hole courses run by committees of enthusiasts in villages where green fees are collected in "honesty boxes" and greens are fenced off from the cattle and sheep which substitute for motor mowers.

The world's first golf club was formed in Edinburgh, and 216 years ago a group of nobles and gentry founded the body now known as the Royal and Ancient Golf Club, sited in the seaside university town of St Andrews from where - jointly with the US Golfing Association - it controls world golf.

The idea that golf should be sold as a tourist attraction was a long time taking root. Many of the best courses are public, often owned by local councils and a facility for local people need not go looking for outside business.

There was no need to court tourists to the great courses - only 145,000 rounds of golf a year are available on the Old Course at St Andrews, and demand is such that no marketing is needed.

Dr Gordon Adams, director of investment and planning for the Scottish Tourist Board,

acknowledges that golf as a tourist attraction was not always well presented. Many courses are too short, and do not have the facilities tourists need - club hire, car parking, changing rooms and diversions for non-golfing companions.

It is hardly surprising that the selling of golf has been led by those hotels which own their own courses - Turnberry in Ayrshire, where the Open was last staged in 1986 and will be again in 1994, and Glenaeles in Perthshire.

Both were owned by British Transport Hotels until the early 1980s, and are now five-star hotels offering full facilities for golfers and diversions for the rest.

Nor is it surprising that Japanese investors have seen the potential of Scottish golf. In 1987, Mitto Kogyo, a Japanese family-owned company, bought Turnberry from Sea Containers, and Seijo Corp, a member of the Saison Group, has a stake in the Old Course hotel at St Andrews, which reopened this month after a £15m redevelopment.

Mr Peter Crome, general manager of the Old Course Hotel, does not have a golf course as part of the property - the best he can do for those wishing to play the Old Course, probably the most famous in the world, is to enter their names in the daily ballot for tee times.

But with three other courses in St Andrews, 30 in the county of Fife, and top-class links courses such as Carnoustie just over the border in Angus, Mr Crome is positive about the hotel's ability to offer as much golf as anyone wants to play.

He believes the infamous

seasonality of the Scottish tourist trade can be ironed out by appealing to the incentives, conference and weekend breaks markets. The leisure centre, which has become essential at the top of the market, is complemented by the biggest golf shop in town and a health club offering, among other things, a vast range of massage techniques.

His visitor profile is 55 per cent American, 35 per cent British, and he believes more UK trade is available, particularly in the quieter months.

Turnberry and Glenaeles also offer the full range of upmarket diversions. Turnberry's advantage is that it has two championship courses.

Mr Chris Rouse, Turnberry's general manager, said his hotel had just completed an £8m refurbishment over five win-

there have been protests from conservationists that some are simply sops offered by developers wanting to build lots of houses in sensitive areas.

Those concerned with tourism are relaxed about the number of schemes proposed - presented variously in Scotland as a £10m bonanza and a bubble bound to burst. There is a strong feeling in the Scottish Development Agency and the STB that many plans will not come off and that the market will sort out how many of the courses are ever built.

There is some scepticism about those that claim to be championship courses - the championship network in Scotland is thought unlikely to expand because other European countries are investing in golf and want their share of the big events.

The STB's strategy is to assist golf clubs to provide car parks and club houses, and encourage tourists to explore what one official called the "hidden gems" of Scottish golf - magnificent, little-known courses like Edzell, Monifieth, Crieff, Portpatrick and Macrahanish. Dornoch, in Easter Ross, was a "hidden gem" once, but has been discovered by thousands and claims to be Tom Watson's favourite.

Those who run small clubs are being encouraged to consider that a large proportion of their green fees - two-thirds in some cases - come from visitors, so that local people are having their golf subsidised and ought to do more for visitors.

The STB has also put £300,000 towards the £1.8m golf museum opening in St Andrews next month.

## CRAIGENDARROCH

One of the immutable laws of business

is this. The smaller you are, the harder

you work. And

the HARDER

you work, the

HARDER it

becomes to take an objective view of

the company. At Craigendarroch

we rather specialise in smaller

conferences, planning meetings, call

them what you will.

SUPERB FACILITIES,

unrivalled cuisine,

perfect peace and

breath-taking scenery

have charms to soothe the hardest

pressed. When all is said and done,

excellence is the only bottom line.



HOTEL A COUNTRY CLUB  
BRAEMAR ROAD, BALLATER, ROYAL DESIDE AB15 5XA  
PHONE ANN STARK ON BALLATER (03397) 55555.

A member of The Craigendarroch Group. Opening their second resort soon on the banks of Loch Lomond at Cameroun House.

A golfer at Rothessay, one of Scotland's many excellent courses

## LEISURE DEVELOPMENTS

## Millions of pounds flood in

THE LAST three years have seen the transformation of the sleepy village of Ballater in Aberdeenshire, and the company that turned a down-at-heel hotel at the western edge of the village into a leisure complex is also ensuring that Loch Lomondside will never be the same again.

Craigendarroch Group, a subsidiary of Cannon Street Investments, put £13m into extending the Craigendarroch Hotel, upgrading it to a four-star, and adding a conference area, a leisure complex, time-share lodges and a dry ski slope.

Ballater always did have some tourist trade. There is a continuing public curiosity about the Royal Deeside image created by or for Queen Victoria. If you don't blink, you can glimpse Ballater's castle from the road not far from Ballater - and there is skiing in the nearby hills most winters.

In the early 1980s, Aberdeen-based Kildonan Investments, which sold itself to Cannon Street Investments in 1987, decided Ballater had other virtues. Mr Chris Gordon, Craigendarroch's sales and marketing director, said there was a "quality desert" on Deeside.

Kildonan's research showed that Deeside had top-of-the-market visitors, but there was not even a three-star hotel for 30 miles and no luxury self-catering. There was a fair-sized local population, with Aberdeen about 50 miles away, and good access via Aberdeen Airport for the rest of the UK.

Craigendarroch was, he admits, a high-risk venture, but with timeshare sales proving relatively recession-proof and the occupancy rates of the hotel exceeding all reasonable expectations, the company contributed £1.4m net pre-tax to group profits last year.

The next venture is at Cameroun House on Loch Lomondside, on the site of an old theme park, with a slightly bigger hotel, a few more lodges and a 9-hole golf course instead of a dry ski slope. Kildonan has committed £13m - again in a "quality desert." Glasgow's bigger catchment area is an advantage, as is the fact that

Glasgow Airport, newly free to receive transatlantic flights, is only 20 minutes' drive away.

The conventional wisdom in Scottish tourism appears to be that projects needing large capital spending will always be built in Glasgow or Edinburgh, because only there can the developer hope to attract the million visitors a year that make a big investment worthwhile.

That wisdom appears to hold good in almost all cases, but the upmarket leisure centres pioneered by Craigendarroch may be the exception.

Mr Gordon sees such places as answering the growing demand for second holidays in the UK from people with money to spend and interested in health, heritage and the quality of the environment.

The centres cater for those whose plans can be disrupted by unpredictable weather

They also cater for those whose leisure plans can be disrupted by unpredictable weather - the lack of snow for skiers in the last couple of winters proves that bad weather in Scotland can no more be relied upon than good.

On a larger scale is the holiday complex established in the 1960s at Aviemore, in the central Highlands. The complex is now showing its age, and the Stakis Group, which owns it, expects soon to announce plans to redevelop it.

Stakis says the redevelopment is intended to make the centre more in tune with the village. The addition of a wide range of leisure facilities has been proven as a valuable way of extending the season at the top of the market. The Glenaeles Hotel, which has pioneered the development of upmarket leisure facilities in the hotel sector, was closed for six months every year in the days when it was just a post railway hotel. It now has a 53-week season.

Tom Lynch

## EUROPEAN INVESTMENT LOCATIONS

The Financial Times proposes to publish this survey on:

5TH JUNE 1990

For a full editorial synopsis and advertisement details, please contact:

CLIVE BOOTH  
on 071-873 4152.  
AMANDA FRANCIS  
071-873 3553.

or write to him/her at:

Number One  
Southwark Bridge  
London  
SE1 9HL

## FINANCIAL TIMES

EUROPEAN INVESTMENT LOCATIONS

**GRAMPIN highlands** + Aberdeen

**SO MUCH TO SEE AND DO!**

- Scotland's only Castle Trail - Malt Whisky Trail
- Royal Deeside - Coastal
- Aberdeen - The Flower of Scotland

Please send me ☐ FREE TRAVEL TRADER GUIDE ☐ FREE GUIDE (with accommodation) FOR PERSONAL HOLIDAYS

NAME: \_\_\_\_\_

ADDRESS: \_\_\_\_\_

or telephone (0224) 832221 (24 hours)

**EDWARD TAYLOR**  
DA MIRA MIRA AGENCIES

ARCHITECT & PLANNING CONSULTANT  
TOURISM & LEISURE PROJECTS

Scotland-wide consultancy service in tourism  
Tourism area studies and feasibility studies for the public and private sectors throughout Scotland. Experience in project appraisal, tourism demand appraisal and design and implementation of hotels, conference centres, visitor centres and other leisure projects. Call for full colour brochure and current client list. Talk to Edward Taylor direct on:  
Tel: 081-667 8625 or Fax: 081 668 4554

3, Boroughloch Square, Edinburgh EH9 9NU

## Peebles Hotel Hydro

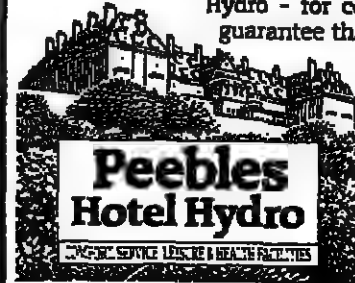
- for business or pleasure

Whether you're looking for a relaxing holiday or planning a business meeting or conference, the Peebles Hydro is the perfect choice.

Set in the heart of the beautiful Scottish Borders, the Hydro has every facility to help you relax and enjoy either a couple of days away from it all, or a full week or two holiday. Indoors you'll find swimming pool, jacuzzi, saunas, solarium, squash and badminton courts and mini-gym, whilst outdoors there's tennis, pitch and putt, riding stables and nearby golf and fishing; plus of course, the glorious surrounding countryside to explore.

For business meetings and conferences, the Hydro provides all these facilities plus perhaps the most important feature of all - years of practical experience in providing conference organisers and delegates with precisely what they require.

So for business or pleasure, choose the Peebles Hydro - for comfort, service and a guarantee that we'll look after you.



For further details, please contact:  
Pete van Dijk,  
The Peebles Hotel Hydro,  
Peebles EH45 6LX.  
Tel: 0721 20602.  
Te: 725568.



## WORLD STOCK MARKETS

[illegible]

## CANADA

# CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
<b>TORONTO</b>																							
<b>Closing prices May 18</b>																							
Quotations in cents unless marked \$																							
30000 Alcan Inc	30	350	350	350+1/2		1875 Lovat	321	254	251	251	+	8880 Shawmut	574	75	70	70	+	2885 Sunbeam	9174	175	175	+	
3301 Alcan Pk	916	16				1880 MCOB B	317	117	117	117	+	34840 Seaton	3041	244	244	+	31200 Sears	2524	254	254	+		
26988 Alcan Pk	5184	164	164	164	+	2000 MCOB B	317	117	117	117	+	2132 Spar Aero	577	164	164	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	74446 Mac Kamie	574	17	17	17	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	117	117	+	18750 TCC Sec	5113	114	114	+	18750 TCC Sec	5113	114	114	+		
26988 Alcan Pk	5184	164	164	164	+	3000 MCOB B	317	117	1														

## INDICES

[illegible]

## May 11 1964

	May 11	May 4	Apr 27	year ago (approx.)	JAPAN
Dow Industrial Ch. Yield	3.93	4.03	4.13	3.49	2003.75 2004.46 2007.60 2199.74 2017.18 (M1)
					2003.62 (M2) 2003.22 (M3) 2003.77 (M4) 2003.62 (M5)
					2004.33 2004.39 2005.30 2005.70
	May 10	May 3	May 2	year ago (approx.)	MALAYSIA
S & P 500 Industrials ch. yield	3.96	3.87	3.77	3.17	2004.13 2004.46 2007.60 2199.74 2017.18 (M1)
S & P Ind. P/E ratio	13.49	13.20	12.85	12.82	2003.62 (M2) 2003.22 (M3) 2003.77 (M4) 2003.62 (M5)
					2004.33 2004.39 2005.30 2005.70
					NETHERLANDS
					2003.75 2004.46 2007.60 2199.74 2017.18 (M1)
					2003.62 (M2) 2003.22 (M3) 2003.77 (M4) 2003.62 (M5)
					2004.33 2004.39 2005.30 2005.70

## NEW YORK ACTIVE STOCKS

[illegible]

1000

[illegible]

<b>MONTREAL Portfolio</b>	<b>1816.98</b>	<b>1811.67</b>	<b>1797.71</b>
---------------------------	----------------	----------------	----------------

[illegible]

**TOKYO - Most Active Stocks**  
 Friday May 18 1990

Nippon Steel	18.7m	1,030	-40	NOK	5.9m	634	-13
Honsha Paper	11.7m	2,269	+288	Shimizu	5.8m	2,000	-99
Kumho Inds.	11.7m	1,048	+90	Sanyo Electric	5.8m	1,028	0
Furukawa Elec.	11.6m	960	+19	Hoschi	5.8m	1,800	0
Nippon Mining	7.4m	818	-4	Isuzu Motors	5.4m	1,100	-10

---

---

---

## Your FT hand delivered in Germany

**YES** \_\_\_\_\_ **NO** \_\_\_\_\_

**If you work in the business centres of  
HAMBURG, BERLIN, DÜSSELDORF,  
NEUSS, KÖLN, BONN, FRANKFURT,  
OFFENBACH, HÖCHST, ESCHBORN,**

## RÜSSELSHEIM, MAI

**RÜSSELSHEIM, MAINZ, WIESBADEN,  
MANNHEIM, LUDWIGSHAFEN,  
STUTTGART, MÜNCHEN,  
HEIDELBERG, NÜRNBERG** or in the

**TAUNUS AREA**—ga

**TAUNUS AREA** — gain the edge over your competitors. Have your Financial Times personally hand delivered to your office at no extra charge and you will be fully briefed and alert to all the

you will be fully briefed on all the issues that influence or

you will be fully briefed and alert to all the issues that influence or affect your market and your business.



## Your FT hand delivered in Germany

**If you work in the business centres of  
HAMBURG, BERLIN, DÜSSELDORF,  
NEUSS, KÖLN, BONN, FRANKFURT,  
OFFENBACH, HÖCHST, ESCHBORN,  
RÜSSELSHEIM, MAINZ, WIESBADEN,  
MANNHEIM, LUDWIGSHAFEN,  
STUTTGART, MÜNCHEN,  
HEIDELBERG, NÜRNBERG or in the  
TAUNUS AREA — gain the edge over your  
competitors.  
Have your Financial Times personally hand  
delivered to your office at no extra charge and  
you will be fully briefed and alert to all the  
issues that influence or affect your market and  
your business.**

**12 ISSUES FREE**

When you take out your first subscription to the FT, we'll send you 12 issues free. Then see for yourself why Frederick Ungeheuer, *Time* magazine's senior financial correspondent, describes us as "the paper with the best coverage of international finance."

**Frankfurt 0130-5351 (toll free)**

and ask for Karl Capp for details.

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER



● For Current Unit Trust Prices on any telephone ring direct-0636 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

Address: 10000 1st Avenue, Suite 100, San Diego, CA 92123

[illegible]



**FT MANAGED FUNDS SERVICE**

● For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak. Inc VAT

[illegible]

Continued on next page



<p><b>Marshall Union Assurance Ltd</b>          100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908</p>
---



● For Current Unit Trust Prices on any telephone ring direct-0836 4 + five digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

[illegible]



## CROSSWORD

## MONEY MARKETS

**STERLING MARKETS** are caught between euphoria over the potential benefits from the membership of the European Monetary System and the Exchange Rate Mechanism and the reality that there are still many economic problems to overcome. The Bank of England is obviously concerned and sent a very strong signal last week against base rates of 15 per cent. The contract had struggled to remain above 85.00 until two separate events - the Chancellor's comments on the ERM and the first rise in UK unemployment for nearly 4 years - combined to send prices racing up on Thursday.

There was virtual panic when it was announced that so many traders on Liffe were

Traders on Liffe were caught flat-footed by a press interview with Mr John Major, the UK Chancellor, indicating that ERM membership is firmly on the agenda, but then ran much too fast in an attempt to catch up. Taking into account technical factors, September short sterling futures should be trading at about 85.30 on

base rates of 15 per cent. The contract had struggled to remain above 85.00 until two separate events - the Chancellor's comments on the ERM and the first rise in UK unemployment for nearly 4 years - combined to send prices racing up on Thursday.

There was virtual panic when it was realised that so many traders on Liffe were holding short positions. The rush to cover meant the market crashed through technical resistance at 85.00 to 85.25, the "shorts" were taken out, prices fell, closing at 85.45.

This gave the opportunity to create more short positions and on Friday the contract opened at 85.29, before rising again, but in a calmer manner. The market is looking towards the ERM, but high UK inflation, a balance of payments deficit and a shrinking budget surplus are the realities that still have to be faced.

May 18	Bank of England Index	Morgan Guaranty Changes %
Sterling <small>(comparing average 1964-65)</small>	88.2	-23.5
U.S. Dollar <small>(vs. Pound and Banknote 10)</small>	67.1	-11.2
Canadian Dollar <small>(vs. U.S. dollar)</small>	105.1	+0.6

Quiliter	175.1	+15.8
French Franc	104.7	-11.9
Yen	101.6	-17.9
Lira	126.6	+50.2

Lira based on a projected conversion rate.

**Morgan Guaranty cheaper: average 1980-1982 = 220. Bank of England index (Base Average 1985 = 100) = 205 for May 17.**

**FOREX-5 (FOREIGN EXCHANGE)**

Spot	1-mth.	3-mth.	6-mth.	12-mth.
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN STOCKS)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN BONDS)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN COMMODITIES)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN CURRENCY)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN EQUITIES)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN FIXED INCOME)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN REAL ESTATE)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN SERVICES)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN TRADING)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN UTILITIES)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN VARIOUS)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN WEIGHTED AVERAGE)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN YIELD TO MATURITY)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

100 shares	100 shares	100 shares	100 shares	100 shares
1.6705	1.6812	1.6835	1.6794	1.5997

**FOREIGN-5 (FOREIGN Z-Score)**

[illegible]

JAPANESE YEN INDEX YEN/US \$ per 100Y					
	Close	High	Low	Prev	Open
Jan	0.6326	0.6290	0.6326	0.6326	0.6326
Feb	0.6326	0.6290	0.6326	0.6326	0.6326
Mar	0.6326	0.6290	0.6326	0.6326	0.6326

EUROPEAN MARK INDEX ECU/\$, 100 ECU per \$					
	Close	High	Low	Prev	Open
Jan	0.6673	0.6673	0.6673	0.6673	0.6673
Feb	0.6673	0.6673	0.6673	0.6673	0.6673
Mar	0.6673	0.6673	0.6673	0.6673	0.6673

THREE-MONTH EURO-DOLLAR RATE US index of 100%					
	Close	High	Low	Prev	Open
Jan	91.54	91.54	91.54	91.54	91.54
Feb	91.54	91.54	91.54	91.54	91.54
Mar	91.54	91.54	91.54	91.54	91.54

STANDARD & POOR 500 INDEX 1926=100 Index base					
	Close	High	Low	Prev	Open
Jan	304.05	304.05	304.05	304.05	304.05
Feb	304.05	304.05	304.05	304.05	304.05
Mar	304.05	304.05	304.05	304.05	304.05

COMMODITIES					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

CURRENCY EXCHANGE					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

COMMODITIES					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

CURRENCY EXCHANGE					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

COMMODITIES					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

CURRENCY EXCHANGE					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

COMMODITIES					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

CURRENCY EXCHANGE					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

COMMODITIES					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23
Mar	1.23	1.23	1.23	1.23	1.23

CURRENCY EXCHANGE					
	Close	High	Low	Prev	Open
Jan	1.23	1.23	1.23	1.23	1.23
Feb	1.23	1.23	1.23	1.23	1.23

FT-ACTUARIE				
The Financial Times Limited in conjunction with the Institute of Actuaries				
FRIDAY MAY 18 1980				
% change since Dec.29 '79	Point Starting Index	Local Currency Index	% local index Dec.	
-12.9	115.81	115.25		
+35.3	215.26	211.37		
-1.3	153.92	126.41		
-10.6	119.27	116.01		
+4.9	222.79	217.41		
+2.2	153.92	115.85		
+7.4	147.02	146.07		
+8.0	117.17	114.48		
+1.7	106.46	106.18		
+1.1	151.24	158.42		
+7.9	93.10	95.03		
-23.4	132.53	148.06		
-1.7	187.52	204.57		
+54.1	459.59	149.49		
-1.8	124.18	119.72		
-11.4	58.04	59.28		
+21.5	212.93	213.58		
+14.6	167.26	173.58		
-3.0	157.26	165.76		
+0.1	143.22	127.12		
+5.5	177.75	180.70		
+7.7	58.85	89.29		
-2.4	135.58	135.06		
+0.1	125.82	123.23		
<hr/>				
+2.6	126.16	140.23		
+6.6	175.69	167.98		
-22.5	150.83	143.98		
-14.0	130.18	137.30		
+6.0	145.16	141.43		
+0.8	121.93	119.69		
-5.5	111.82	115.57		
-1.7	130.35	137.04		
-10.1	125.90	127.45		
-1.5	132.77	135.77		
+0.5	126.44	135.51		
<hr/>				
-9.4	127.69	135.96		

London: London & Edinburgh Trust (UK)

May 18	Day's spread	Close	One month	% ch.	Three months	% ch.
UK	1.5882-1.5890	1.6000-1.6010	0.94-0.92csm	5.58	2.74-2.69cm	2.7
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Germany	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Italy	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Belgium	34.02-34.14	34.05-34.15	0.57-0.57csm	0.29	0.80-0.80csm	0.29
Spain	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
N. Germany	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Portugal	142.00-142.10	142.00-142.10	0.05-0.05csm	0.29	0.09-0.09csm	0.29
Switzerland	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
India	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29
France	1.5878-1.5886	1.6006-1.6025	0.94-0.92csm	5.58	2.74-2.69cm	2.7
Japan	121.00-121.10	121.10-121.20	4.00-0.00csm	0.29	12.00-12.00csm	0.29

May 18	Short term	7 Days notice	One Month	Three Months	Six Months	One Year
Switzerland	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
US Dollar	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
UK Sterling	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Canada	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
France	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Germany	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Japan	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Italy	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Spain	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Belgium	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Netherlands	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Sweden	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Denmark	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Portugal	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Greece	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Finland	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Norway	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Ireland	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Austria	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Poland	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Czech Republic	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Slovak Republic	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Hungary	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Slovenia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Croatia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Serbia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Bosnia and Herzegovina	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Montenegro	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Albania	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Macedonia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Bulgaria	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Romania	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Latvia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Lithuania	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Estonia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Ukraine	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Belarus	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2
Armenia	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2	15-14 1/2

FT LONDON INTERBANK FIXING			
01.00 a.m. May 1/85 3 months US dollars		6 months US Dollars	
bid $\$ \pounds$	offer $\$ \pounds$	bid $\$ \pounds$	offer $\$ \pounds$
<p>The fixing rates are the arithmetic means rounded to the nearest one-hundredth, of the bid and offered rates for \$3 million to be received by the following reference banks at 11.00 a.m. each working day. The banks are: American Western Bank, Bank of Tokyo, Deutsche Bank, European National Bank and Morgan Guaranty Trust.</p>			

MONEY RATES									
NEW YORK		Treasury Bills and Bonds							
4pm May 18		One month	7.76	Two year	8.66				
		Two month	7.76	Three year	8.72				
Prime rate	10	Three month	7.76	Four year	8.78				
Banker's call rate	9 1/4	Six month	7.76	Seven year	8.84				
Fed funds	8 1/4	One year	8.00	Ten year	8.90				
Fed funds at intervention	8 1/2	Two year	8.00						

May 18	Overnight	One Month	Two Months	Three Months	Six Months	Ninety Months	London Interbank
Franklin	7.50-7.90	8.00-8.15	8.10-8.20	8.20-8.30	8.30-8.45	8.40-8.55	8.00
Parsons	7 1/4-7 3/4	8 1/4-8 1/2	8 1/2-8 3/4	8 3/4-9	9-9 1/4	9 1/4-9 1/2	8.00
Carlin	7 1/4-7 3/4	8 1/4-8 1/2	8 1/2-8 3/4	8 3/4-9	9-9 1/4	9 1/4-9 1/2	8.00
Easton	8.00-8.15	8.20-8.25	8.25-8.30	8.30-8.44	-	-	-
Lowell	8.00-8.15	8.20-8.25	8.25-8.30	8.30-8.44	-	-	-
Talbot	8.00-8.15	8.20-8.25	8.25-8.30	8.30-8.44	-	-	-
Wells	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	-	-	-
Windsor	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	-	-	-
Windsor	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	-	-	-
Windsor	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	12 1/2-14 1/4	-	-	-

LONDON MONEY RATES						
May 28	Overnight	7 days notice	One Month	Three Months	Six Months	One Year
Interbank Offer .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Interbank Bid .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Discount Rate .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
The Treasury Bills (Govt) .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Debt Cert. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
CDs .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Bank of England .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Depts. ....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Local Authority Bonds .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Company Deposits .....	145 1/2	146 1/2	15	16 1/2	17 1/2	18 1/2
Finance House Deposits .....	145 1/2					

[illegible][illegible][illegible][illegible]

BANK OF ENGLAND TREASURY BILL TENDER					
	May 18	May 11		May 18	May 11
Bills of offer	£500m	£500m			
Total of applications	£1,000m	£1,000m	Net accepted price of discount	9.475774844	9.507944137
Rate of interest	10.00%	9.75%	Average yield	9.41%	9.44%
Amount accepted	£500m	£500m	Amount in excess of next tender	£266,500	£207,000
Amount accepted bid	£500m	£500m	Minimum accepted bid 182 days	£26,500	£22,000
Amount in minimum band	22%	57%			

WEEKLY CHANGE IN WORLD INTEREST RATES					
	May 18	change		May 18	change
LONDON			NEW YORK		
3-month bill	15	Unch'd	3-month bill	10.00	Unch'd
7-month bill	15 1/2	Unch'd	Federal funds	8.00	Unch'd
1-year bill	16	Unch'd	3 mos. Treasury bills	8.00	+0.13
3-month interest rate	15 1/2	Unch'd	6 mos. Treasury bills	8.00	+0.13
7-month interest rate	16	Unch'd	1-year Treasury bills	8.00	+0.13
Treasury bill (tender)	14.61 1/2	+0.06 1/2	1-year T-bills	8.00	Unch'd
Bank 1 Bill	14 1/2	Unch'd	1-year T-bills	8.00	Unch'd
Bank 2 Bill	14 1/2	Unch'd	FRANKFURT		
Bank 3 Bill	14 1/2	Unch'd	3-month bill	8.00	Unch'd

3 Mth. Treasury bill	14 1/8	Unch'd	Three months	8.25	-0.05
6 Mth. Bank bills	14 1/8	+ 1/8			
9 Mth. Bank bills	14 1/8	+ 1/8			
<b>TOKYO</b>			<b>PARIS</b>		
One month bill	7 1/8	+ 1/8	Interest Rate	9 1/8	Unch'd
Three month bills	7 1/8	Unch'd	Gov mkt. Interbank	9 1/8	+ 1/8
<b>BRUSSELS</b>			Three months	12 1/8	
One month	10 1/8	Unch'd	<b>MILAN</b>		
Three month	10 1/8	+ 1/8	One month	12 1/8	+ 1/8
<b>AMSTERDAM</b>			Three month	12 1/8	+ 1/8
One month	8.25	-0.05	<b>DUBLIN</b>		
Three month	8.40	-0.05	One month	11 1/8	- 1/8
			Three month	11 1/8	- 1/8

BRITISH FUNDS						BRITISH	
Account Size	Block	Price Range	% Change	Last Sale	Interest Rate	Exp. Date	Account Size
6000 Tr. 8-1-1987-00	99 1/2	0.1	0.5	151.15	10/1/90		6000 Tr. 8-1-1987-00
2500 Tr. 8-1-1990-00	99 1/2	0.1	0.1	120.15	10/1/90		2500 Tr. 8-1-1990-00
1.887 Tr. 1-1-1990	96 1/2	0.1	11.3	25.45	10/1/90		1.887 Tr. 1-1-1990
5000 Sec 2-1-1990	96 1/2	0.2	17.4	22.45	10/1/90		5000 Sec 2-1-1990
			3.2	10.15	10/1/90		

[illegible][illegible]

541Trans. 3pc '66 Aft.....	29 Y	2.8	1.3	5Apr 50ct 1334	1581JCP Intern. 25
276Consols 2 1/2 pc.....	23 1/2	1.9	1.3	5Jan Ap Jul 01238	110 3California Engy...
4751Trans. 2 1/2 pc.....	23 1/2	1.9	23.2	1Apr 10ct 1315	4013Campbell Soup 15

**ACROSS**

1 Chaps on board honour the RAF (8)  
2 Start rewriting article on (6)  
3 Force me to retire as hip's broken (6)  
4 How worried about including what vicars do (8)  
5 Deliver pear to host (3)  
6 Head waiter included chicken for barrister (8)  
7 Arrive into ordering, my pen, some writing materials (10)  
8 Coming from Bury, see through intruder (10)  
9 What takes brooch, whistling (6)  
10 Unaware I permit no intrusion (6)  
11 Haul retracting serviceman into grave (8)  
12 Chile doctor accepted first new issue (8)  
13 Not a day going round town that's boring? (8)  
14 Family name inserted after hospital admission (8)

**DOWN**

1 Tongue with cabbage (10)  
(10) (10) inserted (8)

2 Hang on - there's a 2p (10)  
3 Truly the soldiers' friend (8)  
4 Slipping into gear I'm leeching the country (10)  
5 Herb and Jack grown whole (10)  
6 Examined methodically and leads to switch (8)  
7 Containers for used coffee (10)  
8 What's the SRN is make stronger (10)  
9 Argued when placed in suit burning by Lord's End (8)  
10 Pressed buttons causing obstruction (10)  
11 Border where you exchange forint with sovign (8)  
12 Delivery man left in bound (8)  
13 Farm building, engines accepted, is unproductive (8)  
14 Attitude of man over religion (8)

The solution to last Saturday's prize puzzle will be published with names of winners on Sunday June 2.

**JOTTER PA**

## BRITISH FUNDS

[illegible][illegible][illegible]

541Trans. 3pc '66 Aft.....	29 Y	2.8	1.3	5Apr 50ct 1334	1581JCP Intern. 25
276Consols 2 1/2 pc.....	23 1/2	1.9	1.3	5Jan Ap Jul 01238	110 3California Engy...
4751Trans. 2 1/2 pc.....	23 1/2	1.9	23.2	1Apr 10ct 1315	4013Campbell Soup 15

[illegible]

ATION LOANS							
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	1.25
				1550	1550	12975	1.25
	1.25	2.2	17.4	1596	195m	1957	1.25
	89%	2.1	15.1	1576	155m	2547	1.25
	101%	2.0	12.1	1490	101m	1168	1.25
		7.3		1414	7m	6234	1.25
	1.1	1.1	120.0m	10.5m	1956	1.25	1.25
	90%	2.3	30.5	1550	5.5m	19187	

[illegible]

Continued on next page



● For Latest Share Prices on any telephone ring direct-0836 43 + four digit code (listed below). Calls charged at 38p per minute peak and 25p off peak, inc VAT

**INDUSTRIALS (Miscel.) - Contd.**[illegible]

33. Shwaner Howard Sp.	147		4.27	11	Jan	July
85. JMWJ	284	0.5	1.4	9.4	May	Nov
173. JMWJ	37	-2.1			Dec	Jan
28. Shwaner P. White Mt.	140	1.1	5.4	12.3	Oct	Apr
3.79.1 Wellcome	678	0.0	1.0	14.5	Feb	June
3.41.1 Wellcome 7p.	13	-1.1	5.4	3.7	Aug	Jan
4.13.1 West Island Sp.	37	0.0			Dec	Jan
3.68.1 Westley 16p.	348	6.3	2.3	14.4	Jul	Dec
80.0.1 Westley 16p.	376	0.0	2.3	14.5	June	Nov
81.4.1 Westley 16p.	251	0.0	7.3	27.2	Jan	Aug
8.7.2.1 Witzel 16p.	30	4.0	6.2	20.4	Jan	Aug
4.68.1 Witzel 16p.	15	10.3	19.6		Mar	Aug
30. SWIMING (C)	187	1.1	6.4	9.4	Jul	Nov

22.1	Wulstare Group 20. y	21.1	9.1	14.5	Jan Jul
4.67	De. Cr. Cm. Rd. Prt. y	78	14.2	19.6	July Jan
856.5	WTHams Hides...	278	5.5	30.4	Oct May

[illegible]

7.66	Durham (D.C.) 10p	48	6.7	30.4	Jan Oct	1990
1.48	25p AI Incomes S&P 10	65	6.6	12.3	Jan May	2000
36.20	FBI Hides 1-200	72	1.9	14.5	May	2001

134-1	11:45	2.1	6.4	9.4	Jan. 1
134-2	11:45	2.1	6.4	9.4	Jan. 1
134-3	11:45	2.1	6.4	9.4	Jan. 1
134-4	11:45	2.1	6.4	9.4	Jan. 1
134-5	11:45	2.1	6.4	9.4	Jan. 1
134-6	11:45	2.1	6.4	9.4	Jan. 1
134-7	11:45	2.1	6.4	9.4	Jan. 1
134-8	11:45	2.1	6.4	9.4	Jan. 1
134-9	11:45	2.1	6.4	9.4	Jan. 1
134-10	11:45	2.1	6.4	9.4	Jan. 1
134-11	11:45	2.1	6.4	9.4	Jan. 1
134-12	11:45	2.1	6.4	9.4	Jan. 1
134-13	11:45	2.1	6.4	9.4	Jan. 1
134-14	11:45	2.1	6.4	9.4	Jan. 1
134-15	11:45	2.1	6.4	9.4	Jan. 1
134-16	11:45	2.1	6.4	9.4	Jan. 1
134-17	11:45	2.1	6.4	9.4	Jan. 1
134-18	11:45	2.1	6.4	9.4	Jan. 1
134-19	11:45	2.1	6.4	9.4	Jan. 1
134-20	11:45	2.1	6.4	9.4	Jan. 1
134-21	11:45	2.1	6.4	9.4	Jan. 1
134-22	11:45	2.1	6.4	9.4	Jan. 1
134-23	11:45	2.1	6.4	9.4	Jan. 1
134-24	11:45	2.1	6.4	9.4	Jan. 1
134-25	11:45	2.1	6.4	9.4	Jan. 1
134-26	11:45	2.1	6.4	9.4	Jan. 1
134-27	11:45	2.1	6.4	9.4	Jan. 1
134-28	11:45	2.1	6.4	9.4	Jan. 1
134-29	11:45	2.1	6.4	9.4	Jan. 1
134-30	11:45	2.1	6.4	9.4	Jan. 1
134-31	11:45	2.1	6.4	9.4	Jan. 1
134-32	11:45	2.1	6.4	9.4	Jan. 1
134-33	11:45	2.1	6.4	9.4	Jan. 1
134-34	11:45	2.1	6.4	9.4	Jan. 1
134-35	11:45	2.1	6.4	9.4	Jan. 1
134-36	11:45	2.1	6.4	9.4	Jan. 1
134-37	11:45	2.1	6.4	9.4	Jan. 1
134-38	11:45	2.1	6.4	9.4	Jan. 1
134-39	11:45	2.1	6.4	9.4	Jan. 1
134-40	11:45	2.1	6.4	9.4	Jan. 1
134-41	11:45	2.1	6.4	9.4	Jan. 1
134-42	11:45	2.1	6.4	9.4	Jan. 1
134-43	11:45	2.1	6.4	9.4	Jan. 1
134-44	11:45	2.1	6.4	9.4	Jan. 1
134-45	11:45	2.1	6.4	9.4	Jan. 1
134-46	11:45	2.1	6.4	9.4	Jan. 1
134-47	11:45	2.1	6.4	9.4	Jan. 1
134-48	11:45	2.1	6.4	9.4	Jan. 1
134-49	11:45	2.1	6.4	9.4	Jan. 1
134-50	11:45	2.1	6.4	9.4	Jan. 1
134-51	11:45	2.1	6.4	9.4	Jan. 1
134-52	11:45	2.1	6.4	9.4	Jan. 1
134-53	11:45	2.1	6.4	9.4	Jan. 1
134-54	11:45	2.1	6.4	9.4	Jan. 1
134-55	11:45	2.1	6.4	9.4	Jan. 1
134-56	11:45	2.1	6.4	9.4	Jan. 1
134-57	11:45	2.1	6.4	9.4	Jan. 1
134-58	11:45	2.1	6.4	9.4	Jan. 1
134-59	11:45	2.1	6.4	9.4	Jan. 1
134-60	11:45	2.1	6.4	9.4	Jan. 1
134-61	11:45	2.1	6.4	9.4	Jan. 1
134-62	11:45	2.1	6.4	9.4	Jan. 1

20. Johnny Little, Jr.,	134-1	8.7	6.2	13.1	Feb. 1
21. Little, Jr.,	134-2	8.7	6.2	13.1	Feb. 1
22. Little, Jr.,	134-3	8.7	6.2	13.1	Feb. 1
23. Little, Jr.,	134-4	8.7	6.2	13.1	Feb. 1
24. Little, Jr.,	134-5	8.7	6.2	13.1	Feb. 1
25. Little, Jr.,	134-6	8.7	6.2	13.1	Feb. 1
26. Little, Jr.,	134-7	8.7	6.2	13.1	Feb. 1
27. Little, Jr.,	134-8	8.7	6.2	13.1	Feb. 1
28. Little, Jr.,	134-9	8.7	6.2	13.1	Feb. 1
29. Little, Jr.,	134-10	8.7	6.2	13.1	Feb. 1
30. Little, Jr.,	134-11	8.7	6.2	13.1	Feb. 1
31. Little, Jr.,	134-12	8.7	6.2	13.1	Feb. 1
32. Little, Jr.,	134-13	8.7	6.2	13.1	Feb. 1
33. Little, Jr.,	134-14	8.7	6.2	13.1	Feb. 1
34. Little, Jr.,	134-15	8.7	6.2	13.1	Feb. 1
35. Little, Jr.,	134-16	8.7	6.2	13.1	Feb. 1
36. Little, Jr.,	134-17	8.7	6.2	13.1	Feb. 1
37. Little, Jr.,	134-18	8.7	6.2	13.1	Feb. 1
38. Little, Jr.,	134-19	8.7	6.2	13.1	Feb. 1
39. Little, Jr.,	134-20	8.7	6.2	13.1	Feb. 1
40. Little, Jr.,	134-21	8.7	6.2	13.1	Feb. 1
41. Little, Jr.,	134-22	8.7	6.2	13.1	Feb. 1
42. Little, Jr.,	134-23	8.7	6.2	13.1	Feb. 1
43. Little, Jr.,	134-24	8.7	6.2	13.1	Feb. 1
44. Little, Jr.,	134-25	8.7	6.2	13.1	Feb. 1
45. Little, Jr.,	134-26	8.7	6.2	13.1	Feb. 1
46. Little, Jr.,	134-27	8.7	6.2	13.1	Feb. 1
47. Little, Jr.,	134-28	8.7	6.2	13.1	Feb. 1
48. Little, Jr.,	134-29	8.7	6.2	13.1	Feb. 1
49. Little, Jr.,	134-30	8.7	6.2	13.1	Feb. 1
50. Little, Jr.,	134-31	8.7	6.2	13.1	Feb. 1
51. Little, Jr.,	134-32	8.7	6.2	13.1	Feb. 1
52. Little, Jr.,	134-33	8.7	6.2	13.1	Feb. 1
53. Little, Jr.,	134-34	8.7	6.2	13.1	Feb. 1
54. Little, Jr.,	134-35	8.7	6.2	13.1	Feb. 1
55. Little, Jr.,	134-36	8.7	6.2	13.1	Feb. 1
56. Little, Jr.,	134-37	8.7	6.2	13.1	Feb. 1
57. Little, Jr.,	134-38	8.7	6.2	13.1	Feb. 1
58. Little, Jr.,	134-39	8.7	6.2	13.1	Feb. 1
59. Little, Jr.,	134-40	8.7	6.2	13.1	Feb. 1
60. Little, Jr.,	134-41	8.7	6.2	13.1	Feb. 1
61. Little, Jr.,	134-42	8.7	6.2	13.1	Feb. 1
62. Little, Jr.,	134-43	8.7	6.2	13.1	Feb. 1
63. Little, Jr.,	134-44	8.7	6.2	13.1	Feb. 1
64. Little, Jr.,	134-45	8.7	6.2	13.1	Feb. 1
65. Little, Jr.,	134-46	8.7	6.2	13.1	Feb. 1
66. Little, Jr.,	134-47	8.7	6.2	13.1	Feb. 1
67. Little, Jr.,	134-48	8.7	6.2	13.1	Feb. 1
68. Little, Jr.,	134-49	8.7	6.2	13.1	Feb. 1
69. Little, Jr.,	134-50	8.7	6.2	13.1	Feb. 1
70. Little, Jr.,	134-51	8.7	6.2	13.1	Feb. 1
71. Little, Jr.,	134-52	8.7	6.2	13.1	Feb. 1
72. Little, Jr.,	134-53	8.7	6.2	13.1	Feb. 1
73. Little, Jr.,	134-54	8.7	6.2	13.1	Feb. 1
74. Little, Jr.,	134-55	8.7	6.2	13.1	Feb. 1
75. Little, Jr.,	134-56	8.7	6.2	13.1	Feb. 1
76. Little, Jr.,	134-57	8.7	6.2	13.1	Feb. 1
77. Little, Jr.,	134-58	8.7	6.2	13.1	Feb. 1
78. Little, Jr.,	134-59	8.7	6.2	13.1	Feb. 1
79. Little, Jr.,	134-60	8.7	6.2	13.1	Feb. 1
80. Little, Jr.,	134-61	8.7	6.2	13.1	Feb. 1
81. Little, Jr.,	134-62	8.7	6.2	13.1	Feb. 1

165.6	Do. 7.25 Cr Al P 20p	56	12.5	17.9	2.4	Mar Sep	1373
14.2	Western Radio Grp 5p	149	16.4	3.4	27.11	Jul Jan	1405

[illegible]

— 100 —



## **MINES -- Contd**

[illegible]

Greenwich Gold Mines	27				
Granite Minerals	27				
Hecla Mining Co.	27				
Homestake Mining	27				
Imperial Metals	27				
Inco	27				
Int'l Nickel	27				
Int'l Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				
Island Gold	27				
Island Silver	27				
Island Zinc	27				
Island Copper	27				

7	Commen 6th 10w	17	-45		
8	Commen 7th 10w	17	-45		
9	Commen 8th 10w	17	-45		
10	Commen 9th 10w	17	-45		
11	Commen 10th 10w	17	-45		
12	Commen 11th 10w	17	-45		
13	Commen 12th 10w	17	-45		
14	Commen 13th 10w	17	-45		
15	Commen 14th 10w	17	-45		
16	Commen 15th 10w	17	-45		
17	Commen 16th 10w	17	-45		
18	Commen 17th 10w	17	-45		
19	Commen 18th 10w	17	-45		
20	Commen 19th 10w	17	-45		
21	Commen 20th 10w	17	-45		
22	Commen 21st 10w	17	-45		
23	Commen 22nd 10w	17	-45		
24	Commen 23rd 10w	17	-45		
25	Commen 24th 10w	17	-45		
26	Commen 25th 10w	17	-45		
27	Commen 26th 10w	17	-45		
28	Commen 27th 10w	17	-45		
29	Commen 28th 10w	17	-45		
30	Commen 29th 10w	17	-45		
31	Commen 30th 10w	17	-45		
32	Commen 31st 10w	17	-45		
33	Commen 1st 11w	18	-45		
34	Commen 2nd 11w	18	-45		
35	Commen 3rd 11w	18	-45		
36	Commen 4th 11w	18	-45		
37	Commen 5th 11w	18	-45		
38	Commen 6th 11w	18	-45		
39	Commen 7th 11w	18	-45		
40	Commen 8th 11w	18	-45		
41	Commen 9th 11w	18	-45		
42	Commen 10th 11w	18	-45		
43	Commen 11th 11w	18	-45		
44	Commen 12th 11w	18	-45		
45	Commen 13th 11w	18	-45		
46	Commen 14th 11w	18	-45		
47	Commen 15th 11w	18	-45		
48	Commen 16th 11w	18	-45		
49	Commen 17th 11w	18	-45		
50	Commen 18th 11w	18	-45		
51	Commen 19th 11w	18	-45		
52	Commen 20th 11w	18	-45		
53	Commen 21st 11w	18	-45		
54	Commen 22nd 11w	18	-45		
55	Commen 23rd 11w	18	-45		
56	Commen 24th 11w	18	-45		
57	Commen 25th 11w	18	-45		
58	Commen 26th 11w	18	-45		
59	Commen 27th 11w	18	-45		
60	Commen 28th 11w	18	-45		
61	Commen 29th 11w	18	-45		
62	Commen 30th 11w	18	-45		
63	Commen 31st 11w	18	-45		
64	Commen 1st 12w	19	-45		
65	Commen 2nd 12w	19	-45		
66	Commen 3rd 12w	19	-45		
67	Commen 4th 12w	19	-45		
68	Commen 5th 12w	19	-45		
69	Commen 6th 12w	19	-45		
70	Commen 7th 12w	19	-45		
71	Commen 8th 12w	19	-45		
72	Commen 9th 12w	19	-45		
73	Commen 10th 12w	19	-45		
74	Commen 11th 12w	19	-45		
75	Commen 12th 12w	19	-45		
76	Commen 13th 12w	19	-45		
77	Commen 14th 12w	19	-45		
78	Commen 15th 12w	19	-45		
79	Commen 16th 12w	19	-45		
80	Commen 17th 12w	19	-45		
81	Commen 18th 12w	19	-45		
82	Commen 19th 12w	19	-45		
83	Commen 20th 12w	19	-45		
84	Commen 21st 12w	19	-45		
85	Commen 22nd 12w	19	-45		
86	Commen 23rd 12w	19	-45		
87	Commen 24th 12w	19	-45		
88	Commen 25th 12w	19	-45		
89	Commen 26th 12w	19	-45		
90	Commen 27th 12w	19	-45		
91	Commen 28th 12w	19	-45		
92	Commen 29th 12w	19	-45		
93	Commen 30th 12w	19	-45		
94	Commen 31st 12w	19	-45		
95	Commen 1st 13w	20	-45		
96	Commen 2nd 13w	20	-45		
97	Commen 3rd 13w	20	-45		
98	Commen 4th 13w	20	-45		
99	Commen 5th 13w	20	-45		
100	Commen 6th 13w	20	-45		
101	Commen 7th 13w	20	-45		
102	Commen 8th 13w	20	-45		
103	Commen 9th 13w	20	-45		
104	Commen 10th 13w	20	-45		
105	Commen 11th 13w	20	-45		
106	Commen 12th 13w	20	-45		
107	Commen 13th 13w	20	-45		
108	Commen 14th 13w	20	-45		
109	Commen 15th 13w	20	-45		
110	Commen 16th 13w	20	-45		
111	Commen 17th 13w	20	-45		
112	Commen 18th 13w	20	-45		
113	Commen 19th 13w	20	-45		
114	Commen 20th 13w	20	-45		
115	Commen 21st 13w	20	-45		
116	Commen 22nd 13w	20	-45		
117	Commen 23rd 13w	20	-45		
118	Commen 24th 13w	20	-45		
119	Commen 25th 13w	20	-45		
120	Commen 26th 13w	20	-45		
121	Commen 27th 13w	20	-45		
122	Commen 28th 13w	20	-45		
123	Commen 29th 13w	20	-45		
124	Commen 30th 13w	20	-45		
125	Commen 31st 13w	20	-45		
126	Commen 1st 14w	21	-45		
127	Commen 2nd 14w	21	-45		
128	Commen 3rd 14w	21	-45		
129	Commen 4th 14w	21	-45		
130	Commen 5th 14w	21	-45		
131	Commen 6th 14w	21	-45		
132	Commen 7th 14w	21	-45		
133	Commen 8th 14w	21	-45		
134	Commen 9th 14w	21	-45		
135	Commen 10th 14w	21	-45		
136	Commen 11th 14w	21	-45		
137	Commen 12th 14w	21	-45		
138	Commen 13th 14w	21	-45		
139	Commen 14th 14w	21	-45		
140	Commen 15th 14w	21	-45		
141	Commen 16th 14w	21	-45		
142	Commen 17th 14w	21	-45		
143	Commen 18th 14w	21	-45		
144	Commen 19th 14w	21	-45		
145	Commen 20th 14w	21	-45		
146	Commen 21st 14w	21	-45		
147	Commen 22nd 14w	21	-45		
148	Commen 23rd 14w	21	-45		
149	Commen 24th 14w	21	-45		
150	Commen 25th 14w	21	-45		
151	Commen 26th 14w	21	-45		
152	Commen 27th 14w	21	-45		
153	Commen 28th 14w	21	-45		
154	Commen 29th 14w	21	-45		
155	Commen 30th 14w	21	-45		
156	Commen 31st 14w	21	-45		
157	Commen 1st 15w	22	-45		
158	Commen 2nd 15w	22	-45		
159	Commen 3rd 15w	22	-45		
160	Commen 4th 15w	22	-45		
161	Commen 5th 15w	22	-45		
162	Commen 6th 15w	22	-45		
163	Commen 7th 15w	22	-45		
164	Commen 8th 15w	22	-45		
165	Commen 9th 15w	22	-45		
166	Commen 10th 15w	22	-45		
167	Commen 11th 15w	22	-45		
168	Commen 12th 15w	22	-45		
169	Commen 13th 15w	22	-45		
170	Commen 14th 15w	22	-45		
171	Commen 15th 15w	22	-45		
172	Commen 16th 15w	22	-45		
173	Commen 17th 15w	22	-45		
174	Commen 18th 15w	22	-45		
175	Commen 19th 15w	22	-45		
176	Commen 20th 15w	22	-45		
177	Commen 21st 15w	22	-45		
178	Commen 22nd 15w	22	-45		
179	Commen 23rd 15w	22	-45		
180	Commen 24th 15w	22	-45		
181	Commen 25th 15w	22	-45		
182	Commen 26th 15w	22	-45		
183	Commen 27th 15w	22	-45		
184	Commen 28th 15w	22	-45		
185	Commen 29th 15w	22	-45		
186	Commen 30th 15w	22	-45		
187	Commen 31st 15w	22	-45		
188	Commen 1st 16w	23	-45		
189	Commen 2nd 16w	23	-45		
190	Commen 3rd 16w	23	-45		
191	Commen 4th 16w	23	-45		
192	Commen 5th 16w	23	-45		
193	Commen 6th 16w	23	-45		
194	Commen 7th 16w	23	-45		
195	Commen 8th 16w	23	-45		
196	Commen 9th 16w	23	-45		
197	Commen 10th 16w	23	-45		
198	Commen 11th 16w	23	-45		
199	Commen 12th 16w	23	-45		
200	Commen 13th 16w	23	-45		
201	Commen 14th 16w	23	-45		
202	Commen 15th 16w	23	-45		
203	Commen 16th 16w	23	-45		
204	Commen 17th 16w	23	-45		
205	Commen 18th 16w	23	-45		
206	Commen 19th 16w	23	-45		
207	Commen 20th 16w	23	-45		
208	Commen 21st 16w	23	-45		
209	Commen 22nd 16w	23	-45		
210	Commen 23rd 16w	23	-45		
211	Commen 24th 16w	23	-45		
212	Commen 25th 16w	23	-45		
213	Commen 26th 16w	23	-45		
214	Commen 27th 16w	23	-45		
215	Commen 28th 16w	23	-45		
216	Commen 29th 16w	23	-45		
217	Commen 30th 16w	23	-45		
218	Commen 31st 16w	23	-45		
219	Commen 1st 17w	24	-45		
220	Commen 2nd 17w	24	-45		
221	Commen 3rd 17w	24	-45		
222	Commen 4th 17w	24	-45		
223	Commen 5th 17w	24	-45		
224	Commen 6th 17w	24	-45		
225	Commen 7th 17w	24	-45		
226	Commen 8th 17w	24	-45		
227	Commen 9th 17w	24	-45		
228	Commen 10th 17w	24	-45		
229	Commen 11th 17w	24	-45		
230	Commen 12th 17w	24	-45		
231	Commen 13th 17w	24	-45		
232	Commen 14th 17w	24	-45		
233	Commen 15th 17w	24	-45		
234	Commen 16th 17w	24	-45		
235	Commen 17th 17w	24	-45		
236	Commen 18th 17w	24	-45		
237	Commen 19th 17w	24	-45		
238	Commen 20th 17w	24	-45		
239	Commen 21st 17w	24	-45		
240	Commen 22nd 17w	24	-45		
241	Commen 23rd 17w	24	-45		
242	Commen 24th 17w	24	-45		
243	Commen 25th 17w	24	-45		
244	Commen 26th 17w	24	-45		
245	Commen 27th 17w	24	-45		
246	Commen 28th 17w	24	-45		
247	Commen 29th 17w	24	-45		
248	Commen 30th 17w	24	-45		
249	Commen 31st 17w	24	-45		
250	Commen 1st 18w	25	-45		
251	Commen 2nd 18w	25	-45		
252	Commen 3rd 18w	25	-45		
253	Commen 4th 18w	25	-45		
254	Commen 5th 18w	25	-45		
255	Commen 6th 18w	25	-45		
256	Commen 7th 18w	25	-45		
257	Commen 8th 18w	25	-45		
258	Commen 9th 18w	25	-45		
259	Commen 10th 18w	25	-45		
260	Commen 11th 18w	25	-45		
261	Commen 12th 18w	25	-45		
262	Commen 13th 18w	25	-45		
263					

6.38	Marionette's Cherry...	77	-8.6	8.2	-	January
6.35	Montauk's Secret...	76	-11.6	-	-	Mar Oct
0.84	Scott Pickford 100...	12	-7.7	4.2	17.7	August
2.65	Sempronsky...	-	-	-	-	-
6.20	Sleepy Kids 50...	51	-3.1	-	-	-
2.49	Swampdog Skunkies 10...	14	-	-	-	-
7.06	Thornberry Lesson 200...	1	-	-	-	-
1.57	UPL Group 100...	53	-	122.5	-	Dec. July
0.47	Unit Group...	177	-	3.6	11.12	Jan Aug
0.75	Video Music 100...	1	-	4.26	1.1	Jan Aug

3.12 Vista Ems Sp.....	3.12	-7.1	-	-
6.95 Viceroy Higgs Sp.....	6.95	-	-	-
39.7 Whitgate Leisure Ltd.....	39.7	-3.8	1.3	12.2
0.60 D. Werms.....	0.60	-	-	-
17.9 Witton Group Ltd.....	17.9	-	-	-

**NOTES**

Stock Exchange dealing classifications are indicated to the left of security names: α Alpha, β Beta, γ Gamma.

Unless otherwise indicated, prices are in pence and denominated in 25p. Yields are based on middle price, are gross, unless stated otherwise.

ACT of 25 per cent and allow for value of declared dividend.

- "Tap Stock"
- Interim stock reduced, passed or deferred
- Free-to-use non-regulated on application
- Not officially UK listed; dealings permitted under
- 335(4)(a)
- USM; not listed on Stock Exchange and companies
- subjected to same degree of regulation as listed securities
- Not officially listed.
- Price at time of suspension
- Not convertible
- Conversion allows for conversion of shares not now ranked
- dividends or ranking only for restricted dividends.
- Correct does not allow for shares which may also rank

**REGIONAL & IRISH STOCK**

The following is a selection of Regional and Irish stock later being quoted in Irish currency.			
Craig & Rose Ltd.	✓	2.50	
Finlay Pkg. Co.	✓	2.50	
Molt (J&S) Ltd.	✓	2.50	
		-0.1	
<b>IRISH</b>			
Cap. & Ls. 1991	✓	2.50	
Cap. & Ls. 1990	✓	2.50	
Sp. 13.50	✓	-0.7	
Sp. 13.50	✓	2.50	
		-0.1	
Carroll C.F.J.	✓	2.50	14
Hall G.R. & H.J.	✓	2.50	27
Hendon Hdggs.	✓	2.50	28
ING	✓	2.50	72
United Drug	✓	2.50	16

Arrests		43rd	34th
<b>TRADITIONAL OPTIONS</b>			
3-month call rates			
<b>Industrials</b>	<b>P</b>		
<b>Allied-Lynn</b>		59	
		58	
		57	
		56	
		55	
		54	
		53	
		52	
		51	
		50	
		49	
		48	
		47	
		46	
		45	
		44	
		43	
		42	
		41	
		40	
		39	
		38	
		37	
		36	
		35	
		34	
		33	
		32	
		31	
		30	
		29	
		28	
		27	
		26	
		25	
		24	
		23	
		22	
		21	
		20	
		19	
		18	
		17	
		16	
		15	
		14	
		13	
		12	
		11	
		10	
		9	
		8	
		7	
		6	
		5	
		4	
		3	
		2	
		1	
		0	

Ashted	54	Mr. K. Satchidan A.
Ashted (BSR)	55	
ASIA	56	
ASIA	57	
ASIA	58	
ASIA	59	
ASIA	60	
ASIA	61	
ASIA	62	
ASIA	63	
ASIA	64	
ASIA	65	
ASIA	66	
ASIA	67	
ASIA	68	
ASIA	69	
ASIA	70	
ASIA	71	
ASIA	72	
ASIA	73	
ASIA	74	
ASIA	75	
ASIA	76	
ASIA	77	
ASIA	78	
ASIA	79	
ASIA	80	
ASIA	81	
ASIA	82	
ASIA	83	
ASIA	84	
ASIA	85	
ASIA	86	
ASIA	87	
ASIA	88	
ASIA	89	
ASIA	90	
ASIA	91	
ASIA	92	
ASIA	93	
ASIA	94	
ASIA	95	
ASIA	96	
ASIA	97	
ASIA	98	
ASIA	99	
ASIA	100	

<b>Garage Units</b>	40	<b>Property</b>
<b>Comm Units</b>	40	
<b>Countertops</b>	60	<b>Brit Land</b>
<b>Electrical</b>	60	<b>Control Sec</b>
<b>FKI</b>	72	<b>Land Securities</b>
<b>FNFC</b>	72	<b>MEPC</b>
<b>Gen Accidents</b>	72	<b>Mountain</b>
<b>SEC</b>	72	
<b>Glass</b>	72	
<b>Grand Mar</b>	72	

Gilbert Ind.	28
GKN	29
Hampson	30
Hawker Sid.	31
IOL	32
Ladbro'	33
Legal & Gen.	34
Lex Service	35
Lloyds Bank	36
Lucas Inds.	37
Marks & Spencer	38
Mitland Bk.	39
Nat. West Bk.	40

## Oils

Arco Petrol	41
Birt Petroleum	42
Burmah Oil	43
Cuney Petrol	44
Exxon	45
Garlic Res.	46
Fronstar	47
Shell	48
Tucker Res.	49
Ultramar	50

**P & O Int'l** .....  
**Polly Peck** .....  
**Mines** .....  
**Lauria** .....  
**ATZ** .....

---

This service is available to every Company dealt in on  
 Exchanges throughout the United Kingdom for a fee of £100  
 annum for each security.

**CORPORATE  
FINANCE**

The Financial Times proposes to poll  
Survey on the above on

**18th JUNE 1990**

For a full editorial synopsis and advertising details, please contact:

**David Reed**

on 071-873 3461  
or write to him at:  
Number One Southwark Bridge  
London SE1 9HL

14  
26  
72  
94

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

<b>Liza Service</b>	.....	26
<b>Loyds Bank</b> .....	27	
<b>Luxon Ind.</b> .....	28	
<b>Morris &amp; Spence</b> .....	29	
<b>National Bk.</b> .....	30	
<b>North West Bk.</b> .....	31	
<b>P&amp;O Ltd.</b> .....	32	
<b>Polly Peck</b> .....	33	

<b>Pratt's</b> .....	34
<b>Shell</b> .....	35
<b>Tucker Bros.</b> .....	36
<b>Unilever</b> .....	37

**Mines**

<b>London</b> .....	38
<b>Ritz</b> .....	39

This service is available to every Company dealt in our Exchanges throughout the United Kingdom for a fee of £100 per annum for each security.

14  
26  
72  
94

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER



## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

**Continued on Page 33**



**NASDAQ NATIONAL MARKET**

4pm prices May 18

[illegible]

**4pm prices  
May 18**

**And ask Peter Lancaster for details.**

### FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

**Travelling by air on business to Iceland?**

Enjoy reading your complimentary copy of the Financial Times when you are travelling on scheduled flights from . . .

- ... AMSTERDAM
- with Eagle Air
- ... COPENHAGEN AND FRANKFURT
- with Iceland Air

### FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

**Travelling on business in Yugoslavia?**

The Financial Times is now available on the day of publication at

**HOTEL INTER-CONTINENTAL ZAGREB**

Tel: (041) 443-411  
Fax: (041) 444-431

### FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Fax: (041) 444-431



## The Business Column

### Factors of a national nature

Scotland is one of the main European centres for semiconductor production, although the UK does not have a high-volume chip manufacturer. The bulk of British production of commodity ball bearings is in the hands of foreign-owned companies. Yamazaki, the Japanese company, produces about 20 per cent of all British-made computer numerically controlled machine tools in a UK market for general purpose machines dominated by foreign producers.

The UK Government's support for Japanese car producers in negotiations over the European Community's policy on imports shows Britain's national champions are likely to be foreign owned. So how can nationality be defined?

Take Unilever, a leading worldwide producer of power supplies for the electronics industry, which is always described as British. Its headquarters are in Reading, Berkshire, and most of its top management is British.

One criterion of nationality is ownership. The main shareholders in Unilever are Swiss. Yet few would describe Unilever as Swiss. Ownership can only be a partial definition of a company's nationality.

Where a company makes its money is another criterion. On this Unilever would certainly fail to be British. About 40 per cent of its sales are in Europe, with 25 per cent in the Far East and 35 per cent in North America. But what matters more is where the money is made. If all the foreign sales were exported from a UK base, Unilever should be described as a British company.

Its workforce is liberally spread around the world. It has a total of 6,000 employees, with 1,000 in the Far East, 2,000 in North America and 3,000 in Europe, with a large share in France. Yet it would be inappropriate to call it an Anglo-French company or even a European company.

It might be objected that the distribution of manufacturing and assembly activities matters less than where research, development and design are located. Again Unilever would not count as purely British. It has research and development facilities in Britain, the Far East and the United States.

Finally, the location of top management matters. The company's headquarters in Reading is the main source of power within the group as a whole. It is to Britain that subsidiaries will turn for decisions on important decisions.

But that is no reason for the management of a British international company to favour the UK any more than the management of any other international company. There will be many sources of power within an international company. Moreover the nationality of top management cannot be a decisive criterion, for the chief executives of Glaxo and SmithKline Beecham, Britain's two leading pharmaceutical groups, are both American.

One conclusion is that there is no single factor which can decide nationality. A profile has to be built up from several characteristics. Unilever has a predominantly British culture but that is not something which can be pinned down in figures. Perhaps it should be called a British international company or a predominantly British company.

More important, simple nationality tests are misleading. What matters are patterns of dependence and commitment. An important distinction is whether a company operates in international markets or whether it is dependent upon a single national market. These two types of companies will behave very differently.

Another distinction is whether a company is committed to the economy in which it operates, by contributing to its long-run capacity for innovation. People in South Wales joke that they are happier to have Japanese rather than English companies investing in the area because they are likely to survive longer and invest more.

Religious, political or social attachments, such as Judaism, Catholicism or environmentalism which span national borders, might be a better way of categorising companies' motives, culture and characteristics than outmoded notions of nationality.

Charles Leadbeater

## MONDAY INTERVIEW

### A final lap for driving ambition

Jacques Calvet, chairman of Peugeot, speaks to William Dawkins and Kevin Done

gan," he says. "I cannot see how the French car industry can fight for interests contrary to French interests."

Hardly a French Government minister or European Commissioner has escaped the remorseless Calvet discourse on the need to give Europe's car industry a decade or so of protection against free competition with Japan. He has always argued that the Japanese car industry competes on unequal terms in the West with structural advantages ranging from traditional working practices to the protected nature of the Japanese market. Although the French Gov-

ernment is normally sensitive to the needs of an industry that directly and indirectly employs 10 per cent of France's workforce, some ministers have even begun to distance themselves from Mr Calvet's increasingly loud calls for protection. But he is undiminished. "If we completely open our frontiers in the present circumstances, we will be eliminated," he says. "I consider it impossible that France and Europe would want their own destruction," he says.

His demands, which have played a big part in forming those of the entire European motor industry, are for an EC-

#### PERSONAL FILE

1931 Born, Boulogne sur Seine, just outside Paris. Educated Lycée Janson-de-Sailly, Faculté de Droit de Paris, Ecole Nationale d'Administration.

1974 Deputy managing director, Banque Nationale de Paris, becoming president from 1979-1982.

1982 Joins Peugeot group, becoming chairman in 1984.

A graduate of the Ecole Nationale d'Administration, the elite civil service college, he was head of the personal staff of Mr Valéry Giscard d'Estaing while the former French President was Finance Minister, and later head of Banque Nationale de Paris, the largest state-owned bank.

His critics see in his public service origins a rigid habit of thought that has led Mr Calvet to centralise too many decisions on himself and his entourage. It is said, to the extent of wanting the last say on the colour of new models' door trims. This has created a bureaucratic leadership that has lost touch with Peugeot's workforce, critics charge.

Mr Calvet, however, is dangerously isolated as he continued to refuse to negotiate with the strikers, against advice. "You have before you the only man in France who has managed to unite the Socialist Party, even if it is against me," he jokes. Two senior directors later left, though neither has been imprudent enough to criticise Mr Calvet in public.

French public opinion, increasingly won over by business success in recent years, has at least partly forgiven him since then. For even with

the strike, Peugeot managed a 16.4 per cent rise in net profits to 17,410.3m last year, its fifth straight year of earnings growth. It made a record 2.2m vehicles in 1989, behind only Volkswagen and then Fiat in Europe. And this year's Peugeot wage round has gone smoothly through the unions except for the Communist-led CGT, the strike ringleader.

The moral of the dispute was "that I had not succeeded in making my personnel understand the danger before us vis à vis the Japanese on the one hand, and the increasingly strong competition between

Japanese, European and American car makers," says Mr Calvet. As for his alleged unwillingness to delegate, Mr Calvet points out that for most of his reign, Peugeot has been running from one survival-threatening challenge to another, a situation which demands strong leadership.

First, there was the radical job-cutting and restructuring programme needed to save a deeply indebted Peugeot from bankruptcy at the start of the decade, the last time Mr Calvet found himself at loggerheads with the Socialist Government. It has only just wiped out the

"people will consider it a non-event." Mr Calvet, who joined Peugeot in June 1982 and became chairman two years later, adds: "I believe one shouldn't stay for much longer than 10 years in a job... because after that you need somebody with other ideas."

Having dragged Peugeot from the trough of industrial disaster to the peak of prosperity, where does Mr Calvet plan to steer the group in his last few years? He is certainly not going to rush Peugeot into an international alliance of the type to have swept the car industry recently, such as between Renault, his French state-owned rival and Volvo of Sweden and between West Germany's Daimler-Benz and Mitsubishi of Japan.

Mr Calvet accepts the logic of the link-up between a Renault and Volvo, which gives both access to types of products and expertise outside their normal range. But this is not the way Peugeot plans to pursue its own development, the main immediate direction of which is into executive cars. Having launched its successful Citroën XM and Peugeot 605 into the executive car market over the past year, it is now determined to continue alone into the higher echelons of the luxury car market. It plans to bring out more new models to compete against the BMW 7 and Mercedes S-Class saloons before the 1990s are out.

Neither does Mr Calvet see special advantages in merging with a volume car maker like Fiat, the subject of a spate of rumours. After all, Peugeot is already a merger of three volume producers, Peugeot, Citroën and in 1979 the European subsidiaries of Chrysler.

Instead, Mr Calvet will continue his policy of seeking very specific and limited accords, like Peugeot's joint six-cylinder engine with Renault, shared light commercial van production with Fiat and its accord to supply engines and gear boxes to Ford and Rover respectively. "For generalist car makers, the only serious policy is to have a lot of agreements on specific points," he says, adding that Peugeot has no new agreements of this type on the immediate horizon.

In short, the final lap of Mr Calvet's period at the wheel of Peugeot looks set to contain just as many challenges as the first. The car maker has long recovered from its disaster, has benefited from the market's longer than expected growth, and is now preparing for what may turn out to be its biggest encounter, with the Japanese.

### 'I have a fault: I am much too logical.'

the strike, Peugeot managed a 16.4 per cent rise in net profits to 17,410.3m last year, its fifth straight year of earnings growth. It made a record 2.2m vehicles in 1989, behind only Volkswagen and then Fiat in Europe. And this year's Peugeot wage round has gone smoothly through the unions except for the Communist-led CGT, the strike ringleader.

The moral of the dispute was "that I had not succeeded in making my personnel understand the danger before us vis à vis the Japanese on the one hand, and the increasingly strong competition between

Japanese, European and American car makers," says Mr Calvet. As for his alleged unwillingness to delegate, Mr Calvet points out that for most of his reign, Peugeot has been running from one survival-threatening challenge to another, a situation which demands strong leadership.

First, there was the radical job-cutting and restructuring programme needed to save a deeply indebted Peugeot from bankruptcy at the start of the decade, the last time Mr Calvet found himself at loggerheads with the Socialist Government. It has only just wiped out the

crippling 1983bn debt it had four years ago. Then, there was the need to reorganise Peugeot's fragmented model range to give the car maker its present clear identity. Now now, there is the need to shape up for Japanese competition.

Yet Mr Calvet maintains he is changing his management strategy. He is promoting younger executives from within to form the basis of "a new kind of organisation," in which decisions will be delegated more widely, he says. The aim is to pave the way for his own departure, which he wants to be so smooth that

### A challenge to the power to charge-cap

The problems of financing local government have always been political and economic, since local authorities are dependent upon the national legislation and financial controls from central Government.

A legal dimension was added to the problems in the 1980s as local authorities chafed under the tensions inevitably arising from novel conditions that attach to Ministerial powers and duties, and challenged the decisions of central Government in the courts.

Just as rate-capping produced its crop of court cases following the Rates Act 1984, so the Local Government Finance Act 1988 is about to spawn its own brand of litigation.

Are the 21 local authorities who are testing charge-capping by the Secretary of State for the Environment likely to succeed where their predecessors failed to defeat the imposition of rate-capping?

While the courts have in recent years undoubtedly been flexing their muscles by way of judicial review of administrative action, Ministers have correspondingly been more careful in framing legislation and more circumspect in exercising statutory powers and duties.

The latest challenge arises from a power given by the 1988 Act to the Secretary of State to fix a maximum amount for a designated local authority's community charge. The Minister may designate a local authority if, in his opinion, the amount of the estimated expenses to be borne by the local authority's collection fund is excessive. A decision whether to designate an authority shall be made, Section 100 (4) states, "in accordance with principles determined by the Secretary of State."

In determining those principles, the Minister may distinguish between authorities of different types, and between those that have, and those that have not, been designated for the preceding year.

The requirement that designation be based exclusively on pre-determined principles would appear to be a safeguard against the arbitrary exercise of powers.



#### JUSTINIAN

There's the rub. In determining the principles to be applied, the Secretary of State has, in fact, disregarded the needs and requirements of individual local authorities, and instead applied a rigid test based upon expenditure above Standard Spending Assessment (SSA), which is not expressly a part of the legislation but is a method devised by the environment

#### The unfairness of the charge-capping system springs from the legislation, rather than from the exercise of ministerial power under it

department to determine how to distribute local revenue support grant among the various local authorities.

The charge-capped authorities argue that this non-statutory method is an inappropriate means for assessing need; indeed, it was never designed for that purpose. By failing to pay regard to the specific budgetary needs of each local authority, and in particular failing to consider the extent to which given needs require a departure from SSA guidelines, the argument runs that the Minister is exceeding or distorting the powers vested in him under the Act.

The policy set out in the 1988 Act is to recognise the differences in functions and responsibilities between seven listed classes of local authorities. It requires the Minister to give

separate consideration to each nominated class.

The Secretary of State's policy, by contrast, has been to apply the same principle to all seven classes of local authority under the Act, although he has made a special allowance for over-spending inherited following the dissolution of the Inner London Education Authority.

The question is: does this Ministerial policy run counter to the legislative policy to the extent of invalidating the Minister's method of designation?

The problem for the challengers is the jurisprudence which emerged out of the litigation over rate-capping. The courts have held that "principle" in the context of local government finance need be nothing more than a mathematical formula. It does not mean that the Secretary of State must disclose the philosophy or rationale for his action.

Whatever may be the approach of the courts to the deployment of SSA as the "principle" for determining the designation of a local authority, the unfairness of the system of charge-capping springs rather from the legislation than from the exercise of Ministerial power under it.

The inclusion in the Act of a power to "cap" the expenditure of local authorities came as a surprise. The original idea behind the poll tax was that of imposing electoral pressure on local authorities to keep their expenditure within acceptable bounds and to put an end to profligacy on the part of local councillors.

During the passage of the 1988 Act through Parliament, the Government expressed the hope that it would "in fact never occur" that an authority embarked on a spending spree detrimental to the interests of residents. But it explained that in such an event - and then only - it would exercise its power to charge-cap.

Is it conceivable that the courts will exceptionally interpret the statutory "principle" in accordance with the Government's declared policy of intervention only in the rare event of irrational spending policies reflected in the fixing of an inordinately high poll tax? If the answer is in the affirmative, the challengers may succeed in their litigation.

### WEDEN ANNUAL REPORT INDEX 1990

the leading companies worldwide in such markets as pulp, newsprint, fine papers, packaging paper and board. The strategically significant acquisition of Swedish Match resulted in a substantial broadening and internationalization of the STORA Group. This applies particularly within the areas of building materials and interior products, which together currently account for 25 percent of the Group's external sales.

The basis for most of the industrial operations is comprised of the Group's own holdings of approximately 1.6 million hectares of productive forest land in Sweden, in addition to hydroelectric capacity of about 3,800 GWh. These tangible assets also represent a substantial capital reserve.

The STORA Group's profit after financial income and expenses improved by slightly more than 6 percent, to SEK 3,922 m. Invoiced sales rose 6 percent, to SEK 42,264 m. The average number of employees in 1989 totaled 53,250, of whom almost 25,000 in Sweden.

In April 1990 STORA informed that STORA, together with Patricia, a subsidiary of the Wallenberg companies, Investor and Providentia, is acquiring the majority of the shares outstanding in the West German industrial group, Feldmühle Nobel AB. The transaction price will amount to approximately SEK 14 billion. As a result, STORA will create one of the world's largest groups in the forest products industry.

To find out more about the performance, direction and prospects of some of Sweden's most successful corporations please circle below for your free copy of their 1989 Annual Reports:

ASSI CARDO  
EUROC FFV MoDo  
NORDSTJERNAN PERSTORP  
SKANSKA SKF STORA

This offer expires Oct 31, 1990

### STORA®

"The most positive development 1989, naturally, is that the Group can again report an improvement in consolidated profit. Behind this fine result one finds a number of extremely good performances."

Markets for most of the Group's products were favourable and our production plants are performing well. It has therefore been possible to utilize the favourable economic conditions prevailing in 1989.

Lower economic growth and increased interest rates in combination with additional production capacity is expected to sharpen competition in most of STORA's markets 1990.

The consequent adverse effect on Group earnings will be dampened by the target-oriented structural changes and extensive investments implemented in the Group during the past few years.



Bo Bergren  
President and CEO, STORA

Developments during the 1990 fiscal year are difficult to assess. Taken as a whole, Group profit after financial income and expenses is not expected to fully reach the level achieved in 1989."

Attach your business card or please print.

Name	
Title	
Company	
Address	
Country	

Swedish Annual Report Promotion,  
Box 10020, S-100 55 Stockholm, Sweden.

### SWEDEN ANNUAL REPORT INDEX 1990



## SECTION III

FINANCIAL TIMES  
SURVEY

While employers  
favour an early  
application to join the  
EC, politicians and  
public opinion are

divided. Indeed, differences could  
destroy the minority government,  
says Robert Taylor. Fortunately, the  
coming talks between the EC and  
Efta may offer an alternative.

Space may  
be the route

NORWAY IS in an indecisive  
mood, waiting on events.  
The upheavals that have  
occurred in continental Europe  
since last autumn do not seem  
to have brought any reap-  
praisal among most Norwegians  
of their relations with  
European Community -  
which they voted not to join, 18  
years ago in a national referen-  
dum.

The latest opinion survey,  
published on May 4 in the  
country's leading newspaper  
Aftenposten, reflected the con-  
tinuing divided, uncertain  
national mood over the issue.  
It revealed that 37.4 per cent  
of the sample favoured Norway's  
joining the EC, but that 38.1  
per cent said they opposed the  
idea. A further 24.5 per cent  
either did not know what to  
think or had no firm view.

Although this virtual three-  
way split in public opinion is  
not encouraging to those who  
are impatient to see the coun-  
try make an early application  
to join the EC, the gap has  
narrowed over the past 12  
months.

Most politicians, particularly  
those with long memories, are  
well aware of the risks of  
pressing too hard on the issue  
at the moment. They still  
remember what happened in

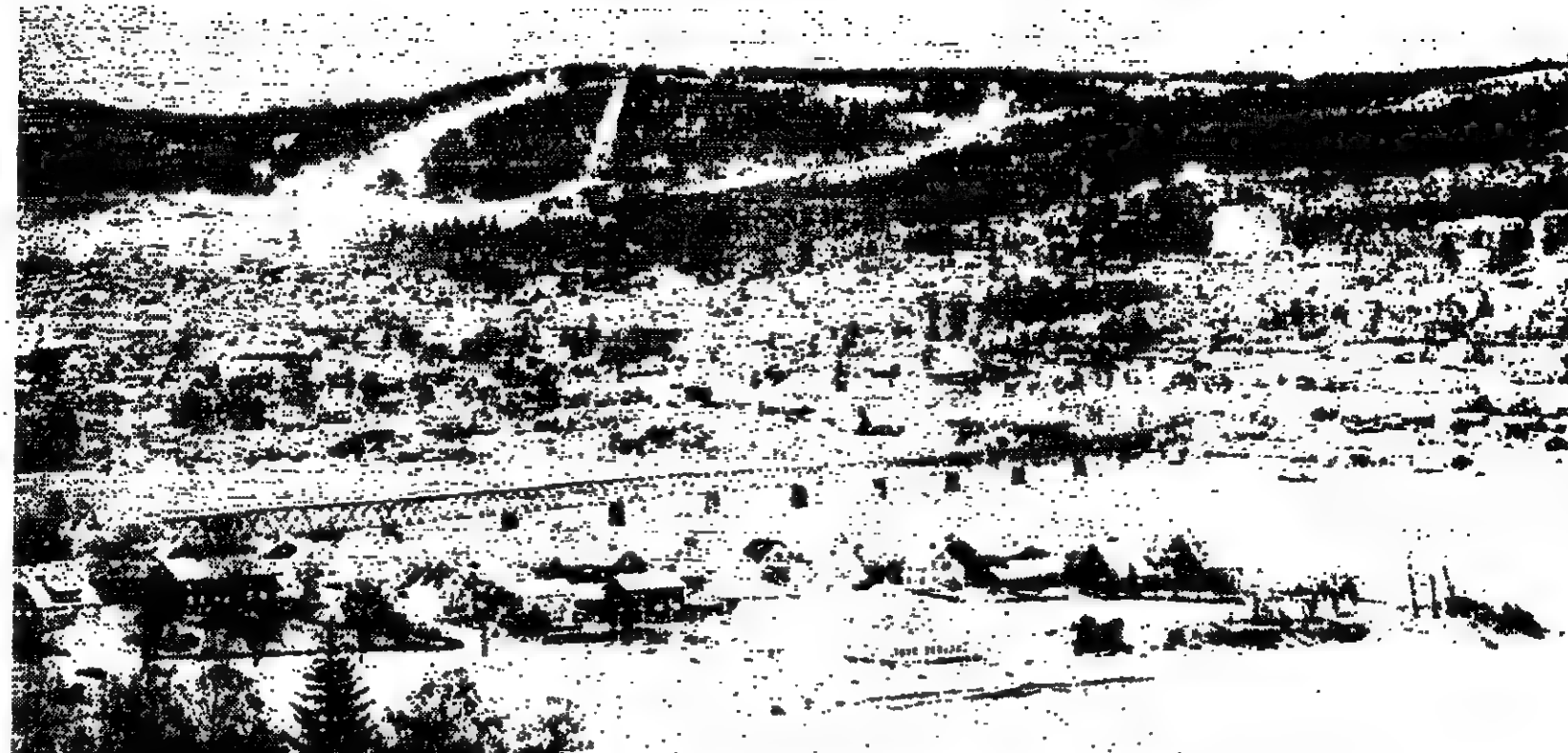
the 1972 referendum. "We are  
united about one thing in this  
country," says Norway's most  
popular politician, Conserva-  
tive trade minister Mrs Kaci  
Kullmann Fiske. "We do not  
want to experience once again  
what occurred then."

Her party supports Norwe-  
gian membership enthusiastically,  
a position it endorsed  
with fervour at its annual  
conference earlier this month. But,  
as the Conservative prime min-  
ister, Mr Jan P. Syse, argues,  
"we need the broadest national  
unity" on the EC question  
before Norway can seek mem-  
bership.

His position is delicate,  
because, since September's  
referendum, he has headed a coalition govern-  
ment with two small parties as  
partners - the Centre and the  
Christian People's - who dis-  
like any suggestion that Nor-  
way should one day become an  
EC member.

It is possible that the funda-  
mental difference of attitude  
over the EC will destroy the  
current Norwegian minority  
government. The Centre party  
was quick to express its public  
misgivings over the pro-EC  
tone of the Conservative cam-  
paign.

The most significant event of

The town  
that got  
the Games

THE TINY town of  
Lillehammer (left), which is  
said to have staged the  
world's first ski competition,  
in 1867, was awarded the  
1994 Winter Olympic Games  
nearly two years ago.

Always seeking to outdo the  
Swedes, the Norwegians saw  
the award as a considerable  
victory, though for more than  
a year preparations for the  
Games have been bogged  
down in a domestic political  
quagmire.

— see page 8 of this survey

## ALSO IN THIS SURVEY

Politics	2
The economy	3
Key facts	3
Foreign policy	4
Energy	4
Shipping	5
Fishing	5
Insurance	6
Banking	6
The stockmarket	6
Privatisation	6
1940: a commemoration	7
Vital statistics	8
Editorial production	Martin Davies

## NORWAY

might require a change in  
Labour's position over the EC  
sooner rather than later, but  
her comments unleashed a bar-  
rage of criticism from inside  
the party.  
It is not hard to understand  
why. Opinion among Labour  
voters over the EC remains  
evenly divided, according to  
the opinion polls. Eighteen  
years ago the EC referendum  
split the party fatally, and Mrs

**The 1986 collapse in the oil price revealed  
Norway's vulnerability to world energy-market  
conditions, but the country has staged an  
impressive recovery over the past four years**

Brundtland, for one, wants no  
repetition of that fiasco, which  
weakened Labour domination  
permanently. There are signs  
that the party's youth move-  
ment is taking a positive  
view of the EC, but it seems  
likely that the leadership will  
continue to play a waiting  
game.

The Labour party conference  
in November is to be the start  
for a two-year debate on the  
pros and cons of EC member-  
ship. Labour will make a final  
decision on where it stands on  
the question at the 1992 con-  
ference, in time for the 1993 gen-

eral election. Mrs Brundtland  
has suggested there could be a  
referendum on Norwegian  
membership some time in 1995  
or 1996 after the conclusion of  
negotiations.  
Norway's employers are cer-  
tainly united in their belief  
that the country should  
become an EC member as soon  
as possible. Last November,  
Naeringslivets Hovedorganisa-  
sjon (NHO), the employers

organisation, gave full support  
to an enthusiastic policy docu-  
ment in favour of Norway's  
joining the EC. "It is quite  
unrealistic that we can go our  
own way," insists Mr Einar  
Manzetti, at NHO. "We export  
nearly 70 per cent of our goods  
to the EC."

But even Mr Manzetti recog-  
nises it will not be easy to con-  
vince the majority of Norwe-  
gians that they have no real  
alternative but to join the EC.  
He points to the country's geo-  
graphical separation from con-  
tinental Europe, as well as to  
its recent history to explain

the underlying resistance that  
still endures. "Don't forget," he  
says. "Norway has only been  
an independent country since  
it broke from Sweden in 1905.  
The people are still trying to  
find their identity."

There is a clear tendency to  
isolationism and a rejection of  
international attitudes in this  
country," argues Mr Olav Fage-  
lund Knudsen, at the Foreign  
Policy Institute.

Professor Henry Valen, the  
country's leading political fore-  
caster, also takes a cautious  
view of possible Norwegian EC  
membership. "The patterns of  
opinion are still similar to  
those recorded in the 1972 re-  
ferendum," he warns. Many  
fear the erosion of their settled  
way of life as a result of mem-  
bership. Farmers believe they  
will lose their huge subsidies.  
The territorial lobby worry about  
cheap alcohol. There is a wide-  
spread dislike of the prospect  
of foreign immigration into  
Norway.

Not all the anti-EC views are  
so emotional. After all, the  
warnings of disaster for Nor-  
way predicted by pro-EC sup-  
porters in the 1972 referendum  
did not materialise. Thanks to  
the exploitation of its oil and  
gas reserves, the country has  
prospered without the benefit

of EC membership. Moreover,  
Norwegian exports to the EC  
have not suffered from restric-  
tions - at least, not up until  
now - and benefit from a free-  
trade agreement in industrial  
goods.

The 1986 collapse in the oil  
price did reveal Norway's vul-  
nerability to world energy-mar-  
ket conditions, but the country  
has staged an impressive  
recovery over the past four  
years through its own efforts.  
Thankfully for them, how-  
ever, there appears to be a  
practical alternative. The for-  
coming negotiations between  
the EC and the European Free  
Trade Association on the cre-  
ation of an 18-nation European  
Economic Space (EES) could  
produce a result that will help  
Norway to adjust to the new  
Europe without any immediate  
need to settle the membership  
question.

The trouble is the EC-Efta  
strategy is just an external pro-  
jection of our internal indeci-  
sion," says Mr Knudsen, at the  
Foreign Affairs Institute. Even  
the Efta route may go too far  
for the Centre and Christian  
People's party, and force the  
fall of the coalition if it pro-  
duces a credible agreement  
some time next year that  
means Norway will lose too

much of its national sover-  
eignty.

But Brussels will have noted  
the strong views of Mr Syse  
and Mrs Fiske that they regard  
the EES as only a "way station"  
on the road to eventual  
Norwegian EC membership.  
Many wonder why time and  
effort should be wasted on try-  
ing to devise a complex EC-  
Efta agreement if many see it  
as a transient arrangement.

Today's hesitancy and  
unease about the EC in Nor-  
way is coupled with another  
feeling - that of the inevitability  
that Norway will eventually  
join the EC. Opinion sur-  
veys suggest the vast majority  
of people - whatever their  
individual view - believe their  
country will be an EC member  
by 2000.

All the more reason then -  
some argue - why the politi-  
cal leaders should have the  
courage to bring the issue to  
the forefront sooner rather  
than later. It is surely better  
for Norway to take part in the  
shaping of the new Europe  
from the inside - they reason -  
rather than have to accept  
the fait accompli of political  
and economic union as the  
price of membership in the late  
1990s.

# Christiania Bank

## - your strategic choice of business partner in Norway

The best way to prove our professionalism and leading role in Norwegian business is through the confidence shown us in being awarded the following mandates by our valued customers.

**Lillehammer**  
Olympiske Organisasjonskomité  
LOOC

Christiania Bank og Kreditkasse  
Main sponsor and official  
supplier of banking services  
to the Olympic Winter Games  
in Lillehammer 1994.

**CHRISTIANIA BANK**

**DYNO INDUSTRIER A/S**

Refinancing of  
USD 27,000,000  
Multicurrency Term Loan

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**HASELUND NYCOMED**

USD 1,500,000,000  
Guaranteed Facility

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**ORILA BORREGAARD**

NOK 300,000,000  
Multicurrency Revolving  
Credit Facility

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**NEBO Evers Distribution, Inc.**

\$ 33,000,000  
Acquisition Credit Facility

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**OSLO MYNTHANDEL A/S**

Refinancing of  
13,770 OZ.  
GOLD LOAN FACILITY

In connection with the purchase  
of Nordic Gold Coins

Handled by  
Scotiabank  
THE BANK OF MONTREAL

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**KVARNER SHIPPING AS**

GBP 32,400,000

Refinancing of a 57,000 cubic metres  
gas carrier to be built in

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**Kosmos Shipping AS**

USD 120,000,000  
Fleet Financing

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**Norsk Hydro a.s.**

NOK 600,000,000  
1989-1991, Notes due 1997,  
Issue Price 100%.

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**Aker**

NOK 3,000,000,000  
1989-1991, Notes due 1994,  
Issue Price 100%.

Handled by  
Representatives

Christiania Bank og Kreditkasse

**CHRISTIANIA BANK**

**Head Office**  
NORWAY  
Christiania Bank og Kreditkasse  
Middelthunsgt. 17, N-0368 Oslo 3  
Mail add:  
P.O. Box 1166 Sentrum  
N-0107 Oslo 1  
Tel. 47 2 48 50 00  
Fax 47 2 48 52 00

**Subsidiaries:**  
LUXEMBOURG  
Christiania Bank, Luxembourg S.A.,  
Tel. 352-474 4701  
SWEDEN  
Christiania Bank AB,  
Tel. 46-8-78 71 400

**Branches:**  
GREAT BRITAIN  
Christiania Bank, London Branch,  
Tel. 44-1-702 1390  
USA  
Christiania Bank, New York Branch,  
Tel. 1-212-698 0600  
Christiania Bank, Seattle Branch,  
Tel. 1-206-448 1225  
SINGAPORE  
Christiania Bank, Singapore Branch,  
Tel. 65-225 5600

**Representative Offices:**  
AUSTRALIA  
Christiania Bank  
Representative Office, Sydney,  
Tel. 61-2-251 2243/44  
CHINA  
Christiania Bank  
Representative Office, Beijing,  
Tel. 861-5003388 Box 336  
JAPAN  
Christiania Bank  
Representative Office, Tokyo,  
Tel. 81-3-273 2001/2005  
DENMARK  
Christiania Bank  
Representative Office, Copenhagen,  
Tel. 45-33-322525  
SPAIN  
Christiania Bank  
Representative Office, Malaga,  
Tel. 34-52-46 22 22

**CHRISTIANIA BANK**  
CHRISTIANIA BANK OG KREDITKASSE



## NORWAY 2

Politics: Robert Taylor considers the limitations of a coalition government that has learned to live from hand to mouth

## The arithmetic that adds up to immobility

MR JAN P. SYSE's non-Socialist coalition government seems to have few friends, and its demise is predicted almost every other week.

But then, most commentators doubted whether the amiable but low-key leader of the Conservatives, who polled only 22.2 per cent of the vote in September's indecisive general election, would be able to build any workable partnership with the small Centre and Christian People's parties, which polled a mere 6.5 per cent and 8.5 per cent respectively.

However, Mr Syse's diplomatic skills in working with his coalition colleagues and his desire for office were underestimated. So far, his administration has lasted eight months — longer than that of his Conservative predecessor, the abrasive Mr Kåre Willoch, whose non-Socialist coalition fell apart in the May 1986 crisis, making way for a minority Labour administration under the redoubtable Mrs Gro Harlem Brundtland.

In fact, it is quite conceivable that Mr Syse and his colleagues will survive for some time, even perhaps until the run-up to Norway's next general election which is not due until September 1993.

But the Government has learnt to live in a hand-to-mouth way. It can only rely on the support of 62 out of the 165 members of parliament, with daily survival mainly dependent on the willingness of the 23 members of the radical right Progress party to tolerate its existence.

"We have to follow a course between Progress and the Labour party, relying on one or the other for support on different proposals to get them through parliament," says Mr Arne Skauge, the finance minister.

The Labour party and the Left Socialists hold 80 seats between them (88 Labour and 17 Left Socialists), and polled 44.4 per cent of the popular vote; but together they are a tantalising five votes short of a

majority.

The parliamentary arithmetic looks like a recipe for immobility, and there is nothing anybody can do about it. Under the Norwegian constitution, a government cannot dissolve within the four-year life of parliament. For better or worse, the parties have to live with each other and find political solutions from among themselves. This has become very much the way in the 1980s in all the Nordic countries.

Indeed, it is growing harder to achieve decisive government that enables necessary but unpopular measures to be taken, because of the fragmentation of Norwegian politics. There are seven different parties in parliament, and the gulf that exists between them has widened in recent years, making it increasingly difficult for them to find the common ground for compromise.

As Professor Henry Valen will argue in his forthcoming study of the 1989 general election, the country is experiencing historically high levels of voter volatility. Last September, as many as four out of 10 voters either changed parties or did not vote at all, compared with how they behaved in the 1985 general election.

It is the breakdown of the old party alignment by the Norwegian electorate, as well as growing popular scepticism about those who govern them, which makes it so difficult to predict the pattern of the country's politics in the 1990s.

The trouble for Norway is that it now faces the need to take fundamental decisions about its long-term future. With the composition of the present parliament, however, observers believe it will be difficult for any decisive action to be taken. Waiting for 1993 is not an attractive slogan, but unless the political leaders can find a greater degree of bipartisan cohesion the country could face the prospect of four wasted years.



Jan P. Syse: his diplomatic skills were underestimated

## Not a discreditable record

THE CONSERVATIVE party's rank and file are understandably frustrated at what they see as the ineffectiveness of the Government to put their party's programme fully into practice.

At the annual conference earlier this month, Mr Syse received only lukewarm applause from delegates for his defence of his government's performance.

Moreover, the opinion polls suggest that the Conservatives have lost support since last September, and the Prime Minister is finding it hard to make much impression on a doubting electorate.

In fact, the Government has done more than simply stay in office. Its record is by no means discreditable, given its precarious parliamentary position.

"We are working well together," says Mr Kjell Bondevik, the foreign minister and leader of the Christian People's party; though he admits he does "feel the pressure" from time to time from his own rank and file. So far Government has a number of achievements to its name:

□ It managed to reach a compromise with Progress, to secure the passage of the 1989 budget with a Nkr5bn reduction in public spending.

□ Two years of statutory incomes policy ended without a wage explosion, and a new one-year voluntary pay agreement was reached between

level of 62 per cent.

□ The Conservatives have also promised to modernise the country's public sector through private initiatives in health care and education. Plans are being drawn up to privatise parts of the Norwegian state industry sector, and the Government has given its blessing to further

There is plenty in the 30-page compromise document, drawn up by the coalition partners last September, to keep the Government busy for a full four-year life-span

the unions and employers, which was helped by the Government's conciliatory intervention behind the scenes.

□ An oil fund is to be established by the Government, to build up assets abroad from oil revenues, which won parliamentary approval earlier this month.

□ A new tax-reform programme was unveiled earlier this month, designed to cut in stages the highest marginal rate of personal taxation to 50 per cent by 1995, from its present

liberalisation of the country's financial system.

□ The Government has also agreed on the introduction of a second television channel in Norway, financed by commercials.

No doubt, many Conservatives would like to see a more full-blooded implementation of their own party's policies, particularly on Europe, but there is plenty in the 30-page compromise document for government, drawn up by the coalition partners last

## Progress bides its time

THE RIGHT-wing Progress party is going through a period of transition, as it attempts to become less of a protest movement and more a responsible partner, ready to help in taking on the burdens of government.

The new sobriety follows its relative success in September's general election, when its vote rose to 18.0 per cent from the 12.7 per cent achieved in 1985; and its parliamentary representation shot up from two to 11 seats.

In March, the Conservatives asked Progress to join them in the running of Oslo city hall, in a move that could presage a similar relationship at national level in the future. Certainly, Mr Carl I. Hagen, the leader of Progress was quick to welcome this change of attitude to his party among Conservatives, who have tended to look down on the populist antics of Progress with a mixture of contempt and alarm in recent years.

But there is no good reason to believe Progress intends to

dilute its radical agenda in order to taste the fruits of office under Conservative tutelage.

For his part, Mr Hagen shows no signs of trimming his sails in order to join the Establishment that he loves to denounce. He is the first to admit that his party would have done much better in last year's general election if it had toned down its attacks on the welfare state, which worried some of his older potential supporters.

In the spring, he paid a visit to the US, and regaled the radical right Cato Institute with a lecture on the "failure of the Scandinavian welfare state", which must have been music to the ears of his hosts. Mr Hagen suggested that the welfare state had spread the Marxist attitude of "from each according to his ability, to each according to his needs", by "destroying the work ethic and a sense of personal responsibility as well as many people's understanding of some basic

facts — the connection between production and consumption, between performance and rewards."

He went to describe "so-called welfare rights" as "the right to other people's property or production results but not your own". While conceding the need for "a minimum safety net for the really weak", he cautioned that this should not be "so generous that it takes away motivation to get away from welfare and improve one's personal situation".

Mr Hagen then launched attacks on the Norwegian public health care system, which he said had produced "long waiting lists for life-threatening illnesses" and fully state-funded old age pensions, calling for the introduction of private initiatives such as vouchers for health care, and voluntary private pensions above a basic minimum set by the state.

Ever the radical, Mr Hagen also attacked the highly protectionist system that safeguards Norwegian agriculture. He pointed in particular to the massive subsidies that the Government provides to the farmers, which totals Nkr16bn a year or \$25,000 a farmer.

Such outspoken language has never been heard for a long time from a Norwegian politician. It does not appear to have harmed Mr Hagen's electoral appeal, but it remains hard to see how Progress can work amicably with the other non-Socialist parties in a coalition. The party wants to privatise Norway's state industries, roll back the public sector and cut taxes radically, as well as pursue a robust foreign policy that slashes aid to poorer countries.

Mr Hagen and his colleagues make it plain that their long-term aim is to replace the Conservatives as the major political force on the Norwegian right. This ambition may no longer be as unrealistic as it was three years ago.

Progress, without Mr Hagen at its head, is hard to visualise, but the party is now much more than a band with one man playing all the instruments. It has attracted a surprisingly large number of able young people into its ranks, well-schooled in laissez-faire economics. Their views are not always to the liking of the old-



Mr Carl I. Hagen: shows no signs of trimming his sails in order to join the Establishment that he loves to denounce

guard populists, many of whom like their free-market ideology laced with social authoritarian values.

The Progress youth movement, for example, came out recently for homosexual marriages and unlimited immigration without welfare provision — suggestions that the parent party repudiated. The tensions inside the party, between libertarian ideas and more repressive instincts, are becoming more apparent as Progress grows larger.

Indeed, it will certainly need all of Mr Hagen's undoubted charm and proven political skills to keep everybody marching in the same direction. But so far his 21 parliamentary colleagues have stayed in line. Unlike Mr Glittrup's anti-tax party in Denmark, Progress has a more serious and less eccentric visage. Mr Syse does not like it, but the future of his makeshift coalition lies in Mr Hagen's hands.

Until now, Progress has kept its peace, but it will be surprising if the present calm will last for the whole of this parliament until September 1993. Much will depend on how far Mr Syse is forced to go in appeasing his tiny coalition partners — the Centre and the Christian People's parties — through policies that run counter to the free-market ideas favoured by Mr Hagen.

## Norwegian options in London.

- Direct access to Scandinavian futures and options markets from London through OM London, a UK Recognized Investment Exchange.
- Manage returns on Swedish and Norwegian stock portfolios.
- Hedge with OMX, the most liquid index in Europe.

The OM Group is committed to Pan-European product development. Call us for a list of member brokers and trading information.

## The latest word in innovative futures and options trading.



OM London Ltd  
107 Cannon Street, London EC4N 5AD  
Telephone: 071-283 0678. Telefax: 071-283 0504

A wholly-owned subsidiary of the Stockholm Options Market (OM)  
The price of investments can fall as well as rise.



Aker a.s.

(Incorporated with limited liability in the Kingdom of Norway)

International Offering of

4,392,036 B-shares of nominal value NOK 20

Offer price: NOK 143.23 per share

Kleinwort Benson Limited

Sundal Collier Montagu A.S.

Credit Suisse First Boston Limited

Nomura International plc

S.G. Warburg Securities

Banque Indosuez

BB Fonds AS

James Capel & Co.

Christiania Fonds AS

Daiwa Europe Limited

Deutsche Bank

DnC Fonds a.s.

Enskilda Securities

Skandinaviska Enskilda Limited

Morgan Stanley International

March 1990



## NORWAY 3

The economy: many key indicators are set fair, reports Robert Taylor — and last year saw a balance of payments surplus

## Recovery is based on a new national self-discipline

NORWAY'S ECONOMY looks in much better shape today than it did four years ago, when it plunged into crisis with the fall in oil prices.

Indeed, there is an unfashionable degree of optimism among the forecasters at the moment about its likely progress during the 1990s. Only the Paris-based Organisation for Economic Co-operation and Development seems to take a hyper-critical view of Norway's performance nowadays.

Even Mr Einar M. Skjott, governor of the central bank, seems well pleased after a period when his jeremiads about his country's economic laxity used to enliven the Oslo scene.

"We have regained the balance in our economy," he admits. "The priority has been to lay down the basis for sustained growth in the 1990s in the mainland economy. An important prerequisite for this was to ensure an improvement in Norway's competitive, relative cost position."

The country's finance minister, Mr Arne Skauge, is equally bullish about Norwegian economic prospects. "We now have a great opportunity to progress," he claims. "We have developed a more realistic approach to economic policy-making."

Certainly, there are a number of key Norwegian economic indicators which seem set fair. In 1986, the country built up a huge external deficit that amounted to 8.5 per cent of gross domestic product. Last year, after four years of deficit, Norway recorded a balance of payments surplus of NOK8bn. It is expected to be even better in 1990, rising to as much as NOK11bn.

The oil recovery helped to ensure the turnaround. Oil production rose from 0.85m barrels a day in 1986 to 1.15m last year, while improved prices lifted the value of oil and gas exports from NOK53bn three years ago to NOK73.5bn in 1989.

But, as Mr Skjott points out, "The major part of the improvement is accounted for by the balance on mainland Norway."

Last year, the country enjoyed a 22.5 per cent growth in its exports of goods and services with a rise to NOK263bn. With only an 8 per cent increase in imports, there was

a trade surplus of NOK26.8bn, compared with a trade deficit of NOK4.3bn in 1988.

There was a 12.4 per cent improvement in Norwegian traditional exports — which exclude oil, gas, offshore units and ships. This mainly stemmed from a 21 per cent growth last year in metals sales to NOK30bn, an 18 per cent expansion in engineering products to NOK20.8bn, and a 14 per cent increase in forest industry products.

## Optimism as wage curbs are lifted

WHAT HAS especially strengthened the optimism in Oslo this summer is the successful completion of a voluntary national wages agreement between the employers and the trade unions.

This follows two years of statutory incomes policies, which moderated pay rises. Many had feared the end of strict controls would precipitate a wages explosion, as happened in 1980 after a period of wage and price freeze. But their anxieties were misplaced. It now looks as though the general level of pay rises for 1990 will average out at around 4 to 4.5 per cent.

It is true that, under Norway's bargaining system, a third of workers covered by the national agreement are entitled to negotiate further rises at local level by June 1, but most observers believe the majority will enjoy only modest additions and that the end result will be to keep industry's labour costs at no more than 5 per cent.

Mr Skjott, at the central bank, would have liked pay rises of no more than 3.5 per cent in 1990, but he is content at what looks like being a modest outcome.

Indeed, the governor believes the outcome of wage negotiations in 1990 have been more influenced by "conditions in

the labour market and the economic situation of the firm or industrial branch than we have been used to". There are no signs that the highly unionised public-sector workers are going to behave any differently from those employed in the open-market economy.

Mr Skauge is ready to give a great deal of praise to the leadership of the blue-collar union confederation (the LO) for the modest national pay agreement. "The LO has built up its economic competence in recent years," he says. "The unions realise that unrealistically higher wage increases would simply lead to higher prices."

Certainly, Norway's wage costs are lower than the country's main trading partners — Sweden and the UK. At the same time, manufacturing industry experienced an impressive increase in productivity by as much as 6.7 per cent last year — a much higher figure than that achieved by Norway's main trade rivals. Between 1983 and 1988, cost competitiveness in Norwegian industry improved by as much as 7 per cent.

## Highest jobless rate since 1930s

IT IS true that a price has had to be paid for this turnaround, in the form of increasing unemployment.

Norway had an estimated seasonally adjusted rate of 5.8 per cent of its labour force without a job during the first quarter of this year. Nearly a third of the 90,000 affected had been registered as unemployed for half a year or more. On top of this, around another 45,000 Norwegians are on training and labour market programmes.

By western European standards, this remains a relatively low total, but it is the highest in Norway since the 1930s, and it has had some political impact, particularly on the far-

ure of the last Labour government to win the 1989 general election. Mr Skjott at the Central Bank believes the level of unemployment "will stabilise around the present level for some time", while Mr Skauge, at the Ministry of Finance, can give no prediction of when he expects to see a real decline in the numbers out of work.

Other economic facts also suggest that Norway has recovered from its troubles of the middle 1980s. Consumer prices rose by only 4.6 per cent last year, and the increase in 1990 is expected to be around 4.0 per cent. The growth rate in 1989 was 2.3 per cent, and this year it will be 1.4 per cent. Private consumption was held back from 1987 to 1989 and the increase in public spending was curbed.

Not all has gone well. There was a 4.3 per cent drop in mainland investment last year, and it is expected to decline by a further 14.1 per cent in 1990. Domestic demand will continue to grow relatively slowly by only 1.0 per cent this year and even less in 1991.

The main causes for the return to balance, however, stemmed from a restrictive fiscal strategy with high interest rates. Now there has been a reduction in interest rates, both in absolute levels and relative to other countries.

## Coalition plans to meet EC challenge

WITH THE economy in reasonable shape, the non-Socialist coalition is now anxious to embark on a wide-ranging strategy of what Mr Skauge calls "structural changes".

Set out in his recent revised budget, they aim to turn Norway into a much more market-oriented economy, capable of meeting the growing challenge of the European Community's internal market after January 1, 1993.

The policy has a number of key components, which are likely to secure wide agreement across the political spectrum.

The liberalisation of the financial markets, which began three years ago is continuing further with the removal of remaining controls on foreign exchange transactions from July 1 this year, with provisions to ensure this does not lead to widespread tax evasion. The Government also intends to encourage further competition between the banks, with an acceptance of further mergers and rationalisation. A more liberal approach is promised towards the activities of foreign banks in Norway.

Earlier this month, Mr Skauge unveiled Norway's tax reform programme for the next three years, aimed at encouraging enterprise and savings. As a result, the top marginal rate of taxation looks set to fall from its present level of 59 per cent to between 45 and 50 per cent. This will involve a flat corporate and personal tax rate from central government at between 25 and 30 per cent.

There will be a halving of the level of corporate taxation, from 50.8 per cent to around 25.4 per cent, and an overhaul of capital gains taxes. Initially, the planned tax reform is not going to bring about any overall reduction in the level of public expenditure, but the pressure to cut the tax burden is expected to grow in the early 1990s.

The Government is also keen to encourage a more entrepreneurial climate in industry, through cuts in subsidies and the privatisation of parts of the state sector. Ideologically, the non-Socialist coalition would like to roll back the frontiers of Norway's public sector that employs nearly one in four of the workforce; but political realities are likely to dictate a gradualist approach, with perhaps the encouragement of some private initiatives in areas like health-care and education but without any radical action.

But Mr Skauge is also keen to cut back the growth in public spending over the next few years. Already he has introduced more rigorous disciplines into the way government departments spend their budgets.

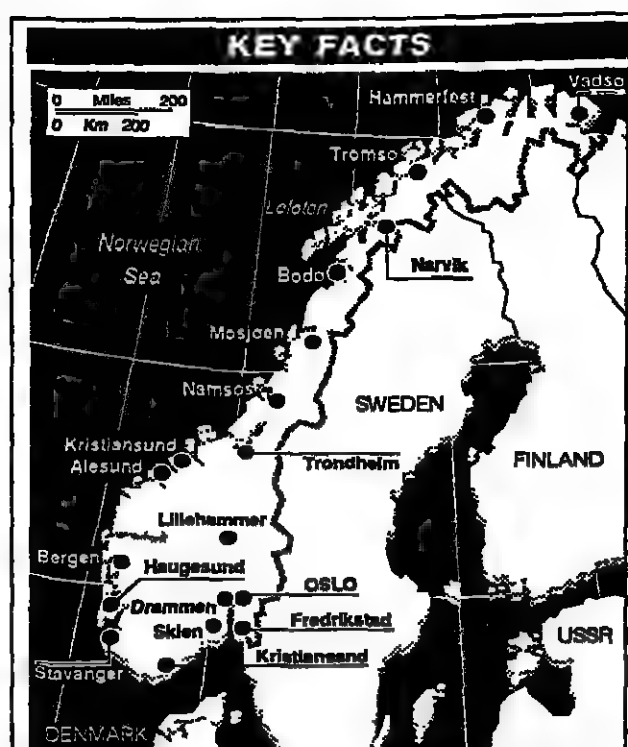
"Our aim is to see that the public sector grows at a lower rate than the rest of the economy," he declares. But this will not prove easy. Unemployment is costing an estimated NOK18bn a year already, and the coalition partners cannot be expected to look favourably on any rigorous approach that means attacks on cherished spending programmes.

In fact, there is a much greater degree of bipartisanship in the management of the Norwegian economy than many outsiders recognise. In many ways, the new Government is merely continuing the market oriented and responsible strategy of its Labour predecessor. What differences exist are on the margins and do not arise from any fundamental conflict.

Indeed, Norway is preparing to become another European economy in line with the EC. Earlier this year, the Ministry of Finance made some tentative inquiries in Brussels about the exchange rate mechanism of the European monetary system. It is now increasingly probable that, when Britain aligns its currency to the system, Norway will decide to follow shortly afterwards, either by itself or in partnership with its non-EC neighbours.

What does seem to be clear this summer is that nobody in Norway wants to return to the bad old days before 1986, when the country spent its oil revenues as if there were no tomorrow. Norwegians learnt their lesson painfully in the oil crisis of 1986 and its aftermath. Whatever the temptations might be, there is a new sense of national self-discipline in the country.

The economic recovery of the past two years is not going to be thrown away in a reckless spending spree, for far-sighted Norwegians are already looking ahead to a future economy that will grow far less dependent on oil and gas revenues by the end of the 1990s.



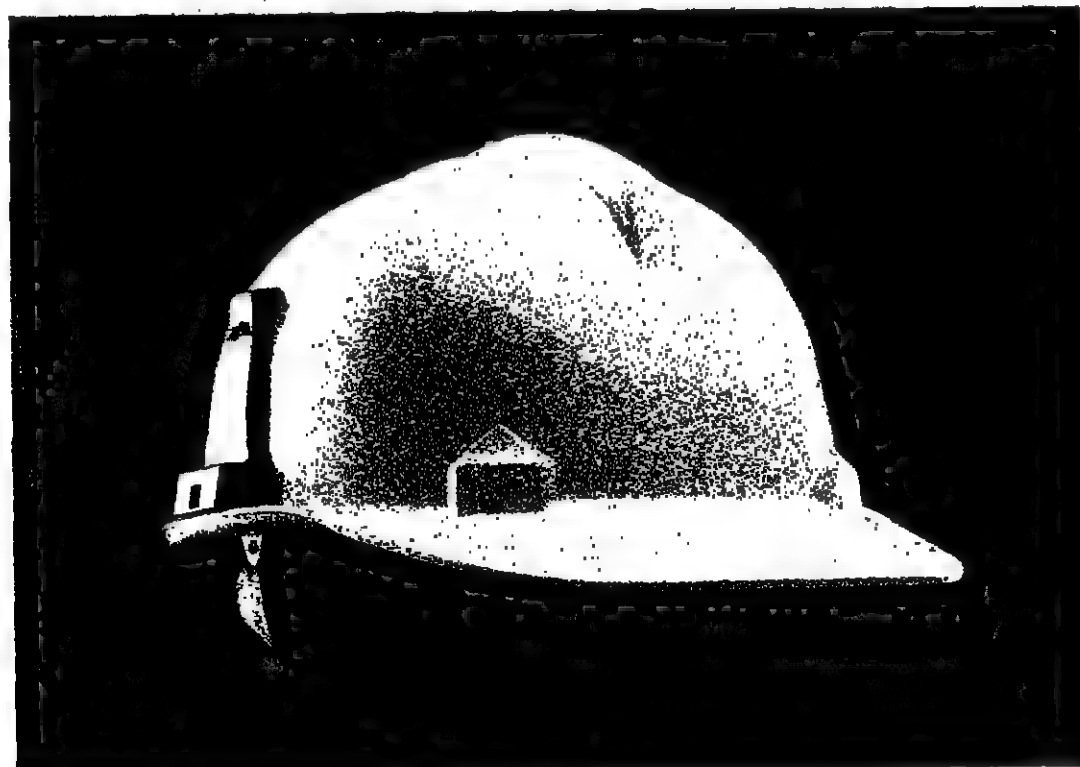
**KEY FACTS**

Area ..... 324,000 sq km  
Population ..... 4.2m  
Head of State ..... King Olav V  
Currency ..... 100 ore = 1 krone  
Average exchange rate ..... 8.90 kroner per US\$

	1988	1989
Total GNP (\$m).....	91,183	92,742
Real GDP growth (%).....	-0.5	1.6
GDP per capita (\$m).....	16,222	NA
Current account balance (\$m).....	-3,578	+366
Budget Surplus as % of GDP.....	0.8	-1.0
Exports incl non-factor svcs (\$m).....	22,998	27,440
Imports incl non-factor svcs (\$m).....	23,110	23,827
Trade Balance (\$m).....	-111	313
Trade Balance as a % of GDP.....	-0.1	-0.1
Export volume growth rate (%).....	50.8	58.4
Total reserves minus gold (\$m).....	267,713	784,813
Debt as share of GDP (%).....	21	NA
Manufacturing productivity (%).....	2.2	5.0
Inflation (%).....	8.7	4.6

	1988	1989
Unemployment (%).....	3.2	3.8
Female participation rate (%).....	74.4	NA

\* Exports plus imports as % of GNP  
Sources: EIU, OECD, IFS.



The Norwegian bowler

One should not wear a hard-hat with pin-stripes — but in our diversified business it is practical from time to time.

Aker is the largest industrial company in Norway controlled by the private sector. We manufacture cement, both in Norway and abroad — and are among the world leaders in this field.

The company also provides a comprehensive range of services for the offshore industry — covering design, engineering, fabrication and field services.

Other activities are civil engineering and contracting, and production of heavy building materials.

Aker had at the end of 1989 approximately 15,000 employees. Annual revenues totalled NOK 14,658 million, and profits before extraordinary items were NOK 566 million.

**Aker**

Fjordellen 16 • Akers Brygge  
P.O. Box 1423 Vika •  
N-0115 Oslo 1 • Norway  
Telephone: +47 2 94 50 00  
Telex: +47 2 94 50 16  
Telex: 71 448



An X-ray picture of a brain showing the effect of Omnipaque, a contrast medium for medical imaging diagnostics pioneered by Hafslund Nycomed, and now one of the world's down-top-selling drugs.

## At Hafslund Nycomed our influence is felt worldwide



Hafslund Nycomed's sphere of influence.

With a 1989 turnover of over NOK 2.9bn and record profits a healthy NOK 968 million, Hafslund Nycomed is a truly international pharmaceutical company with an established market position in over 90 countries worldwide.

The recent acquisition of CL Pharma, the leading pharmaceutical company in Austria, further enhances Hafslund Nycomed's stature in the medical world.

However, our imaging and pharmaceutical interests are not the full Hafslund Nycomed picture. We are also a major energy producer in Norway. We are, in fact, one of Norway's largest

international corporations.

Not surprisingly, Hafslund Nycomed's international stature is reflected in our stock listings. Hafslund Nycomed is listed on the Oslo and London stock exchanges and in the course of this year we are to be listed in Frankfurt and Vienna. Our shares also will be available to US investors through ADRs.

For more information, and a copy of our latest Annual Report, please write to:  
Investor Relations,  
HAFSLUND NYCOMED AS,  
PO Box 5010 Maj, 0301 OSLO 3, Norway.

**HAFSLUND NYCOMED**



## NORWAY 4

Foreign policy is conditioned by Soviet military proximity

## A sturdy alliance member with a European vision

NORWAY'S INABILITY to come to terms with the European Community is hard to understand, in the wider context of the country's defence and foreign policy.

Unlike the other Nordic countries, it is not neutral. Indeed, for the past 41 years Norwegian governments, whether of the left or the right, have kept the country firmly in the western alliance.

In doing so, they reflect public opinion. A poll earlier this month, for *Aftenposten*, the country's leading newspaper, found that 81 per cent of Norwegians believe membership of the North Atlantic Treaty Organisation is necessary for Norway's defence.

It is not just the existence of a narrow land border between Norway and the Soviet Union above the Arctic circle in Finnmark that conditions the country's strategic outlook. More important is the fact that the Soviet military presence in its northern theatre of operations has actually been modernised and strengthened, not reduced, in the new age of perestroika and glasnost.

"Our proximity to the Soviet Kola peninsula makes our country particularly vulnerable," argues Mr Per Ditlev-Simonsen, Norway's defence minister.

"The main reason is the strong build-up of Soviet naval forces in the north. Along the north coast of the peninsula, the Soviet Union has established a number of large naval bases which, taken as a whole, are larger than the naval bases in any other single area of the world."

Of course, the huge Soviet fleet in Murmansk and the surrounding area is not primarily aimed at Norway. Its theatre of operations, in the event of conflict, would be the north Atlantic. But the proximity of such a large force makes the Norwegian government sensitive to its defence needs.

Relations between the Soviet Union and Norway have improved in recent months, but points of difference remain. The most important concerns the Soviet-Norwegian demarcation line in the Barents Sea. Negotiations have been going



Kjell Bondevik: "We have a better chance than ever before to build one Europe"

on officially since 1974 to try to resolve the problem.

Norway insists that the continental shelf should be delimited on the basis of the median-line principle, endorsed by the 1958 Geneva Convention and the 1982 United Nations Law of the Sea Convention; while the Soviet position is that a "sector line" should divide the continental shelf.

The difference between the two lines is a disputed area of

Concern has been expressed in northern Norway about the proposal by the Soviet Union to move its underground nuclear testing site from Kazakhstan back to Novaya Zemlya, only 600km from the Norwegian town of Vardo

155,000km, which is about the size of Norway's continental shelf in the North Sea. The Norwegians have said they are ready to compromise, but the Soviet government has refused to accept this.

In a visit to Oslo, in January 1988, Soviet prime minister Nikolai Ryzhkov suggested that the two sides agree joint exploitation of oil and gas resources in a limited area of the Barents Sea as a possible interim arrangement. But this did not go far enough to resolve the point at issue.

Recently concern has been

expressed in northern Norway about the proposal by the Soviet Union to move its underground nuclear testing site from Kazakhstan back to Novaya Zemlya, only 600km from the Norwegian town of Vardo. The people of Finnmark fear that this will lead to radiation dangers in the Barents Sea, which will affect precious fish stocks. Worries have also occurred over a number of accidents affecting Soviet nuclear submarines patrolling close to Norwegian waters.

As Steve Miller - research fellow at the Stockholm International Peace Research Institute - argues, in a forthcoming study of the implications of a US military withdrawal from NATO's northern flank, it is possible that the Soviet Union would be able to operate its naval forces more freely in the Norwegian Sea if the US pulled out of the area. This, he says, would increase its chances of securing control of north Norway, and in turn "enhance its ability to operate still further south, further compounding the difficulties that would face a Europe lacking US military support in securing its interests in northern Europe."

Allied troops have never been stationed permanently in Norway. Nor are nuclear weapons allowed in Norwegian ter-

ritory, on ships or planes. And it is Norway that provides critical intelligence to NATO on Soviet naval activities in the area. But under a series of agreements, Norway has allowed the US to station equipment in central areas of the country that would be used in the event of any Soviet military offensive. The political parties do not wholly agree on the extent of these arrangements, but are not divided about the principle of such American involvement.

In fact, Norway takes its own defence seriously. The size of its internal mobilisation, in the event of war would involve the highest share of the civilian population of any NATO country, nearly four times the rate of West Germany, and its spending on defence per capita is the highest in Europe.

The sturdiness of Norway as a member of the western alliance has also allowed the country to develop, since the mid-1980s, a unique involvement in the development of the EC's European Political Co-operation, the EPC. While not a full member of the EPC Norway has enjoyed a special status.

At the beginning and end of each six-monthly EC presidency, Norway's foreign minister is given a full briefing on EC developments. Mr Jan P. Syse, the prime minister, was keen to press for an even deeper

involvement when he met Mr Jacques Delors, the EC president, in Brussels in January.

Through NATO and the EPC, Norway can avoid any sense of diplomatic isolation from the events in continental Europe. "It is useful to have these contacts," declares Mr Kjell Bondevik, the foreign minister.

Sensitive about the EC membership issue, he recently set out a broader vision of how he would like to see Europe develop in the 1990s. "We have a better chance than ever before to build one Europe," says Mr Bondevik.

He believes this can be established in "three different dimensions". First, security and disarmament questions must still be dealt with through NATO and the Warsaw Pact. Second, economic and political co-operation should be furthered through the EC-Euro-

pean Free Trade Association negotiations, to create the European Economic Space. Third, cultural, environmental and human rights issues are to be fostered via the Council of Europe - an organisation Mr Bondevik thinks will grow in importance as eastern European countries become mem-

bers. But Norway's foreign minister believes there is now the need for the development of what he calls "an all-European organisation", centred on the evolution of the Conference on Security and Co-operation in Europe (CSCE). "I would like to see CSCE turned into a permanent organisation of the 35 countries that belong to it, including the United States, Canada and the Soviet Union," he told the Financial Times.

He envisages such a body as supplementary, rather than an alternative, to the existing range of institutions, but with an over-arching responsibility that would embrace all the areas covered by the others.

His idea may have some support elsewhere in western Europe, but Mr Bondevik is also keen to insist that Norway's foreign policy should not lose sight of its wider responsibilities. "At a time when so much is focused on eastern Europe, it is dangerous to forget the Third World," he argues.

There remains a broad parliamentary consensus - except for the right-wing Progress - to keep up Norway's relatively generous aid budget, which totals NOK7bn this year (around 1.1 per cent of GNP). A further NOK300m is being allocated to help eastern Europe, most of it to Poland.

The range of Norway's internationalism, mainly through the auspices of the United Nations, remains impressive; and a change of government, from left to moderate-right, has made no difference. It is therefore all the more difficult to understand why the issue of EC membership continues to worry the country's political establishment.

Robert Taylor

NORWAY'S PETROLEUM industry, which employs more than 58,000 people, faces a decline in the mid-1990s, when production will fall significantly. However, a number of small oil fields may be developed; while discussions are under way with several countries interested in buying Norwegian gas.

About 45 per cent of export earnings come from international oil and gas sales. Last year, petroleum operations contributed 12 per cent of gross national product (GNP). The previous year's figure was 8 per cent. Revenues from oil and gas exports in 1989 was NOK73bn, compared with NOK68bn the previous year.

Norway, western Europe's second largest oil producer (after the UK), is also the world's third largest producer of natural gas (after the Soviet Union and Algeria).

Crude oil production is currently just under 1.7m barrels a day, while 27bn cubic metres of gas are produced annually for export to Europe. Statoil, the state oil company, believes gas exports may double by the turn of the century.

Existing gas contracts give Norway a European market share of between 15 per cent and 25 per cent on the continent.

The Norwegian Petroleum Directorate (NPD), the oil industry watchdog, estimates that Norway has enough crude oil reserves to produce at the current rate for 22 years. For gas production at current rates, the NPD estimate is 96 years.

Although, in the last three years, petroleum explorers have failed to find new sources to replace reserves, the number of exploration wells drilled this year is expected to increase by 20 per cent.

Last year, two exploration wells were unsuccessfully drilled in the Barents Sea. Since 1984, about NOK1.7bn has been spent on exploration in the area, though only traces of gas have been encountered. Norway's explorers believe the Barents Sea holds vast petroleum resources, and point out that 33 wells were drilled in the area in 1989.

However, they will be relatively cheap to develop, as they will be satellites to existing fields.

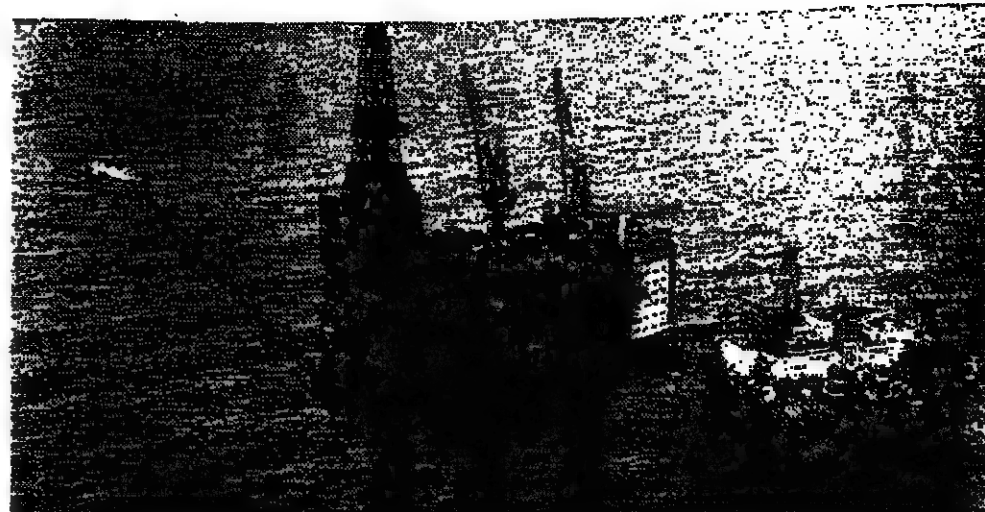
The NPD also hopes that about 5 per cent more oil will be squeezed out of existing fields by enhanced recovery methods. Phillips Petroleum Norway, the Norwegian unit of Phillips Petroleum, has increased recovery from its Ekofisk field to 38 per cent, from 18 per cent, through a major water injection programme. By extending this programme to other parts of the field, combined with gas lift, the NPD believes there is potential to increase oil recovery by 35 per cent from Ekofisk.

In 1988, when oil prices fell from an average of \$7 a barrel

world crude oil market by voluntarily implementing in January 1987 a 7.5 per cent oil production cut - in relation to capacity. The cut took about 80,000 barrels a day out of the oil market, and has had a positive psychological effect in stabilising prices.

Production restraint marked a major shift in Norway's oil policy, from being based purely on commercial considerations to taking into account foreign policy aspects.

Indeed, Mr Thorvald Stoltenberg, the then foreign minister, declared: "It is clear that foreign policy aspects never lie far from the surface when questions concerning the production and supply of oil and



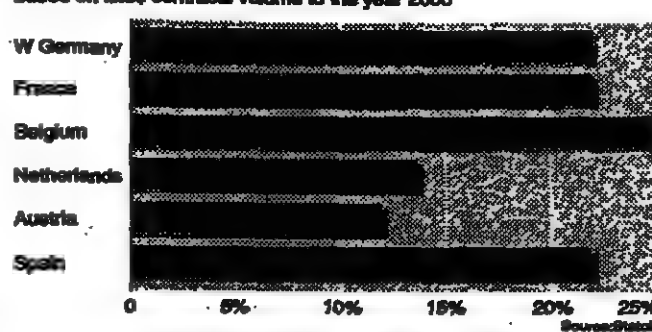
Norway's new North Sea oil discoveries are expected to be smaller than earlier finds

## ENERGY

## Production restraint on oil may end soon

## Norwegian gas: market share

Based on fixed contracts volume to the year 2000



to about \$14, the value of Norway's production declined by about NOK30bn. The share of total exports fell to about 50 per cent of GNP, and a trade surplus of NOK18bn was swiftly turned into a trade deficit of NOK18bn.

Because of the significant impact which falling oil prices had on Norway's economy, the country sought to help Opec (Organisation of Petroleum Exporting Countries) prop up oil prices and to stabilise the

natural gas are raised. Even though energy trade generally speaking is a commercial transaction, it is to a large extent also influenced by foreign policy considerations."

Norway's new tripartite centre-right government, elected last autumn, has reduced the self-imposed production limitation to 5 per cent. And Mr Eivind Reiten, the oil minister, warned at the end of last month that the country was likely to abandon production

restraint next month, if it believed the contribution no longer helped to stabilise world crude oil prices.

Most companies producing oil in Norway have opposed the policy from day one, and believe it will be difficult for the country to terminate its unwritten agreement with Opec. Mr Oystein Dahle, an executive with Exxon's Norwegian unit, said: "The insoluble dilemma of the authorities illustrates in an effective way what a mess they are in, and bears witness to the problems of politicising a commercial decision-making process."

Norway's new foreign minister, Mr Kjell Magne Bondevik, last month denied that there

was a foreign-policy element in oil policy decisions. It is for this reason, he said, that Norway could not assist Lithuania by providing oil when Moscow cut supplies

was a foreign-policy element in oil policy decisions. It is for this reason, he said, that Norway could not assist Lithuania by providing oil when Moscow cut supplies

Domestically, however, Norway finds itself in the unenviable position of suffering severe unemployment - particularly in the north, which has not benefited from the country's oil wealth, because the major discoveries have been made south of the 62nd parallel.

However, there are oil discoveries which could be developed off mid-Norway. The problem is that these fields contain significant amounts of associated gas, for which no sales contracts have been signed.

Statoil and Conoco's Norwegian unit are jointly studying the commerciality of building a methanol plant in mid-Norway, which would be supplied with gas from the mid-Norwegian offshore fields.

In addition Norsk Hydro, Norway's largest quoted company, said it would expand aluminium production if it could buy gas cheap enough to fuel a power-generation facility.

The oil minister suggested earlier this month that the state, which owns the bulk of the mid-Norwegian Heidrun field's gas, might be willing to subsidise the price of the gas, in order to allow on-shore industrial projects based on gas to be commercially viable.

"Although we don't like it, the Government is prepared to play an important role in determining this gas price, and we are prepared to be flexible so that it may be priced below North Sea gas," he said.

The negotiating committee, which markets Norway's gas internationally, may find Mr Reiten's domestic gas pricing flexibility difficult to swallow, for it will surely create problems during discussions with foreign customers from whom it is seeking new contracts.

A major problem which Norway has had in expanding foreign gas sales has been the premium price that its natural gas commands.

Karen Fosell

EBA

## A POWERHOUSE IN NORWEGIAN INDUSTRY

Electric power and communications are the key words for operations at the EB Corporation. For more than a century, EB has spearheaded the development of hydropower resources and telecommunications in Norway. The corporation currently has companies in twenty-four countries, with production facilities in eleven of these.

EB Corporation is a member of the ABB Asea Brown Boveri Group. Within this group, EB has the international business responsibility for hydropower development, telecommunications, oil/gas/marine deliveries, distribution transformers and signalling systems.

## Highlights 1989

- Profit margin increased from 2.8 per cent to 3.4 per cent
- Percentage of shareholders' equity rose from 20.9 per cent to 24 per cent
- Revenues outside Norway increased from 27 per cent to roughly 38 per cent of total revenues
- NOK 440 million was devoted to research and development
- EB Seatech was established in January
- EB Signal was established through the acquisition of the Ericsson group's operations in the field of signal and safety systems for road and rail traffic
- Fourty per cent of the shares in the Skele group were acquired in May
- Global Engineering (International) Ltd was acquired in November
- EB Signal (UK) was established in December with the acquisition of ML Engineering (Plymouth) Ltd.

## Key Figures

	1988	1989
Total revenues	9 370	10 095
Total revenues outside Norway	3 537	2 743
Income before extraordinary items	320	280
Income after extraordinary items	602	384
Number of employees at 31 December	13 155	14 251
Adjusted earnings per EB share (NOK)	21.00	18.00

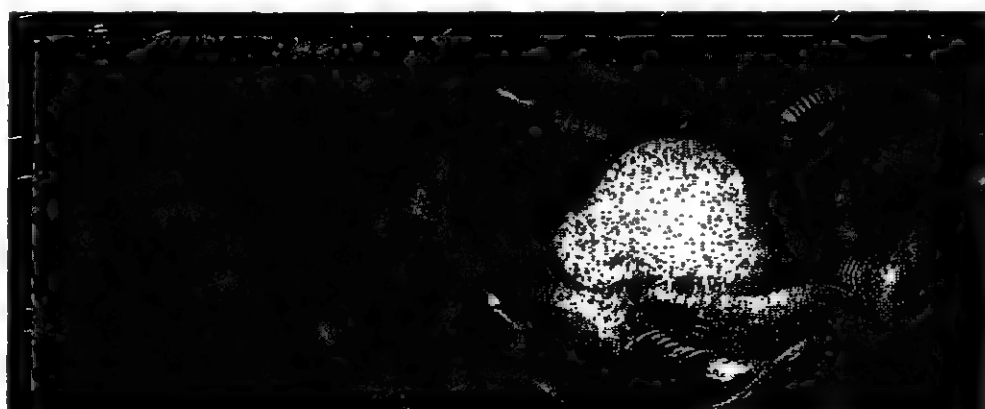
EBA CORPORATION

P.O.Box 94, N-1361 BILLINGSTADSETTA, Norway  
Telephone +47 2 84 30 80, Telefax +47 2 84 35 49

MEMBER OF ASEA BROWN BOVERI

IF I HAVE 300 IDEAS IN THE COURSE OF A YEAR, AND CAN MAKE USE OF ONE OF THEM - I AM SATISFIED.

Alfred Nobel



Dyno Industrier is a proud bearer of Alfred Nobel's innovative legacy. In 1865 Dyno started with the production of dynamite based on his patents, and today the company is an international leader in the field of commercial explosives. Industrial chemicals and advanced plastics processing have been added to the product range, making Dyno one of Scandinavia's leading chemicals companies. A guiding principle for this growth has always been innovation, based on the company's industrial heritage. In traditional areas, Dyno sees the challenge in finding niches with a potential for profits, growth and technological development. The application of new technologies has contributed to the shaping of the explosives and chemicals industries.

Alfred Nobel would have been proud.

DYNØ

DYNØ INDUSTRIER A.S.  
Tollvege, 22 P.O.Box 179 Skjervøy,  
0405 Oslo 1, Tel. +47 231 7020.



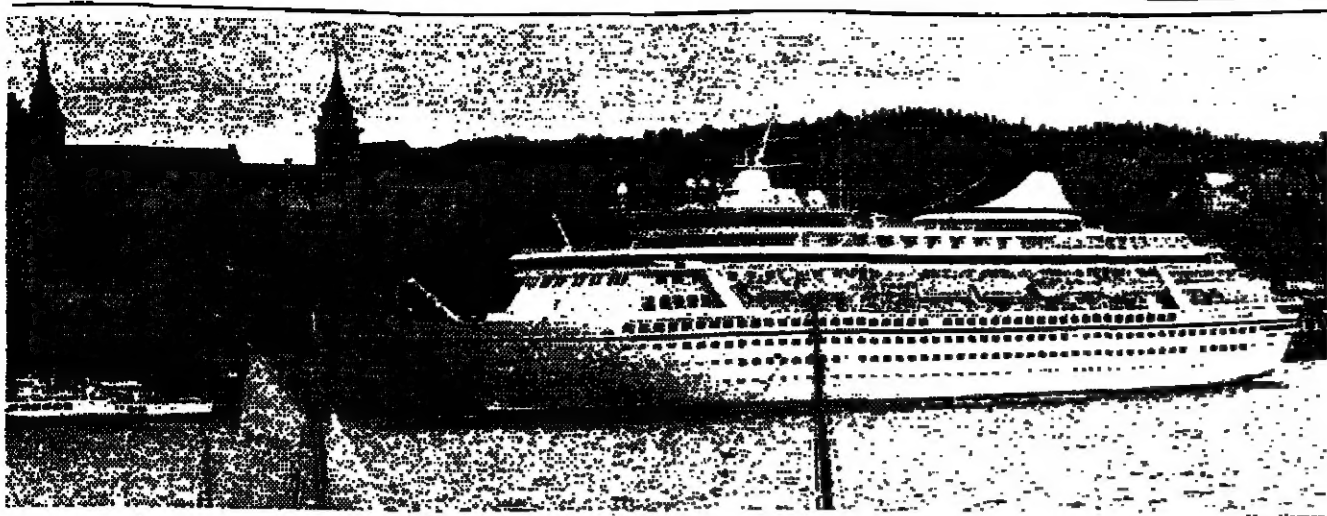
NORA INDUSTRIER A.S

Norway's leading group within  
BEVERAGES  
FOOD  
CONFECTIONERY

An English version of the Annual Report is available.  
Nora Industrier A.S., P.O.Box 7002 H, N-0306 OSLO 3,  
Tel. 47 2 11 00 90, Telefax 47 2 11 59 88, Telex 77 232 brew n.



## NORWAY 5



High overheads and low profiles: different manifestations of shipping, in Oslo harbour

## SHIPPING

## More equity capital needed

NORWAY INCREASED its share of the world's shipping fleet by nearly two percentage points to just over 7.5 per cent last year. But if it is to retain its position about \$23bn will have to be invested over the next five years in the construction of new tonnage, according to Mr Jens Ulvset-Moe, president of the Norwegian Shipowners' Association.

The association estimates that the Norwegian fleet was worth about Nkr10bn at the end of last year. However, according to a recent study undertaken by the Norwegian Institute of Industrial Economics, there are problems in attracting sufficient equity capital to expand, based on the limited equity capital supply from the Norwegian market alone.

Debt financing, says the study, may become increasingly dependent on international financial markets, because Norwegian banks' loan portfolios already include a high proportion of shipping engagements.

For example, the biggest Norwegian player in ship-financing is Den norske Bank (DnB), whose shipping portfolio is about Nkr23bn, or 12 per cent of its total commercial loan portfolio. This is a percentage which DnB says it is comfortable with.

Many Norwegian shipping companies have an equity base as low as 30 per cent, and consequently a higher risk profile than their US and British

counter-parts whose equity bases are normally at about 50 per cent. Project financing dominates Norwegian shipping while, internationally, corporate financing of a portfolio of projects is normally preferred, because it gives a lower level of risk evaluated at the business entity level.

The study points out that only foreign investors willing to accept high risk are likely to be candidates for investments in Norwegian shipping.

Norway's shipping industry is seeking to boost its attraction to foreign investors, which is one reason why the study was commissioned. The country's long tradition in the industry has led to competence in nearly all aspects of the business.

Last year, the Oslo Stock Exchange set out to create an "international shipping house", in which it hopes to attract significant foreign shipping companies for listings to boost its attraction to foreign investors. However, since last autumn, only a couple of foreign shipping companies have been listed, with a few waiting in the wings.

The report also strongly suggests that, if Norway is to be a centre for international shipping, it will be necessary to make it easier for foreign investors to evaluate Norwegian business ventures, complicated by special corporate structures and non-standard tax legislation. "A general change in legislation, institu-

tional set-up and business conduct to international standards is needed to make it possible for Norway to attract foreign investors."

These conclusions do not set well with Norwegian shipping companies, which covet the so-called K/S limited partnerships which, in many respects, resemble limited partnerships.

The largest part of the K/S partnerships are ship-owning partnerships, but an increasing number of chartering groups are being formed. Mr Anders Ingebrigtsen, executive vice president of Christiania Bank, points out, in the annual Platon shipbroking report, that the K/S system has become "a sophisticated and efficient instrument which provides a valuable supplement to the stock exchange, and for which the stock exchange can never be a wholly satisfactory substitute".

Norway's regulators are considering whether to overhaul the tax system, which may make K/S partnerships less attractive investment vehicles. This scares Norway's shipping community, which is lobbying to prevent it happening.

"In the wake of a prolonged shipping recession, the K/S system has undoubtedly played a valuable role as a supplier of fresh risk capital to a hungry industry," Mr Ingebrigtsen argues.

Proposals are being studied which would abolish an existing ship classification fund; reduce depreciation from 25

per cent to 10 per cent; and reduce the tax-shelter benefits for K/S limited partnerships.

Norway's shipowners believe that changing the tax structure will be out of step with the expected increase in operating costs, higher quality requirements for ships, a levelling-off of second-hand ship values, renewal of the fleet, and inflation in building prices.

Mr Widar Salbu, managing director of Oslo-based Pareto Finans, believes that if Norway makes K/S partnerships less attractive, shipping companies will not be able to compete with those based in non-tax environments.

"Concurrently with the announced tightening of taxation terms for [Norwegian] shipping, ambitious plans are under way for the establishment of an international stock exchange for shipping in Oslo. The idea is to attract international capital to Norwegian shipping. Reality could be quite different. Shipping companies based in Bermuda, Liberia and Luxembourg are to be listed in Oslo, and will be an investment alternative for investors. The traditional ship-owning companies and limited partnerships will thus meet competition from untaxed companies. We cannot afford to pay tax if we are to successfully compete with these countries," Mr Salbu argues.

Mr Salbu partly attributes the exceptional last five-year period for the Norwegian shipping industry, in which

there has been unparalleled growth and remarkable expansion of its fleet, to a significant contribution made by the K/S limited partnership market.

"In 1985 the limited partnership market subscribed about Nkr5bn to new shipping projects. Capital from this source has increased steadily, peaking at Nkr11bn in 1989," he cites.

In contrast, the total figure for new issues on the Oslo Stock Exchange in the same period was between Nkr3bn and Nkr4bn annually.

However, the K/S partnership funds have tended to concentrate on profits in the second-hand market. They are unlikely to provide capital on the scale needed for fleet renewal. Worldwide, the percentage of vessels which are less than 10 years old has fallen from 62 per cent to 36 per cent in a decade, according to Lloyd's Register of Shipping, the London-based ship inspection organisation. These figures are likely to be representative of the age of Norway's fleet.

In 1987, Norway established the Norwegian International Shipping Registry (NIS) which also helped restore the health of the country's shipping industry which had suffered a debilitating decline in the late 1970s.

Last April, NIS-registered ships totalled 265 of which 55 per cent were foreign owned. By this month the figure had reached 341 NIS registered vessels with a combined tonnage of 37.4m dwt.

The Norwegian Shipowners' Association estimates that, last year some Nkr25.7bn was invested by Norwegian shipowners in second-hand tonnage and new buildings, compared with Nkr14bn in 1988. At January 1, this covered 104 ships of 3.5m dwt, or about 8 per cent of the Norwegian-owned fleet. The association forecasts that, for 1990, investment will fall to about Nkr18bn, though there are currently on order ships worth about Nkr25bn for delivery in coming years.

In addition to making substantial investments in ships, Norwegian investors were also very active in buying offshore drilling rigs. According to Platon's annual report, by the end of 1989, they had acquired 55 units, or roughly 67 per cent of all rigs sold internationally, worth about \$550m. "Of the total purchases, 26 were through K/S partnerships and 30 by corporations," Platon said.

Mr Salbu partly attributes the exceptional last five-year period for the Norwegian shipping industry, in which

Karen Fosell

## FISHING

## Crisis in the north

NORWAY'S ARCTIC population, which is wholly dependent on fishing, is suffering a crisis.

It is caused by: a collapse in the natural renewal of fish stocks; a non-diversified industrial structure; and a national policy that has, as one element, the strategic distribution of population to serve unofficially as a trip-wire against invasion on Nato's northern flank.

The crisis is not new, and again underscores the occupational hazards associated with being a northern fisherman.

At the turn of the century, Mr Johan Hjord, the father of Norwegian marine research, described the situation as desperate.

"We're suffering from a lack of cod stocks and massive seal invasions which have festered on what little fish resources are available and destroyed our nets," he wrote.

The causes of the current collapse in Arctic cod stocks are complex, according to Mr Jon Lauritzen, an official with the fisheries ministry. "It's not as simple as a case of over-fishing," he claims, though the current hardships are no different from those that plagued Johan Hjord's industry.

Much of the blame lies with natural 70-year renewal cycles, which marine researchers say reduce the quantity of fish in the icy Barents Sea at certain times.

There are also recurring cycles when the temperature of the Barents Sea drops by up to 1 deg C. "This may seem an insignificant change, but when this phenomenon occurs, it slows by nearly one month the growth and development of plankton and algae on which capelin and cod feed, thereby, challenging their survival," Mr Lauritzen explained.

The latest low-temperature cycle has been under way for nearly 10 years, and it is forecast that normal temperatures in the Barents Sea will not return until the end of the century.

The problems brought about by nature have been exacerbated, however, by an over-capacity in the fishing fleet and 11 successive years of major seal invasions.

Although there are signs that capelin and cod are returning, Norway's fishermen, marine researchers believe, will not benefit for at least another five years, and stringent quotas are

not expected to be lifted before the turn of the century.

The northern fishermen, who fish primarily in nearby coastal waters, also lay claim to fish stocks in the Barents Sea. West-coast fishermen, however, are by nature high-seas venturers who rely on Barents Sea stocks for the bulk of their catch. This season only 4 per cent of the trawling fleet has been allowed access to northern waters.

However, the resourcefulness of west-coast fishermen has spawned the development of an alternative agricultural industry, to which they turn when fishing is not lucrative. In addition, they have developed a sophisticated fish-farming industry to supplement their income.

These problems come at a time when the country's unemployment level is at its highest since the 1930s - adding to the frustration of northerners, who see no opportunities in the big cities, their traditional option when the going at home gets rough.

In the northernmost region of Finnmark, the jobless rate is double the national average. The state has committed more than Nkr14bn to job schemes and training programmes for the unemployed, and been forced to provide additional financial resources to the northern region.

Annual subsidies to the fishing industry, which this year amounted to about Nkr1.1bn, were last month supplemented by an allocation of Nkr125m to northern fishermen. Of this, about Nkr45m is to be used to cover interest on loans to their fleet; Nkr60m to cover the interest on housing loans; Nkr11m to subsidise interest payments on loans from the State Fisheries Bank; and Nkr25m to help the fish-processing industry.

In addition, an Nkr125m northern-subsidy package will reduce taxes, promote tourism and boost education and training.

According to Mr Anders Aune, the sole parliamentary representative of the newly-created "Finnmark list", the northern problems are twofold: those associated with the fishing industry, and those relating to depopulation.

A huge migration to the northern regions occurred during the late 19th century, when a boom was created by railroad construction and mineral mining. By 1876, there were, for example,

3,000 Finnish-born residents in northern Norway, who were eventually forced - along with the others - to turn to fishing and agriculture or leave when the boom ended.

In spite of a high birth rate during the 1960s and 1970s, there has been a 25 per cent population exodus from the north during the last 10 years. "We are losing our best - our future. The youth are leaving in search of a better life," Mr Aune says.

Finnmark is a region bordering the Soviet Union, and larger than Denmark. It is home to Norway's nomadic Samis (Lapps) whose survival depends on reindeer husbandry, fishing and agriculture.

One of the biggest threats to their existence stems from a shortage of feed, which can just about satisfy two-thirds of their herd of 200,000 reindeer. The fishing crisis has compounded their problems.

Mr Aune, a renegade from the opposition Labour party, fears for the future of the northern population. "With the strict fishing quotas, which have been imposed, they cannot survive without sufficient Government aid," he says. "If they don't get that, they will leave."

However, an even greater problem facing the fishermen may be the hardened attitude of the non-fishing community. "It's like the little boy who cried wolf once too often," Mr Lauritzen cynically suggests. Earlier cries were unjustified, he claims.

Last year was a good year for the fishing industry as a whole, though total landings were down some 17 per cent. The decrease in landings was experienced by two groups - prawn-trawlers and small cod-trawlers - who had not earlier experienced low catch levels.

For the "hook, line and sinker" fishermen, total landings increased by 83 per cent, while for those using traditional nets an increase of 64 per cent in catch was experienced.

However, for Finnmark and North Troms fishermen, the situation became acute when the cod fled coastal waters during last year's seal invasion. It is little consolation that the Government is to allocate funds to develop and promote tourism and expand in the region's trade with the Soviet Union.

Karen Fosell

# Which Scandinavian company was the most profitable in 1989?

Last year Statoil made USD 1.25 bill. in profits before taxes, more than any other Scandinavian company. We also sold more gas and oil than ever before. From 1984 to 1988 Statoil had an average yield of 18 per cent on capital employed.

At present rates we can continue producing oil for the next thirty years and gas for the next one hundred, using only our existing reserves.

But there is more. The Norwegian Continental Shelf represents an area of around one million square kilometres.

Much of which is still unexplored.



SCANDINAVIAN ENERGY

Statoil is an integrated oil and gas company, involved in all parts of the petroleum industry, from exploration, production and transportation to refining, marketing and petrochemicals. Statoil is fully owned by the Norwegian State.



## NORWAY 6

Insurance: there has been a dramatic shuffle among top non-life players

## Realignment after the turbulence

FOR NEARLY five years, six Norwegian insurance companies have held about 97 per cent of the domestic life insurance market and 85 per cent of the non-life.

Although there has been little change in the life market-share, the last two years have seen a dramatic redistribution among a few of the top non-life players.

This shift has been mostly at the expense of Vesta and Storebrand, two of Norway's largest insurers; and to the benefit of Gjensidige, the second largest insurer, and Samvirk, the smallest of the top six.

During a two-year reorganisation and consolidation period, Storebrand was forced to reduce staff by 20 per cent and to wind down finance activities.

"The overall profitability of that last market-share was practically zero," explained Mr Bjørn Kristoffersen, managing director of Storebrand, which last year reversed an operating loss of Nkr310.2m in 1988 to an operating profit of Nkr1.061bn, a company record.

It is currently rebuilding the strength of its non-life insurance business, and is expanding operations in London and Singapore. Storebrand also has North American operations in New York, and a Miami office to serve the Latin American market.

For more than 100 years, Storebrand has been active in the reinsurance market, and claims that its results in that sector during the last five years have been well above the average of its competitors. It has also carved out a successful niche in the oil-and-energy and marine-insurance markets.

Norway's insurance industry struck turbulence in 1986, when world crude-oil prices plunged to their lowest levels in a decade. This caused severe hardship for the oil-dependent economy, and a record number of bankruptcies.

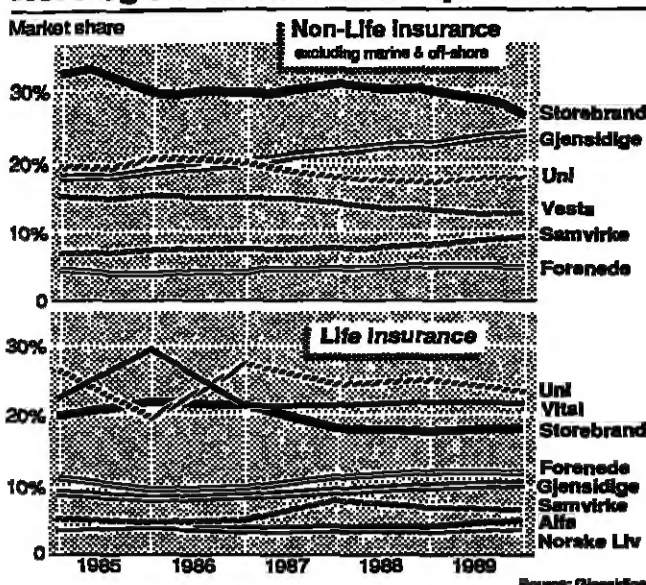
Financial results in 1986 were less than weak, and in some cases heralded the first losses since the 1930s. Though there was a slight improvement by 1987, the world stock-market crash that year undermined the road to recovery. By 1988, financial results had improved. Last year, the improvement was significant, largely because of investment income which ranged from 17.9 per cent to 27.7 per cent of total earned premiums of non-life insurance.

However, Norway's insurers are no strangers to turbulent times. There had earlier been a two-year period in which tax-motivated benefits allowed a good business in the sales of life insurance products. Many companies over-sold, Storebrand included. When Norwegian authorities changed legislation to eliminate tax benefits, these policies had to be bought back at considerable expense.

There had also been a period of de-regulation, which had been accused of price-fixing. The 1980s, according to Mr Kristoffersen, was mainly a decade of de-regulation, which sparked heated competition and major changes within the non-life insurance market. A price war emerged and general insurance became unprofitable, largely because it was sold below risk.

The 1990s, believes Mr Kristoffersen, will bring big changes in the structure of the

### Norwegian insurance companies



general life insurance market, and keener competition from foreign players.

"It is no longer a situation of competition between the domestic players, because the international competition has arrived and is gaining market share. Vesta is a good example, for it is owned by Sweden's Skandia. Samvirk looks like it will become Swedish, too."

Mr Helge Kvamme, chairman of the Norwegian Insurance Association, forecasts that, for 1990, improvement will continue and may be even slightly above last year's level; although to a large extent this will, he believes, hinge on investment income. For the first three months of this year, financial results have been on a par with last year's figures.

"The last ratio between the summer and winter seasons has been substantially reduced in the last two years, and this also contributed to improved results," he said.

Earlier this year, Norway's financial results were given a thumbs up by the Government, which increased to 20 from 12 per cent of assets the amount that life insurance companies can invest in stocks. This is meant to become effective from July, when a further increase is being considered.

In 1989, the insurance companies earned on stock investments between 40 per cent and 80 per cent of the booked value of their stock portfolios. When the announcement to raise the stock investment limit was made in February, the Oslo stock exchange index rose by 14 percentage points.

Foreign insurance companies have a non-life market share in Norway of less than one per cent. At its peak in the 1950s, the figure was 5 per cent when non-life insurance was dealt with by Norwegian brokers on behalf of foreign insurance companies.

"It's not Norwegian regulations which restrict foreign insurance operations in Norway, but the nature of the market which is small, concentrated and domestically oriented," according to Mr Kvamme.

However, he points out that, as liberalisation of Norway's finance and insurance market continues, there may be increased opportunities for foreign insurance companies to buy Norwegian firms. Currently, foreign shareholdings in Norwegian insurance companies are restricted to 33 per cent.

Mr Kvamme, an enthusiastic supporter of market forces, believes Norway's regulators over his industry are far too restrictive about domestic mergers. "We would like more merger freedom, which would allow a separation of the life and non-life insurance sectors of our business when merger approvals are considered," he said recently.

Norwegian authorities allow mergers among only small insurance companies, but for a large company which, for example, has a weak non-life domestic market-share but would want to strengthen it through a merger, a restrictive practice is followed.

"We agree that market competition has to be maintained, but it is already very strong and the time has come for a more liberal merger policy," Mr Kvamme believes.

Mr Kristoffersen supports Mr Kvamme's view, and believes that it is short-sighted to restrict greater freedom of the insurance industry, especially at a time of rapid changes in the industry which can only be met by strong companies. "Norway must see to it that this crucial industry has a strong, national basis to meet the challenges of the future," he warns.

Storebrand last year boosted its solvency margin to 86 per cent from 40 per cent, but has set itself the goal of a 75 per cent margin, so as to be "in a better position to compete with companies in neighbouring countries".

Karen Fosli

FOUR YEARS ago Norway's biggest insurance company, Storebrand, announced plans, which met scepticism in nearly all quarters of the capital city, to enter the banking business.

Storebrand had applied for a banking concession from the finance ministry, explaining that its finance business had grown so big that it saw benefits in upgrading the quality of the business to that of a bank.

Shortly afterwards, Norway's oil-dependent economy became ravaged by falling oil prices. The rest is history, with Storebrand withdrawing its banking application. It has since all but wound up its finance business and returned to "insurance business basics".

Storebrand was ahead of its time in its interest in banking, but its plans fell victim to three years of extremely bad domestic market conditions, in which Norway's economy slipped into a recession. The company insists, however, that the banking option has been quietly put on a shelf for future dusting.

Storebrand believes that it is more reasonable to expect that a Norwegian bank will enter the insurance business before an insurance company enters the banking business.

It may be right. The European Community, in its normally liberal way, has encouraged banks to diversify into securities, insurance and other services. "Though Norway is likely to remain outside the EC at least until after the mid-1990s, its banks are seeking to better position themselves, small though they are in comparison to European banks, and to harmonise with the EC and their European banking counterparts."

In addition, Norway's banks

THE OSLO bourse is likely to find it difficult this year to retain its position as one of the world's top performers in 1989. Development will rely heavily on interest-rate stability and on the crude-oil price (on which Norway's economy is dependent), for by mid-May domestic economic indicators, excluding oil prices, looked fairly bright.

In December, the annual FT Top 500 survey showed Oslo to have been Europe's most desirable house performer over the year that had ended in June.

Among Scandinavian houses, during 1989 as a whole, the local index in Oslo rose by 54.4 per cent, compared with Copenhagen's 35.6 per cent and Stockholm's 23.6 per cent, a fall of 18.8 per cent in Helsinki.

It has been said, however, that if you can forecast oil prices, you can pin-point the Norwegian market. Achieving stability in the crude oil market is in the hands of the Organisation of Exporting Countries (Opec), which has violated last November's self-imposed production quota that had been raised from 20.5m barrels a day to 22m barrels a day.

It is estimated that Opec this year has been producing between 24m and 25m barrels a day, which has caused substantial market over-supply, resulting in downward pressure on world crude oil prices. Norway produces on average about 1.7m barrels a day.

Karen Fosli on the likely privatisation scenario

## Statoll is not on the menu

IT SEEMS fitting that the Norwegian subsidiary of Midland Montagu bank and its stockbroking subsidiary, Sundel Collier Montagu, should be appointed financial advisers and arrangers for the first Norwegian privatisation, to include a public offering and stock-exchange listing.

For Midland Montagu gained much experience from such UK privatisations as Rolls-Royce, British Steel and the public water utilities.

As a bonus comes the strong

placing power in the Norwegian market of the UK bank's Norwegian banking and stockbroking subsidiaries.

Midland Montagu AS and its stockbroking subsidiary have been given a mandate for the valuation, pricing, formation of an underwriting consortium, implementation of a flotation, and subsequent listing of shares on the Oslo stock exchange for Raustosa, the state-owned munitions, metals and auto parts producer.

Earlier this year, Norway's

three-party centre-right coalition government announced that it would partially privatise Raustosa, and pointed to it as a possible target that it may consider later. A working group, under the leadership of the state secretary of the business and commerce ministry, is studying a menu of potential targets.

A Conservative party committee had earlier published a report, which suggested sweeping privatisation of the public sector, to halt perpetual expansion of the civil service. The committee earmarked the state-owned railway, the state telegraph administration and the postal services.

However, it has been suggested in government circles that one candidate on the shopping-list may be Norsk Forsvarstjeneste, another state-owned arms maker, which was hived off nearly three years ago from the debt-ridden, now defunct, Kongsberg Vapenfabrikk (KV).

In February, the state sold for Nkr26m property connected to the bankrupt Horten Verft shipyard, and said that subsequent state-owned property sales might follow. However, privatisation, or partial privatisation, of Statoll, the state-owned oil company, is not on the agenda, the Government has made clear - despite Conservative party efforts to put it there.

It has been estimated that, in the last decade, more than Nkr200m has been raised by placements of state shareholdings.

Earlier this month, the Government announced its intention to sell a 45 per cent stake in Norsk Jern Holding, a complex group of state-owned companies involved in steel manufacturing, to Elkem, the Norwegian light metals producer.

Another 25 per cent of Norsk Jern is to be placed privately with a group of Norwegian investors, and the state will retain a 30 per cent stake, though there is a call option for the state's stake to be purchased by Norsk Jern's new owners within two years.

Norsk Jern, into which the state has poured billions of kroner in the last half century, has been valued at Nkr600m, which will have to be paid by its new owners over a three-year period. Controversy over the suggestion that the company has been under-valued is not, however, expected to interfere with the deal, despite opposition Labour party cries that the Government should retain a majority interest.

Mr Petter Thomassen, the minister of business and commerce, believes that the partial privatisation of Norsk Jern could lead to privatisation and Continued on page 7

## BANKING

## European harmonies

### NORWAY'S TOP BANKS: 1988 (\$m)

	Capital	Capital/assets ratio (%)	Profits	Assets
1 Christiania Bank, Oslo	552	8.7	18	6,320
2 Bergen Bank, Bergen	401	2.5	25	18,290
3 Den norske Creditbank, Oslo	375	2.4	-132	15,833
4 Fokus Bank, Trondheim	203	4.2	-10	4,890
5 Union Bank of Norway, Oslo	175	2.4	-23	7,390
6 Spare Rogaland, Stavanger	130	5.2	7	2,479

Source: The Banker

must expand where their corporate customers expand; and those companies that are able to buy shareholdings in EC-based companies.

Christiania Bank, Norway's second largest, earlier this year announced sweeping changes into a holding structure, to allow a separate insurance business to be incorporated into the scheme. Oslo is rife with rumours that Christiania is secretly plotting a deal with Uni Forsikring, one of the top five insurance companies, with a view to making Uni a part of the bank.

However, Gjensidige, another top-five insurance company, is understood to be studying the conversion into a banking operation of Elkem, its finance arm. Legal obstacles hinder mergers between banks and insurance companies, but it is widely expected that many of these will

soon be removed by Norway's regulators, who are in the throes of dismantling barriers that hinder competitiveness.

The reasons for allowing the banks and the insurance companies to engage in each others' businesses are sound. Costs can be reduced by working closely together, to provide a wider range of services; and combining electronic data processing costs could allow a reduction in overhead costs related to high staff levels.

The banks also see that Norway is under-insured, and that there is scope to expand business by offering pension schemes to a growing number of people who are dissatisfied with the national retirement scheme. One analysis has described the distribution net of the banks as a "warm customer base" and that of the insurance companies as a "cold customer base". It

suggests that the cost of selling to the former is about 20 per cent of the cost of selling to the latter.

It seems that the authorities would prefer holding company structures to mergers, which could include insurance and banking divisions. The banks are already selling insurance products such as travel and debt-coverage, and the insurance companies are offering their customers loans.

Both are seeking to encourage the authorities to apply the brakes for the time being on the liberalisation of foreign ownership rules. They want more time to restructure their industries before foreign investors buy them or become too strategically positioned.

Meanwhile, no month passes in which a Norwegian bank merger is not announced or brought under discussion. The

number of commercial banks has been reduced from 68 in 1960 to 23. In addition to Norway's being over-banked, its banks are struggling with the twin pressures of 1992 and three years of high losses on loans and guarantees. A battle is being waged on a field of mergers and acquisitions, initiated by the recent official completion of a merger between Bergen Bank and Den norske Creditbank (DnC), two of Norway's largest banks, to form Den norske Bank (DnB).

It could be argued that the wave of Norwegian bank mergers may be ill-timed. Low capital ratios do not in many instances meet the requirements of the Bank for International Settlements' Cooke committee. And merging does not necessarily mean at the outset that ratios will be strengthened. It has been estimated that during the last five years the banks have lost more than Nkr450m on loans and guarantees.

This month Standard & Poor's Corporation, the US-based credit rating agency, downgraded to A-3 (its lowest investment grade debt rating) Christiania Bank, citing asset quality problems and continued high levels of write-offs. And last month S&P warned an A-3 rating to DnB, the new bank, also citing asset quality problems, which may linger in the medium term, causing depressed earnings capacity while prolonging the time needed to bolster core capital.

It is for these reasons that many of the mergers will not be marriages made in heaven, but rather shotgun weddings.

Karen Fosli

## THE STOCKMARKET

## An oil-fired engine

Oslo's strong performance last year was fuelled by increased world crude oil prices, an unexpected cut in interest rates, and the abolition of a 1 per cent turnover tax.

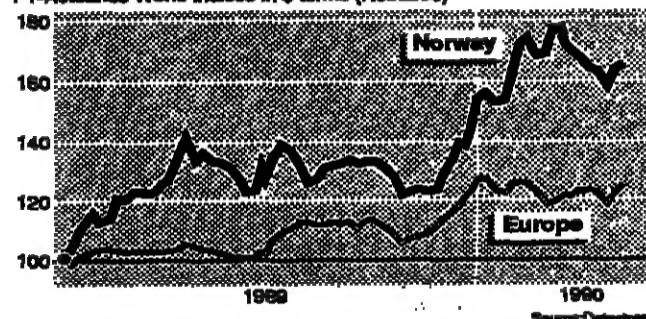
Despite further increases in world crude oil prices this year - to just under \$20 a barrel at the end of March, compared with \$18 a barrel in 1989 - the spot price for UK Brent had fallen to \$15.40 a barrel by mid-April, because of market over-supply and limited world crude oil storage capacity.

Oil prices picked up again at the start of May, after Opec had called an emergency meeting to help restore market confidence by setting new quotas. Still, oil price recovery was only between \$16 and \$17 a barrel, although this is about the level at which Norway is basing its budget.

After a slow start in January, the Oslo bourse all-share index broke through the 600 barrier in February, but by March it had sufficient momentum to post only a 3.1 per cent gain - in spite of an all-time high on March 16. By mid-April, the bourse had entered a period of correction, and the index fell

### How the market has moved

FT-Actuaries World Indices in \$ terms (Rebased)



bank 5.06 per cent.

The setback can be explained largely by low oil prices and upward pressure on interest rates, which was caused by high international interest rates and, according to London-based broker Carnegie International, growth in Swedish interest rates favouring international investments. Carnegie believes that Norwegian interest rates will decline, though later than previously forecast.

Bourse turnover in April fell

to Nkr4.696bn, from Nkr12.794bn in March. The total market value of the Oslo bourse in April fell to \$28bn, from \$30.1bn in March. By comparison, the market value in April of the three other Nordic bourses were: Helsinki \$30bn, Copenhagen \$41.4bn, and Stockholm \$112bn.

The only Nordic bourse to experience a gain in April was Stockholm, which rose by 0.9 per cent. Stockholm also posted the highest turnover last month

at \$1bn, although Oslo was second, with turnover of \$78m.

May has brought reason for optimism, because a moderate wage agreement has been settled, inflation expectations have been adjusted downwards, to about 4 per cent for the year as a whole; and upward pressure on interest rates had been reversed. Short-term interest rates are between 12 per cent and 14 per cent, or 1 per cent above the international trade-weighted level.

By May 11, the index had climbed to 639.45 points. At the start of the year, foreign investors owned Norwegian stocks worth about \$7.5bn, or 25 per cent of the total value of shares registered with the Norwegian Register of Securities.

The attraction has been the under-valuation of Norwegian stocks, compared with other international stocks. Last year, foreigners bought Norwegian stocks worth about \$3.7bn, with Swedish investors accounting for \$1.7bn.

However, there is growing concern about the high number of rights issues planned by Norwegian companies this year, which it is feared could drain the market. So far, issues worth Nkr18bn have been announced, though the figure is expected to reach Nkr10bn by the end of the year, compared with the Nkr7.5bn raised in 1989.

Karen Fosli

## NORWAY'S LEADING CUSTODIAN BANK

Bergen Bank and Den norske Creditbank have merged to form Den norske Bank - Norway's largest bank. Den norske Bank is also Norway's leading provider of custodial services.

Our highly professional staff will be able to offer you:

- efficient safe keeping, settlement and reporting
- first hand knowledge of the Norwegian Securities Market
- first class handling of corporate actions and income distribution

For efficient custodial services, please contact:

Den norske Bank Custody Department P.O.Box 1171 Sentrum 0107 Oslo 1  
Tel.: 47 2 48 27 96 Fax: 47 2 48 28 96 Tlx.: 79052 SWIFT: DNCONOKK



**Den norske Bank**

### Norzink

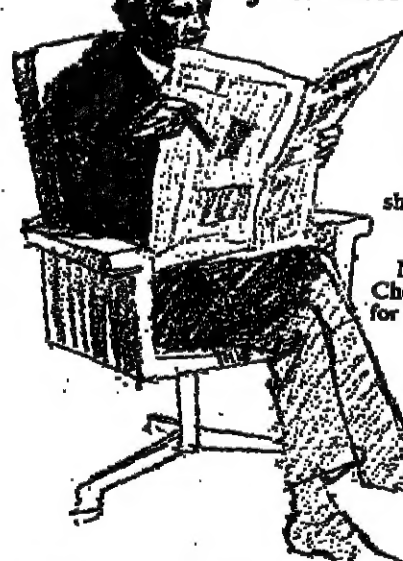


### THE Modern Zinc Producer

- \* Marketing companies in U.K. and U.S.A.
- \* Established agents in Sweden, Denmark and Germany.
- \* Subsidiaries and associates in Norway and Sweden.

NORZINK AS, Eltveit, Odde, N-5750 Odde. Tel: 054 41011.  
Treasury: NORZINK AS, Drammensveien 40, N-2256 Oslo 2.  
Tel: 02 831000. Tlx: 42055. Fax: 02 557378.

The business advertiser's first choice in Norway



AFTENPOSTEN, Norway's leading quality newspaper, carries the largest share of business and finance advertising expenditure of all Norwegian media. Choosing Aftenposten for your advertising, is an investment in results.

**Aftenposten**

Akersgaten 51, Oslo 1. Tel. (02) 86 30 00, Fax (02) 42 08 93  
\* Source: Norsk Reklamestatistikk

## THE EXPERIENCE OF WESTERN NORWAY

SPAREBANKEN VEST

- 100 branches and offices

YOUR BANK IN WESTERN NORWAY

**SPAREBANKEN VEST**

Postal Address: P.O. BOX 384, N-5002 BERGEN, NORWAY  
Telephone: +47 5 2170 00  
Telex: 47 5 217 410  
Telefax: 47 5 21 74 10  
Swift: SPVNOBSS



## NORWAY 7

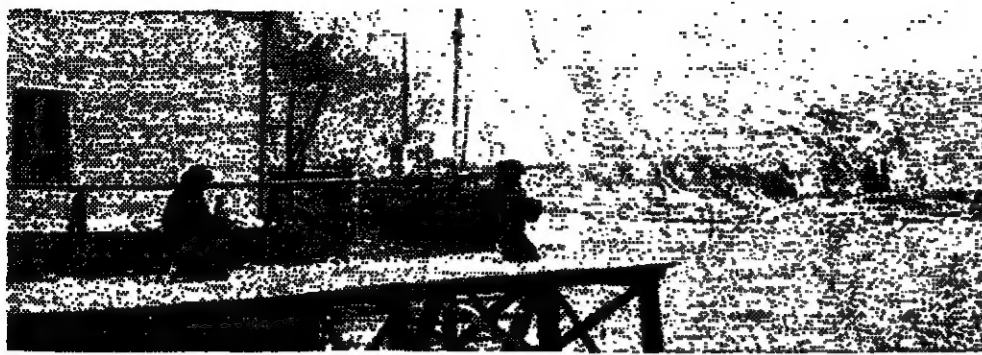
50 years after: Robert Taylor tells the story behind a sombre anniversary

## 'We are at war' 'Against whom?'

NEXT WEEKEND Britain's defence secretary Mr Tom King and his counterparts from France, Poland and Norway will be attending commemorative ceremonies in the small port of Narvik. It is 50 years ago since allied troops fought Hitler's forces for possession of the town, which was a vital link in the movement of iron ore from the Swedish mines at Kiruna by rail to fuel the Nazi war machine.

Over the past few weeks Norwegians have been remembering the events of April-May 1940. On April 9 that year they lost their innocence, when German military forces moved in to occupy the country. As the recent study of the Norway campaign, by the French historian Francois Kersaudy, points out, the country had hardly any defences.

The army in reality consisted of only 7,000 soldiers, who had not been on manoeuvres for years, on the grounds that it would have cost too much. They were armed with vintage .75 cannons and ancient 6.5mm Krag-Jorgensen rifles; but they had no sub-machine guns, no grenades, no anti-aircraft guns and no tanks. The Norwegian navy had never left port since 1918 to save money, and was



December 1941: British commandos, having destroyed an oil storage dump in a Norwegian fjord, on guard against snipers or surprise German counter-attacks

made up of 70 small craft, the biggest of which the oldest ironclads in the world, described by the commanding admiral as "my old bathtubs". The country had next to no coastal defences either. Oslo fjord was protected by one 19th century Krupp cannon, which had fallen into the water when mounted in preparation for action. Norway had no airforce. Its defence minister was a former conscientious objector and a leading figure in the Labour party's anti-militarist committee in the 1920s.

An expeditionary force had been mobilised by Britain and

France, with the original intention of coming to the rescue of Finland which was fighting for its life against the Soviet Union but with the clear objective of cutting off Hitler's iron ore supplies from Sweden. The armistice of March 12, 1940, between Finland and the USSR led to a temporary abandonment of that particular plan, but under the persistent pressure of Britain's First Lord of the Admiralty, Winston Churchill, it was agreed that mines be laid in Norwegian territorial waters, to force the German iron ore ships into the North Sea where they could be

attacked by the British fleet. In fact, Hitler moved faster and launched his assault on Norway before the Anglo-French plan could reach fruition. But many Norwegians were unsure initially who was attacking them on April 9. King Haakon VII was informed shortly after 1.30am by an aide-de-camp: "Your Majesty, we are at war". His reply was: "Against whom?"

The fighting in Norway ended the period of the so-called "phony war". It was to last until June 3, after the evacuation of British and French forces from the beaches

at Dunkirk. Most of the campaign was a fiasco, revealing a lack of preparation, incompetence and indecision; but it did produce the first serious defeat for Hitler, when Narvik was liberated by the Anglo-French expedition with Polish support on May 28. German forces were forced back towards the Swedish frontier. Only the catastrophe in France compelled withdrawal and saved neutral Sweden from being dragged into a conflict it sought desperately to avoid.

The resulting five years of German occupation was an experience that Norway will never forget. For much of that time they were ruled by the former Nazi gauleiter of Essen, Josef Terboven, with help for much of the time from a Norwegian whose name has become synonymous with treachery - Vidkun Quisling.

The war brought an end to Norway's fond belief that its security lay in neutrality and isolation. The country rejected the suggestion that it should become part of a Nordic alliance with Sweden and others. Instead, in 1949 it joined the North Atlantic Treaty Organisation. Support for collective security remains very strong among the Norwegians today.

Was the campaign in Norway simply an exercise in futility? Most historians believe that the two-month conflict was not completely without long-term significance for the final outcome of the war.

Its immediate result was the downfall of Neville Chamberlain, and his replacement as British prime minister by Winston Churchill at the head of an all-party coalition government. As Francois Kersaudy writes: "Nothing other than the dismal story of setbacks suffered in Norway could have led to the resignation of Chamberlain before 10 May 1940 (the date Hitler launched his offensive against the Low Countries and France); but after that date, there was not the slightest chance that members of parliament would have risked opening a political crisis in the midst of the Battle of France - and no one can possibly say what would have happened if Neville Chamberlain had remained prime minister of Great Britain in the summer of 1940."

But the débâcle in Norway had other consequences. Hitler was convinced until June 1944 that any western invasion of the European mainland would be made through Norway and not in a direct attack on the continent. He once called Norway "the zone of destiny in this war". As a result, he turned Norway into an armed camp with half a million German soldiers tied down along its long, barren coastline - as many as one German to every 10 Norwegians. If those men had been deployed in Normandy or elsewhere in northern France, the 1944 Anglo-American offensive might have been a much bloodier affair.

Moreover, Hitler's victory in Norway was not achieved without damage to the Nazi war machine. Most of his fleet was destroyed, while the British acquisition of most of Norway's large merchant fleet provided a useful contribution to the Battle of the Atlantic.

The brave patriotism of King Haakon VII, who put some backbone into his defeatist ministers at a time when resistance seemed pointless, was much appreciated in Britain and did



Oslo 1940: Norwegian civilians try to outstare the enemy on the other side of the street

something to boost national morale. In exile in London, the king became a rallying point for all Norwegians.

From those events, the ties of sentiment between the British and Norwegians grew closer. The annual gift by Norway of the Christmas tree that stands in Trafalgar Square remains a ritual that began as a thank-you present for British participation in the liberation of Norway.

The Norwegian campaign also made a salutary impact on British military thinking for the rest of the war. Again as Kersaudy explains: "It effectively discouraged the British military from launching further operations under similar conditions of dramatic aerial inferiority. During the next four years, Churchill was to use all possible means - and a few impossible ones as well - to get his generals to plan and carry out large-scale landing operations in Norway. There is little doubt that the British military's victorious resistance to such strong pressures was firmly grounded in the disastrous memories left by the Norwegian fiasco of 1940."

□ The book mentioned is *Norway 1940*, by Francois Kersaudy, published by Collins, 1990. See also, a recent military history of the campaign in *The Doomed Expedition*, by Jack Adams, Mandarin, 1980.

## The candidates for privatisation

Continued from page 6  
the restructuring of the entire Nordic steel industry.

The Elkem deal is less mature than the Raufoss public offering and must clear two hurdles - approval by the cabinet and the Storting - before it is completed.

With the part-privatisation of Raufoss, the state hopes to raise between Nkr250m and Nkr300m in fresh equity for the company, as well as providing it with a permanent tool for future equity infusion, the latter being considered important for its long-term development.

The Raufoss part-privatisation will reduce the state's stake in the company to 53 per cent, and is likely to stand as a model for other privatisation targets in which a public offering and share listing will be made.

Although the part-privatisation is not aimed at foreign investors, in spite of a claim to

ensure the widest possible distribution of the shares, under Norwegian law foreign investors can own up to 33 per cent in domestic companies.

Mr Morten Aas, managing director of Norwegian Midland Montagu, said that, following Storting acceptance of the arrangement, a prospectus is to

**Raufoss is one of the healthiest companies among those being considered**

be made ready with the subscription period commencing thereafter. Completion of the deal is aimed at the end of June. Work to value the company is currently under way.

Raufoss is one of the more interesting companies to be privatised, and one of the healthiest among those being considered. Exports comprise 70 per cent of turnover. The company has a record of stable profits,

low leverage and modern production facilities. Raufoss also enjoys a strong position within several markets of strategic importance.

Military production - procurement such as rocket systems and munitions - accounts for about 40 per cent of turnover, and main customers

include the Norwegian defence ministry and the armed forces of Nato.

The metals division was established to ensure access to materials for munitions production. Investments were made in foundry, rolling-mill and press and advanced processing machinery. There are sales companies in West Germany and France, and last year metals accounted for 13.9 per cent of

total turnover.

The automotive parts division, which last year accounted for 32.1 per cent of turnover, has production facilities in Norway, Sweden and Belgium. The division produces auto body parts, chassis parts and high-strength aluminium extrusions. For more than 30 years it has produced parts for Volvo, and also supplies Saab, BMW, Audi, Porsche, Daimler Benz, Maserati and GM Chevrolet.

Research and development costs have varied between Nkr80m and Nkr105m annually, of which 50 per cent has been covered in development contracts by customers.

With a staff of 2,500, turnover last year reached Nkr1.7bn, with net profits of Nkr61m (for 1988, the respective figures were Nkr1.5bn and Nkr52m). Annual investments in recent years have ranged between Nkr100m and Nkr150m.

## Kvaerner a.s

Kvaerner a.s. ranks as one of Norway's largest industrial groups, embracing 30-odd production, sales and engineering design companies in a number of countries.

The larger subsidiaries include Kvaerner Rosenberg, Kvaerner Engineering, Kvaerner Eureka in Norway, and Kvaerner Govan, Kvaerner Singapore and Kvaerner Eureka Española abroad.

What does Kvaerner do? We build oil platforms, modules for such structures, equipment for sub-sea production of oil and gas, turbines for wind, hydro and gas-fired power stations, hydro-power equipment and machinery for processing pulp/paper and fish.

We also build ships and design high-speed, comfortable passenger catamarans, as well as operating traditional mechanical engineering works. Kvaerner has a broad involvement in gas and reefer shipping, and engineering design is an important area of activity.

Kvaerner is a technology group, constantly developing new products and improving our existing lines. The emphasis is on tailor-made deliveries, backed by life-long service.

Kvaerner a.s. P.O. Box 100 Skoyen, N-0212 Oslo 2, Norway.  
Telephone: +47 2 50 25 50. Fax: +47 2 52 01 22

## Highlights

	1989	1989
Operating revenue	NOKm.	9,374 8,470
Profit before extraordinary items	NOKm.	725 381
Cash flow	NOKm.	931 621
Order intake	NOKm.	12,800 8,459
Return on total capital	%	12.5 9.7
Earnings per share	NOK	17.20 9.40
Number of employees		*10,028 9,744

\* May 1990: 12,000

KVAERNER

## Entering the nineties

In a changing, dynamic world, the need for information, particularly printed information, is increasing. Norske Skog is well placed to play its part in this development, with annual output capacity of about 1 million tons of newsprint, 235,000 tons of magazine paper and nearly 100,000 tons of other grades of printing paper. Norske Skog also manufactures special types of paper, market pulp, sawn timber and board.

Norske Skog is currently working on projects which will increase the group's annual output capacity by a further 260,000 tons of newsprint and 250,000 tons of LWC paper. That will bring Norske Skog's total paper production capacity to nearly 2 million tons by the mid-1990's.

KEY FIGURES - 1989:	
Sales	NOK 9,455 million
Profit after financial items	NOK 1,110 million
Total capital as of 31.12.89	NOK 9,255 million
Equity capital	NOK 2,828 million
Return on equity 1989	33%
Return on total assets	17%
Earnings per share	NOK 36
Share price, mid-April 1990	NOK 155
Total number of shares, at NOK 20	24,250,420
Number of employees	6,600

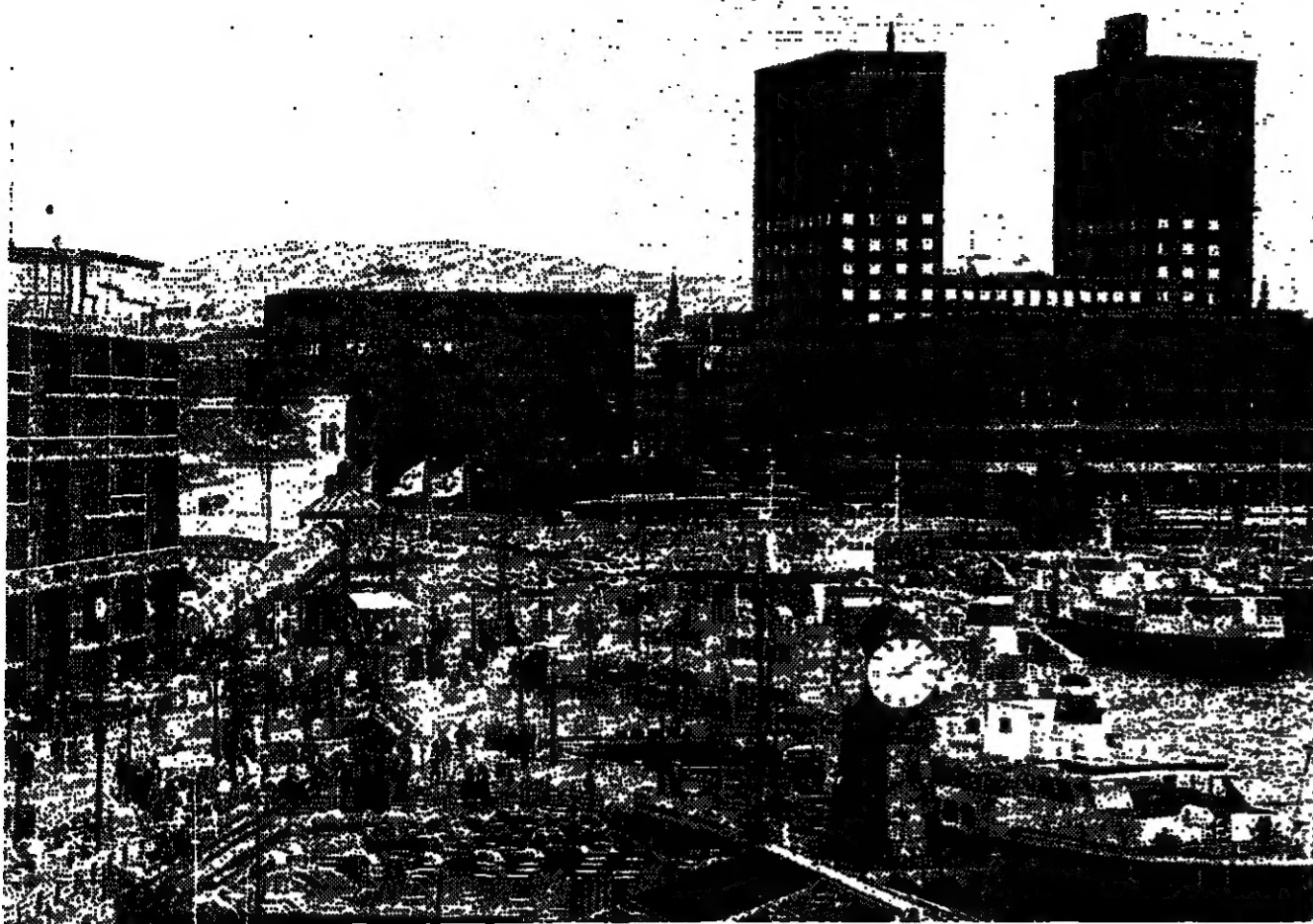
If you would like to receive a copy of our annual report for 1989, please apply to Norske Skog, Finance Department, Head Office, N-7620 Skogn, Norway.  
Telephone (+47 76) 87 000. Telefax (+47 76) 87 100.

  
Norske Skog



Robert Taylor takes a statistical view of life

## Oil and gas fuel prosperity



■ Better off than they were 10 years ago, and less gloomy than their Nordic neighbours: Norwegians enjoying the Oslo waterfront. Alan Harper

NORWAY'S 4.2m people are among the most affluent in the world.

According to the latest statistics published by the Organisation for Economic Co-operation and Development - measured by gross domestic product per head, at current prices and purchasing-power parities - Norwegians in 1988 averaged \$16,322. This was the fourth highest in the OECD, after the US, Canada and Switzerland.

The figures for private consumption per head, using current purchasing-power parities, places Norway in an equally advantageous position.

There is little doubt that oil and gas revenues from the late 1970s onwards have helped to push the level of Norwegian prosperity ahead of that in Sweden and Denmark. It is true that, over the past four years, private consumption per head has been squeezed more tightly than in many other western European countries; but the period of relative austerity has not dramatically reduced Norwegian lifestyles.

Norwegians are among the world's healthiest people, with a male life expectancy of 73.1 years for a man born in 1988, and 79.6 years for a woman. Figures on infant mortality per 1,000 live births in Norway show a total of 8.6 - one of the better performances in Europe. With 2.2 doctors per 1,000 inhabitants and 86 dentists per 100,000, the country is relatively well supplied with medical services; though its 8.8 hospital beds per 1,000 people is the lowest ratio in the Nordic region.

Norwegians are less prone to suicide than other Nordics. In 1988, there were 707 recorded suicides in the country, out of 45,404 deaths, compared with

1,541 suicides in Sweden and 1,363 in Finland. Legal abortions totalled 275.8 per 1,000 live births, compared with 360.1 in Denmark.

Norwegians are much better educated than they used to be. In 1988, an estimated 42 per cent, aged between 16 and 24, were in some form of education, compared with only 28 per cent of the same age group in 1964.

There are fewer telephones per 1,000 people in Norway than in other Nordic countries: 478, compared with 883 in Denmark and 682 in Sweden - but Norwegians write and receive more letters than their counterparts in the region.

They also buy more newspapers (548 per 1,000 in 1988) than the rest of the Nordics except for Finns. They go to the cinema more often (2.6 visits per person in 1988), with over half of them going to a dance hall or disco, but they watch less

television than other Nordics.

But 80 per cent of Norwegians read a book in 1986, and 20 per cent of them read at least 20. As estimated 64 per cent are members of some kind of voluntary organisation, in which 41 per cent are active. But only 59 per cent of Norwegians belong to a trade union.

Around 31 per cent belong to an athletic club, but less than 10 per cent say they are members of a religious organisation, and around 14 per cent belong to a political party. But in 1987 as many as 69 per cent of men and 60 per cent of women went on a hike or skiing tour.

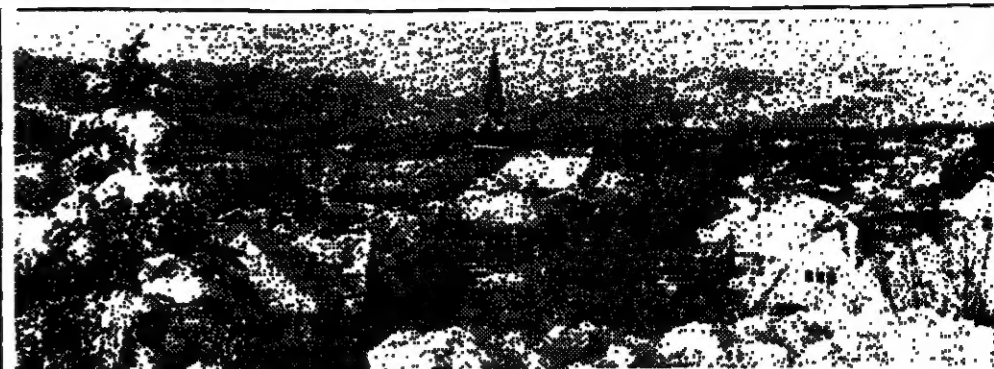
Norwegians are more law-abiding than their Nordic neighbours. In 1988, 72 per 100,000 of them were in prison, the lowest figure in the region; and 378 per 100,000 were found guilty of a penal offence during the year, compared with 1,115 in Sweden. Divorces are less

common in Norway (9.37 per 1,000 married) than in the other Nordic countries.

An estimated 30 per cent of Norwegians are exposed to either noise or pollution where they live, but only 3 per cent live in a dwelling with no bath or toilet and 5 per cent in a dwelling that is cold or damp. An estimated 82 per cent are homeowners, while just over a third have a "spacious" dwelling - defined as a one-person household with three or more rooms.

Most Norwegians are better off now than they were 10 years ago, according to the country's level-of-living survey. Only 7 per cent in 1987 said their material standards were bad, but 20 per cent said they were good.

Sources: Yearbook of Nordic Statistics 1989-1990, published by the Nordic Council; Sosialt Utvalg 1989; Norway Central Bureau of Statistics.



Lillehammer is believed to have staged the world's first ski competition, in 1867

The Winter Olympics will provide...

## A world showcase

FOR THE first time in more than a year, since he was appointed president of the Lillehammer Olympic Organising Committee (LOOC), Mr Gerhard Heiberg, one of Norway's top industrial leaders, can relax.

Last month, the Storting (Norway's parliament) approved a Nkr7bn state guarantee for the 1994 Winter Olympics. It also approved the budget, organisational structure and a number of the sites where facilities for the important international winter event will be constructed.

Total investment for staging the 17th Winter Olympic Games is put at Nkr18bn over the next three years, and securing the approval was the single biggest hurdle.

Political scepticism increased continually, for it had been earlier grossly underestimated that a state guarantee of just Nkr1.8bn would be needed.

The tiny town, which is said to have staged the world's first ski competition, in 1867, was awarded the Games nearly two years ago in Seoul, during the summer Games.

Mrs Gro Harlem Brundtland, the then Labour prime minister, travelled to Seoul to pledge publicly Government support for Lillehammer's application, and her endorsement may have been what swung the vote in Norway's favour away from Sweden.

Always seeking to outdo the Swedes, the Norwegians considered the award a considerable victory, though for more than a year preparations for the Games have been bogged down in a domestic political quagmire.

There are numerous challenges before they begin on February 12. Environmentalists are not yet satisfied with the locations of some facilities, and cite at least one example in which a major nesting ground of wildfowl may be put in danger. Some 10,000 volunteers will also have to be recruited, transportation infrastructure expanded and telecommunications facilities established.

Arranging the Games may be a small feat for Norway, the "cradle of skiing", which has a long tradition of hosting international winter sports competitions and one Winter Olympics already under its belt. Oslo hosted the Games in 1952. However, its marketing skills will have to be significantly improved, particularly if it is to succeed, after the Games, in attracting interest to the area.

Mr Heiberg is the first to admit that the challenge of staging the Games equals that of any major industrial project that he has led. Getting budget approval has been an uphill battle, dominated by political controversy, mostly over allocation of funds to a prestige project at a time of record unemployment and distractions of other domestic social welfare problems.

"Of course, I understand all the controversy, what with high unemployment, a lack of funds for support for the elderly and sick... But the timing of the Games has been bad for some political reason or another," Mr Heiberg said. "The timing is good... Jobs will be created, and for 16 days in 1994 the world's attention will be focused on Norway."

"I set a deadline for Storting approval by summer. Had that slipped, the Games would also have started slipping from our grasp and into the hands of the Swedes."

Mr Heiberg believes the Games will provide Norwegian industry with a unique marketing opportunity, which it can ill-afford to miss. "The Lillehammer Olympics can be described as a world exhibition - for the display of our products and technology - with the added advantage that Nor-

**Volunteers have to be recruited, transport infrastructure expanded and telecommunications established**

way will be the only country exhibiting."

In addition, he believes the occasion will help Norway's depressed building and construction industry. It will provide an opportunity for Norwegian companies to seek "strategic alliances" with foreign companies for projects for the Games. Mr Heiberg hopes such alliances can lead to successful partnerships afterwards.

"Foreign companies are welcome to join this project, and already we have marked a great interest from companies in other Nordic countries, Britain, and Japan," he explained. Lillehammer had originally bid for the 1992 Winter Games but narrowly lost the vote to Albertville, in France. Considering itself well-placed for the 1994 bid, construction began soon afterwards of an outdoor stadium and an alpine ski-run. The "compact games" concept is based on the premise that all the sports facilities are to be situated within a limited area consisting of Lilleham-

mer, the main arena; Hamar, 56km to the south-east; and Gjøvik, 45km to the south-west, where two large ice-rinks are to be built.

However, considerable infrastructure expansion will have to be undertaken. Roads will have to be built before site construction can commence, and it is estimated that railway investment of more than Nkr500m will be necessary to accommodate 24,000 people travelling by train on peak days.

Securing accommodation for a massive influx of people is a big problem, though it is expected that many visitors will stay in Oslo, a two-hour train journey to the south. "We hope to shorten the train journey, and plans call for trains leaving Oslo for Lillehammer every 10 minutes during weekends," says Mr Heiberg, who expects principal contracts to be signed this autumn.

CBS, the major US television network, paid \$300m for transmission rights to the US, and rights have also been bought by the European Broadcasting Union and Canadian Television. IBM has bought the main sponsorship rights. Christiania Bank, Norway's second largest bank, paid Nkr80m for a main domestic sponsorship entitlement.

A committee, to determine the potential for "after use" of facilities, is already working, though it is envisaged that some investments will have to be written off. It is also hoped that Lillehammer will become a tourist attraction before and after the Games.

"This is a chance of a lifetime to put Norway on the map, and the Games will open doors for us in a lot of countries... The world's level of understanding about Norway and what we stand for will be raised," Mr Heiberg believes.

Karen Fosell

## ARE YOU AWARE OF THE MAJOR CHANGE IN NORWEGIAN BANKING?

Bergen Bank (BB) and Den norske Creditbank (DnC) have now joined forces. The product of the merger - Den norske Bank - is the largest banking group in Norway. The new bank has a substantial presence in domestic corporate and retail market, as well as being represented in most of the important financial centres throughout the world. Internationally Den norske Bank is particularly strong within foreign exchange and trade finance and will continue to develop its strong ties with shipping and oil/gas clients.

Den norske Bank is a member of the Scandinavian Banking Partners (SBP) - one of the leading banking alliances in Europe.

DEN NORSKE BANK AS - INTERNATIONAL DIVISION, STRANDEN 21, P.O. BOX 1171, 0107 OSLO 1, NORWAY. TEL 47 2 48 10 50. FAX 47 2 48 10 60. TELEX 78175

DEN NORSKE BANK PLC AND  
DEN NORSKE BANK  
LONDON BRANCH  
20 ST. DUNSTON'S HILL  
LONDON EC3R 8HY  
ENGLAND  
TEL 44 1 62 11 111  
FAX 44 1 62 67 400  
TELEX 887654  
MANAGING DIRECTOR:  
BRIAN HUDSON

DEN NORSKE BANK LUXEMBOURG S.A.  
21, BOULEVARD DU PRINCE HENRI  
L-1734 LUXEMBOURG  
P.O. BOX 247 L-2012 LUXEMBOURG  
TEL 352 21 101  
FAX 352 46 14 21 422  
TELEX GENERAL 1776  
TELEX FOREX 3503  
MANAGING DIRECTOR:  
WILLY WIK

DEN NORSKE BANK SHIP MORTGAGE  
INTERNATIONAL N.V.  
KRUIZERSGRACHT 530-534  
P.O. BOX 432  
NL-AMSTERDAM  
TEL 31 20 22 29 11  
FAX 31 20 27 22 34  
TELEX 13693  
MANAGING DIRECTOR:  
JOHN H. SIMPSON

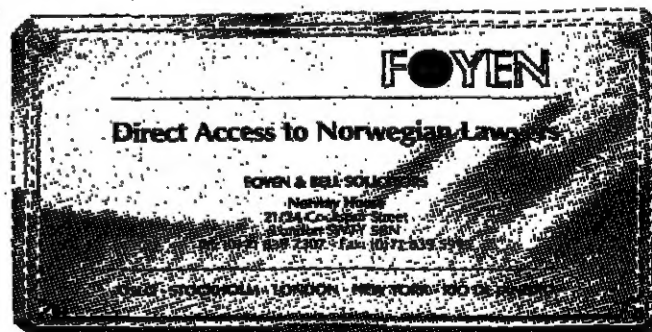
DEN NORSKE BANK (US) BANKING  
CORPORATION AND DEN NORSKE BANK  
NEW YORK BRANCH  
600 FIFTH AVENUE  
NEW YORK, N.Y. 10020  
USA  
TEL 1 212 31 56 500  
FAX 1 212 30 71 589  
TELEX GENERAL 236656 RCA  
TELEX FOREX 234949 RCA  
PRESIDENT: DAGFINN LUNDE

DNB PACIFIC LIMITED AND  
DEN NORSKE BANK  
HONG KONG BRANCH  
TWO EXCHANGE SQUARE, 16TH FLOOR  
HONG KONG  
TEL 852 52 65 926  
FAX 852 81 01 389  
TELEX GENERAL 76019 NORAL  
TELEX FOREX 65886  
MANAGING DIRECTOR:  
JOHN N. SIMPSON

DNB ASIA LIMITED AND  
DEN NORSKE BANK  
SINGAPORE BRANCH  
P.O. BOX 1769  
SINGAPORE 9035  
TEL 65 22 06 144  
FAX 65 22 57 007  
TELEX GENERAL 21737 NOREP  
TELEX FOREX 23724 NORDIC  
GENERAL MANAGER:  
PER ANDREAS VOGT



# Den norske Bank



### FINANCIAL TIMES SURVEYS

1990 RELATED SURVEYS

The Nordic Region & 1992	February 21
Switzerland	April 2
Italy	April 27
European Finance & Investment	
Part 2: The Nordic Region	April 25
Austria	June
France	June
Sweden	July
Denmark	September
Netherlands	October
West Germany	October

FOR ADVERTISING INFORMATION

CALL Chris Shammings 071-873-3428